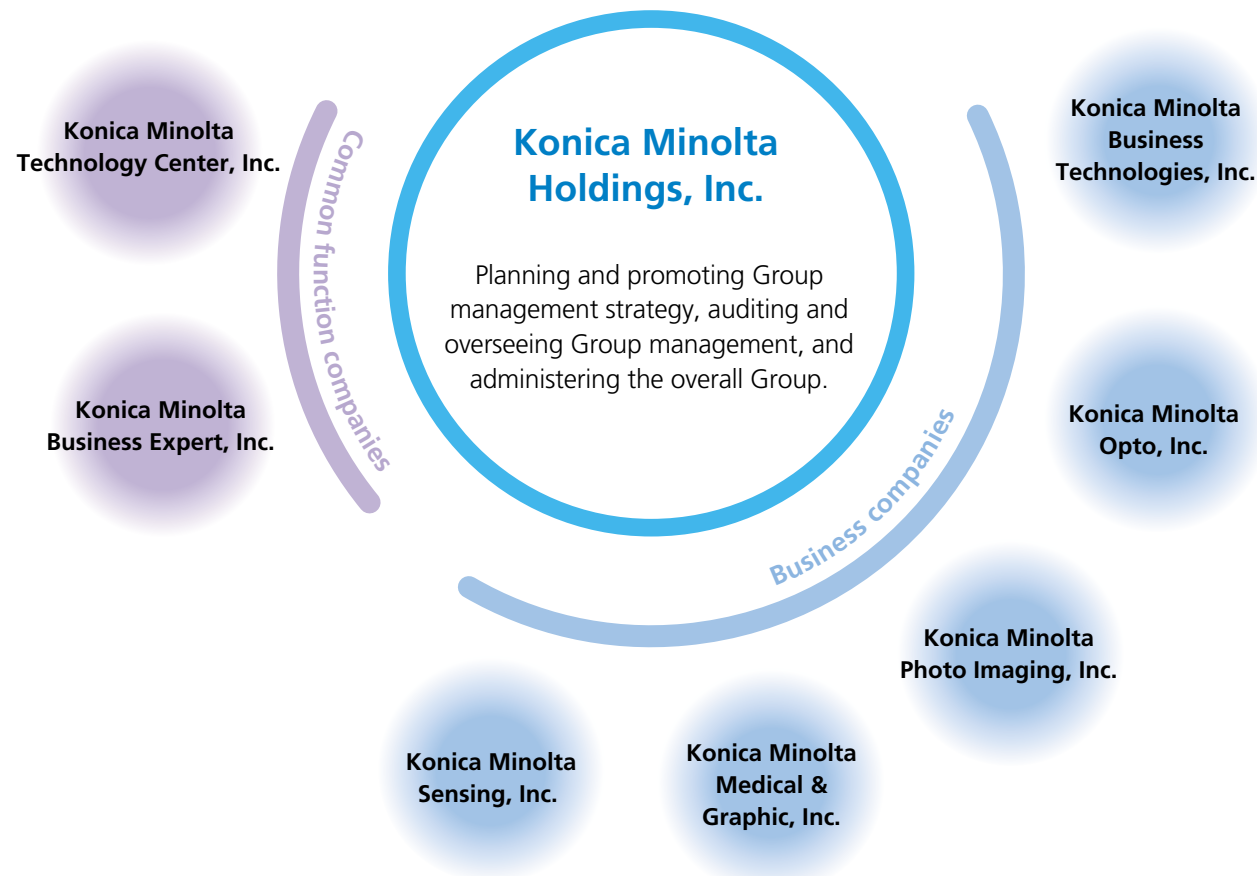


# Outline of Business

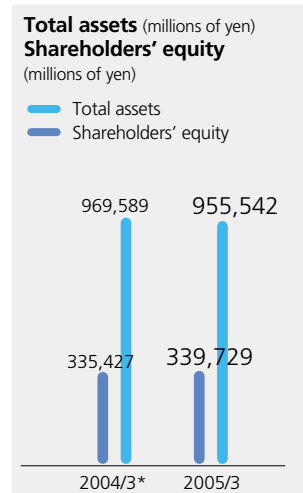
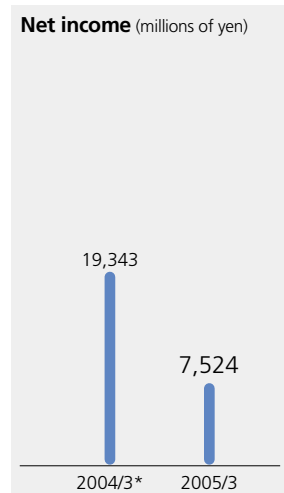
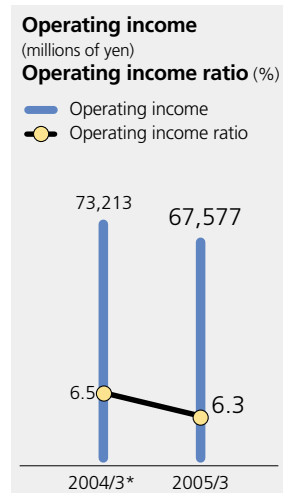
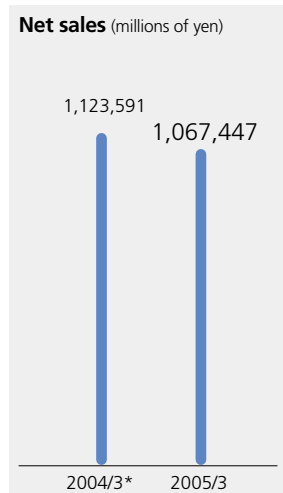
The Konica Minolta Group consists of a holding company under which are five business companies and two common function companies. This is an innovative Group whose strong points blend synergistically to create new value tailored to market needs.



## Company Profile

**Company name:** KONICA MINOLTA HOLDINGS, INC.  
**Head office:** Marunouchi Center Building, 1-6-1 Marunouchi, Chiyoda-ku, Tokyo, Japan  
**Kansai office:** Nishi-honmachi Intes, 2-3-10, Nishi-honmachi, Nishi-ku, Osaka-shi, Osaka, Japan  
**President and CEO:** Fumio Iwai

**Establishment:** December 22, 1936  
(Management integrated on August 5, 2003)  
**Paid-in capital:** 37,519 million yen  
**Fiscal year end:** March 31  
**Number of employees:** 90, Group employees: 33,388  
(As of March 31, 2005)  
**Business lines:** Holding company

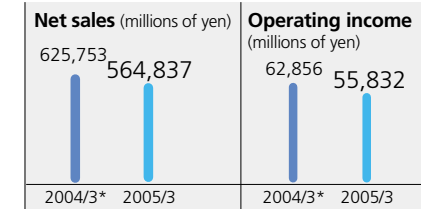


\*Including interim results of former Minolta Co., Ltd.

## Business Companies

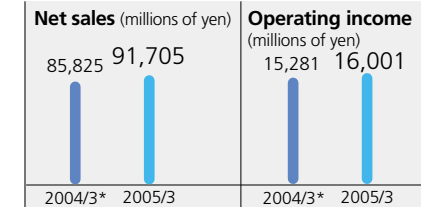
### Konica Minolta Business Technologies, Inc.

Manufacture, sale and related services of photocopiers, multi-functional devices, printers, micrographics systems and related supplies



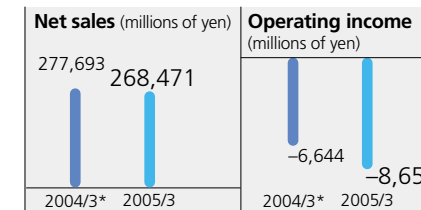
### Konica Minolta Opto, Inc.

Manufacture and sale of optical products (optical pickup lenses, micro camera units, etc.) and related products and electronic materials (such as TAC film)



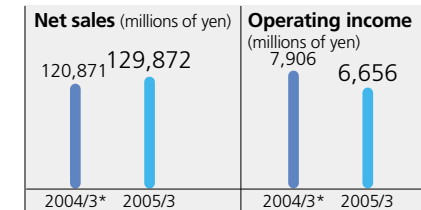
### Konica Minolta Photo Imaging, Inc.

Manufacture, sale and related services of color film, digital cameras, film cameras, inkjet media and other related equipment



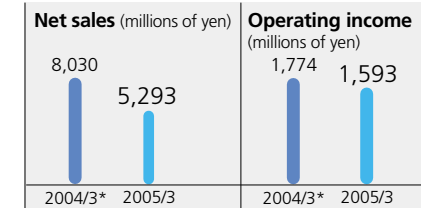
### Konica Minolta Medical & Graphic, Inc.

Manufacture, sale and related services of film and processing equipment for medical and graphic imaging



### Konica Minolta Sensing, Inc.

Manufacture and sale of instrument systems for industrial, photographic and medical applications



\*Including interim results of former Minolta Co., Ltd.

## Common Function Companies

### Konica Minolta Technology Center, Inc.

As one of the Group's common function companies, undertakes research and development, incubates new technologies and businesses and oversees and manages intellectual property

### Konica Minolta Business Expert, Inc.

As one of the Group's common function companies, provides diverse business support and indirect functions and services including production facilities, distribution and procurement, environment and safety, export control, administration, human resources and accounting

### Breakdown of sales by business segment

April 1, 2004–March 31, 2005



### Breakdown of sales by region

April 1, 2004–March 31, 2005

