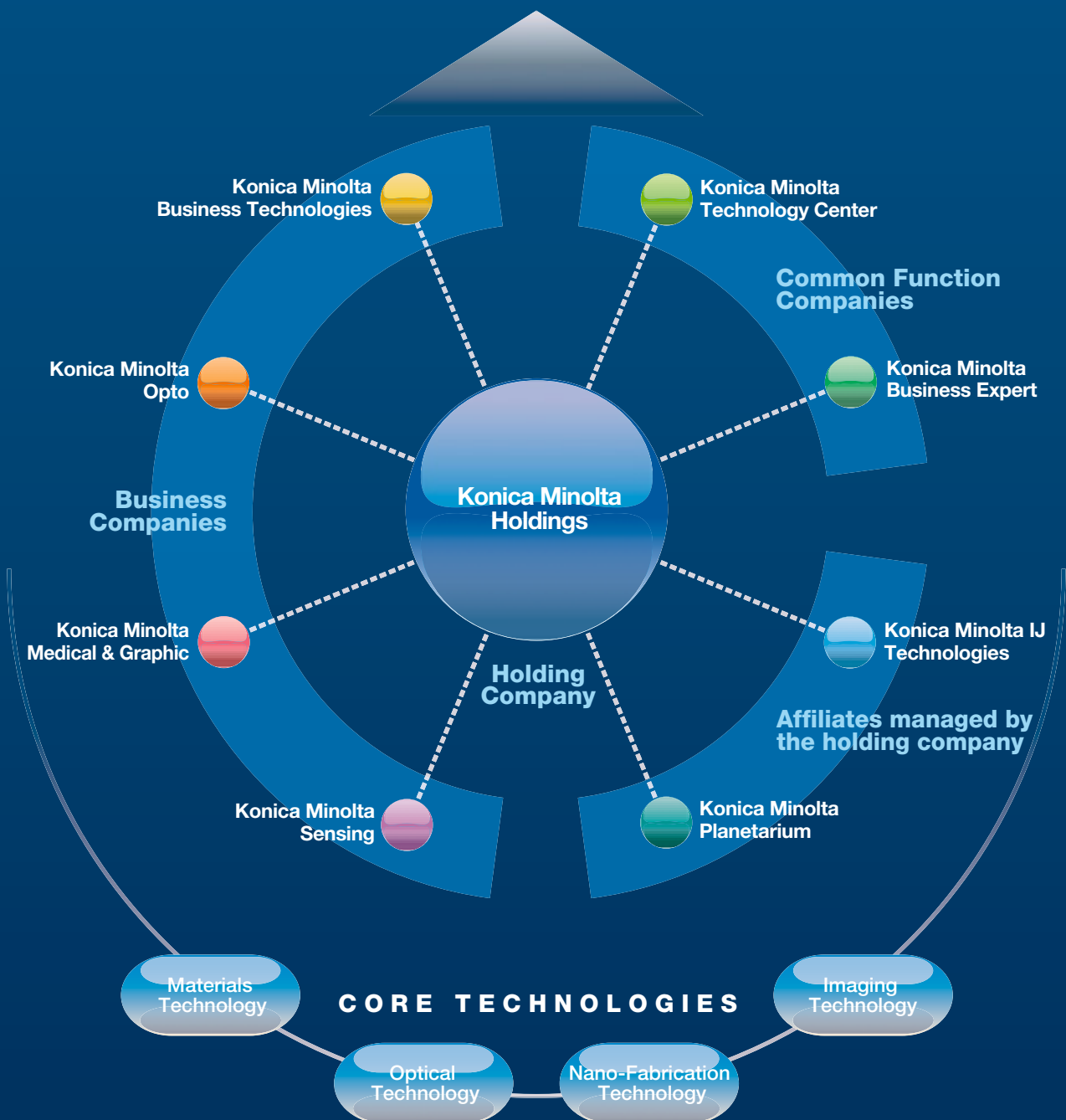


Overview of the Konica Minolta Group

The Konica Minolta Group consists of business companies and common function companies under its holding company Konica Minolta Holdings, Inc. Powered by the four core technologies it has developed in the imaging field—materials, optical, nano-fabrication and imaging technology—Konica Minolta delivers a variety of products and services to customers all over the world.

The creation of new value



Holding Company



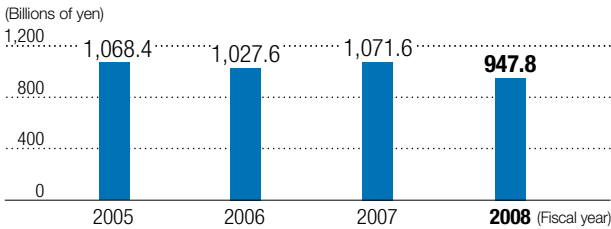
KONICA MINOLTA HOLDINGS, INC.

Responsible for planning and promotion of management strategies for the Konica Minolta Group, and for audit and administration of the Group's management.

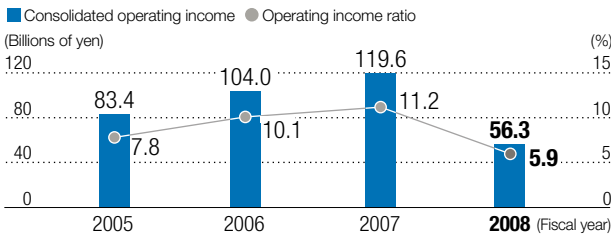
Company Profile

Company name	Konica Minolta Holdings, Inc.
Head office	1-6-1 Marunouchi, Chiyoda-ku, Tokyo, Japan
President and CEO	Masatoshi Matsuzaki
Established	December 22, 1936
Paid-in capital	37,519 million yen
Fiscal year end	March 31

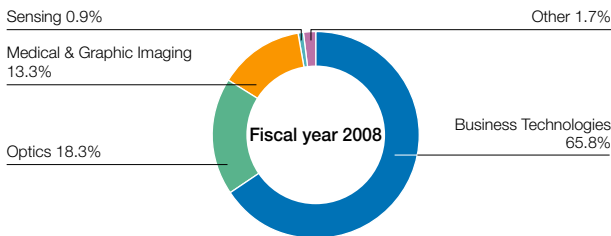
Consolidated Sales



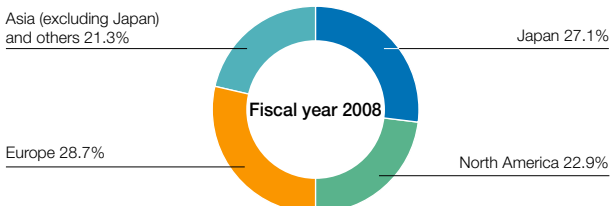
Consolidated Operating Income/Operating Income Ratio



Breakdown of Sales by Business Segment



Breakdown by Sales by Region



Business Companies

Companies entrusted with the authority necessary to execute business activities in their field of expertise.



KONICA MINOLTA BUSINESS TECHNOLOGIES, INC.

Manufactures and markets digital multi-functional peripherals (MFPs), printers, and related supplies.



KONICA MINOLTA OPTO, INC.

Manufactures and markets optical products such as pickup lenses and electronic materials such as triacetyl cellulose (TAC) films.



KONICA MINOLTA MEDICAL & GRAPHIC, INC.

Manufactures and markets medical and graphic imaging equipment and materials.



KONICA MINOLTA SENSING, INC.

Manufactures and markets measuring instruments for industrial and medical applications.



Common Function Companies

Companies that perform centralized Group-wide functions.



KONICA MINOLTA TECHNOLOGY CENTER, INC.

Conducts R&D, promotes the incubation and commercialization of new business and manages and operates intellectual property.



KONICA MINOLTA BUSINESS EXPERT, INC.

Provides management support and administrative functions and services.

Affiliates Managed by the Holding Company

Companies that strive to cultivate business with the support of the holding company.



KONICA MINOLTA IJ TECHNOLOGIES, INC.

Manufactures and markets inkjet print heads for industrial use and textile printers.



KONICA MINOLTA PLANETARIUM CO., LTD.

Manufactures, markets, and installs planetariums.

