

## 2. GROUP OVERVIEW

The Group comprises the Company, 151 consolidated subsidiaries, and 6 associates accounted for using equity method.

A chart detailing the business structure as of March 31, 2016 follows.

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| Konica Minolta, Inc.   | <b>Business Technologies Business: 114</b><br><b>(Consolidated subsidiaries: 110, Associates accounted for using equity method: 4)</b> |  |
|  | Production: 10   |  |
|  | Konica Minolta Supplies Manufacturing Co., Ltd. (Japan)  |  |
|  | Konica Minolta Business Technologies Manufacturing (HK) Limited (Hong Kong)  |  |
|  | Konica Minolta Business Technologies (WUXI) Co., Ltd. (China)  |  |
|  | Konica Minolta Business Technologies (DONGGUAN) Co., Ltd. (China)  |  |
|  | Konica Minolta Business Technologies (Malaysia) Sdn. Bhd. (Malaysia)   |  |
|  | Other Companies: 5   |  |
|  | Sales & Service: 104   |  |
|  | Konica Minolta Business Solutions Japan Co., Ltd. (Japan) (Note)   |  |
|  | Kinko's Japan Co., Ltd. (Japan)  |  |
|  | Konica Minolta Business Solutions U.S.A., Inc. (U.S.A.)  |  |
|  | Konica Minolta Business Solutions Europe GmbH (Germany)  |  |
|  | Konica Minolta Business Solutions Deutschland GmbH (Germany)   |  |
|  | Konica Minolta Business Solutions France S.A.S. (France)   |  |
| Konica Minolta Business Solutions (UK) Limited (U.K.)  |  |  |
| Charterhouse PM Limited (U.K.)   |  |  |
| Konica Minolta Business Solutions (CHINA) Co., Ltd. (China)  |  |  |
| Konica Minolta Business Solutions Australia Pty Ltd (Australia)  |  |  |
| Ergo Asia Pty Limited (Australia)  |  |  |
| Other Companies: 93  |  |  |
| <b>Healthcare Business: 14 (Consolidated subsidiaries: 13, Associate accounted for using equity method: 1)</b> |  |  |
| Production: 3  |  |  |
| Konica Minolta Technoproducts Co., Ltd. (Japan)  |  |  |
| Other Companies: 2   |  |  |
| Sales & Service: 11  |  |  |
| Konica Minolta Health Care Co., Ltd. (Japan) (Note)  |  |  |
| Konica Minolta Medical Imaging U.S.A., Inc. (U.S.A.)   |  |  |
| Konica Minolta Medical & Graphic Imaging Europe B.V. (Netherlands)   |  |  |
| Konica Minolta Medical & Graphic (SHANGHAI) Co., Ltd. (China)  |  |  |
| Other Companies: 7   |  |  |
| <b>Industrial Business: 20 (Consolidated subsidiaries: 19, Associate accounted for using equity method: 1)</b> |  |  |
| Production: 7  |  |  |
| Konica Minolta Opto Products Co., Ltd. (Japan)   |  |  |
| Konica Minolta Opto (DALIAN) Co., Ltd. (China)   |  |  |
| Other Companies: 5   |  |  |
| Sales & Service: 13  |  |  |
| Radiant Vision Systems, LLC (U.S.A.)   |  |  |
| Konica Minolta Sensing Americas, Inc. (U.S.A.)   |  |  |
| Instrument Systems GmbH (Germany)  |  |  |
| Konica Minolta Sensing Europe B.V. (Netherlands)   |  |  |
| Konica Minolta Sensing Korea Co., Ltd. (South Korea)   |  |  |
| Other Companies: 8   |  |  |
| <b>Others: 9 (Consolidated subsidiaries: 9)</b>  |  |  |
| Konica Minolta Planetarium Co., Ltd. (Japan)   |  |  |
| Konica Minolta Business Associates Co., Ltd. (Japan)   |  |  |
| Konica Minolta Engineering Co., Ltd. (Japan)   |  |  |
| Konica Minolta Information System Co., Ltd.  |  |  |
| Konica Minolta Holdings U.S.A., Inc. (U.S.A.)  |  |  |
| Konica Minolta (China) Investment Ltd. (China)   |  |  |
| Other Companies: 3   |  |  |

Note: Effective on April 1, 2016, Konica Minolta Health Care Co., Ltd. absorbed Konica Minolta Business Solutions Japan Co., Ltd., and was renamed Konica Minolta Japan, Inc.