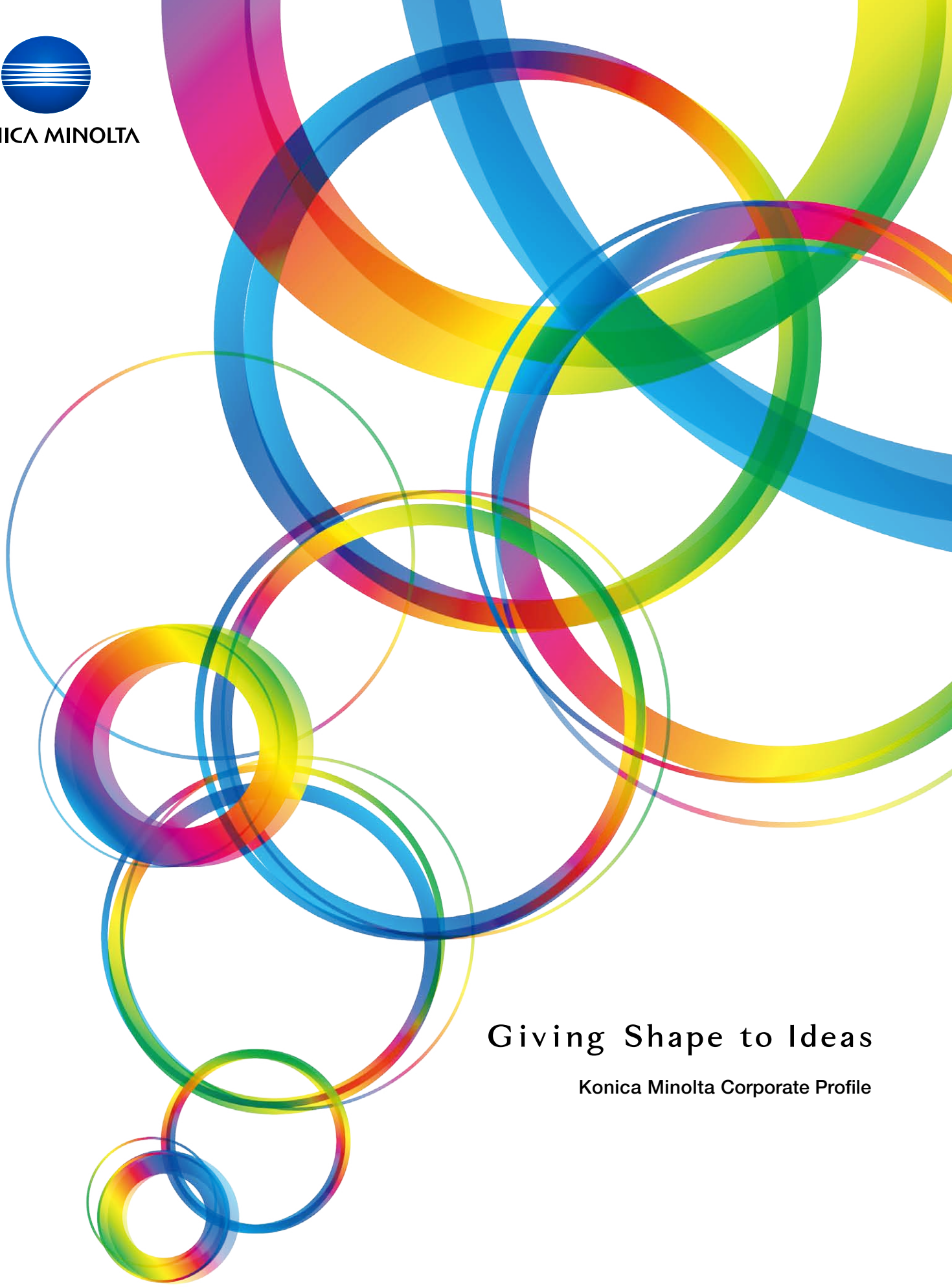




KONICA MINOLTA



Giving Shape to Ideas

Konica Minolta Corporate Profile

Making Konica Minolta “a robust company that is capable of strong growth,” and “a company that is vital to society”

Reorganizing our management system to sustain strong growth

With the speedy expansion of digital networks, economic activities and the transmission of information becoming increasingly borderless, the business climate continues to change rapidly around us. Meanwhile, society faces ever more acute problems in terms of resources and energy. These are just two examples of the ongoing changes forcing us to make drastic revisions to our existing values. At times like these, it is imperative for any company to manage its businesses with an even greater sense of urgency. To ensure that we can react with agility to changes in the business environment, keep

Reorganization of the Management System



on top of the global competition, and sustain strong growth, Konica Minolta has now radically reorganized its management system.

Previously, Konica Minolta Holdings, Inc. was a pure holding company. It has now absorbed seven business companies and common function companies, becoming the company that manages the Konica Minolta Group, and operates its businesses directly. In line with this change, it has changed its name to “Konica Minolta, Inc.,” marking a new incarnation as of April 2013.

Broadly speaking, the aims of this reorganization are threefold.

The first aim is to increase the management power of our Business Technologies Business — which accounts for around 70% of our group sales — by unifying it with our holding company. Although our Business Technologies Business no longer enjoys such a favorable climate as before, we need to achieve continuous growth, no matter what. To that end, we decided to confront the current adverse conditions by unifying our holding company with our business companies.

The second aim is to utilize our management resources more strategically and flexibly by adopting a “group-wide optimization” perspective. At the time of the management integration between Konica Corporation and Minolta Co., Ltd., back in 2003, we adopted a new organizational system consisting of a holding company plus separate business and common function companies. At the time, this worked effectively. However, now that ten years passed, and the business climate is undergoing massive changes, we have arrived at a point where this system sometimes presents disadvantages. For example, it can lead to a mind-set where each company implements optimization by itself, producing the inefficiencies associated with vertically divided organizational structures. From now on, Konica Minolta is going to work toward further growth by focusing on the fields where our management resources ought to be concentrated.

The third aim is to adopt the in-house company system, thereby retaining the advantages of having separate business companies, while remedying the decrease in our organizational strength caused by

functional distribution, bolster corporate functionality, and build an efficient business support system. This reorganization has enabled each company to focus its energies on growing and expanding the businesses that are its true organizational mission.

This fiscal year takes us into the final fiscal year of our medium term business plan “G PLAN 2013.” Under the new management system, we will continue our steady pursuit of its three basic policies, which are 1) Achieving strong growth, expanding business scale, 2) Changing into a “Global Company,” and 3) Increasing the recognition of the Konica Minolta brand.

We will advance steadily toward realizing our vision of the kind of company we should aim to be: “a robust company that is capable of strong growth,” and “a company that is vital to society.”

“The Creation of New Value” and “Giving Shape to Ideas”

We believe that the way to ensure the future and the growth of Konica Minolta is to find out what products and what services would have value to our customers and to society in general. We also believe that it is indispensable to tell the world about our desire to create the value that our customers want, and to communicate even more profoundly with our customers in a wide range of fields.

Konica Minolta’s mind-set is about sharing problems: the problems of our customers and of our entire society, and giving shape to ideas that can help solve them. Our Communication Message, “Giving Shape to Ideas,” encapsulates this mind-set and expresses our commitment to our customers around the world to put it into action. The “Giving Shape” element means using the expertise and proprietary technologies we have amassed over the decades, to solve problems, improve productivity and more. It refers to all the daily efforts and creative ingenuity of every single employee. Through these innovative efforts, we are committed to giving shape to our customers’ ideas, one by one, to bringing excitement to

the worldwide business scene and to the daily life of the community, and to creating new value.

Through this commitment, rooted in our Management Philosophy “The Creation of New Value,” the Konica Minolta Group aims to create the kind of new value that only we can deliver. Through our daily corporate activities, and through everything we provide for our customers, we aim to build a better society.

Masatoshi Matsuzaki

President and CEO
Konica Minolta, Inc.



Konica Minolta Rising to the Challenge of Creating New Value

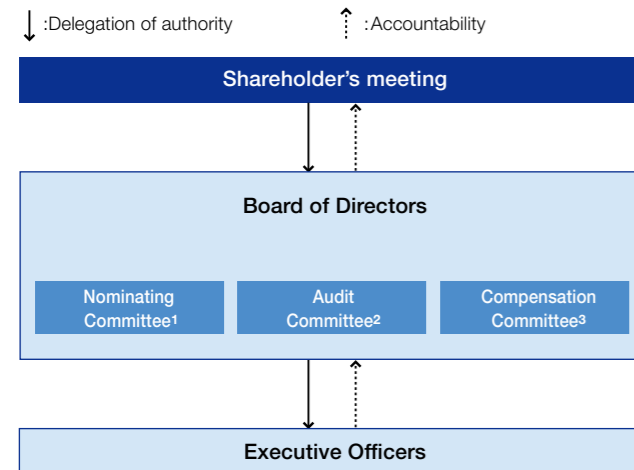
Konica Minolta provides products and services that respond to social needs. We do this through our core Business Technologies Business, but also in our Industrial Businesses and our Healthcare Business, where we are contributing to the digitalization of the healthcare industry. Striving to be an innovative company that inspires customers, we are committed to the creation of new value.

Head office	2-7-2 Marunouchi, Chiyoda-ku, Tokyo, Japan
President and CEO	Masatoshi Matsuzaki
Established	December 22, 1936
Paid-in capital	37,519 million yen (as of March 31, 2013)
Consolidated net sales	767.9 billion yen (FY 2011)
Fiscal year-end	March 31
Number of employees	(Non-consolidated): Approx. 6,700 (Estimate for April 2013*) (Consolidated): Approx. 41,500 (as of December 2012)

*Total number of employees as of December 2012 for Konica Minolta Holdings, Inc. and seven other companies merged as Konica Minolta, Inc.

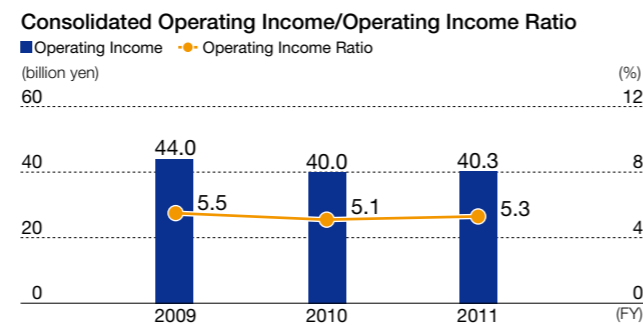
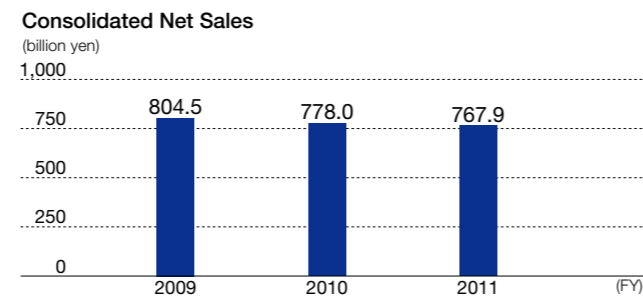
Corporate Governance System

Konica Minolta has adopted the company-with-committees system with the Nominating Committee, the Audit Committee, and the Compensation Committee to separate management supervision and business execution functions. In so doing, we are endeavoring to promote swift decision making, and soundness, transparency, and efficiency in management.



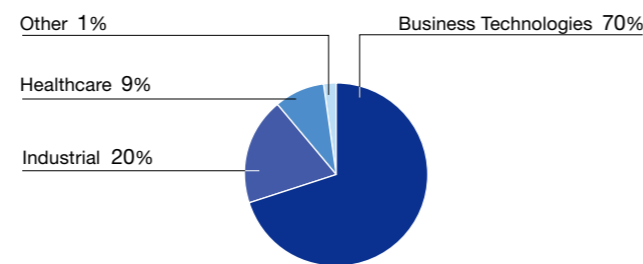
1 Nominating Committee : nomination of director candidates 2 Audit Committee : audit of the execution of the duties by directors and executive officers 3 Compensation Committee : determination of compensation for directors and executive officers

Main Data



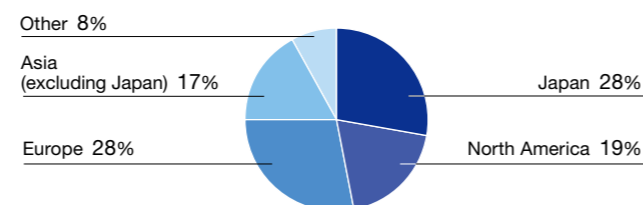
Breakdown of Sales by Business Segment

(Cumulative figures through the end of the third quarter of fiscal 2012*)



*Figures for the period April 1, 2012 through December 31, 2012. "Other" includes the industrial inkjet business.

Breakdown of Sales by Region (FY2011)



Business Technologies Business

Business Solution

- MFPs (Multi-functional peripherals)
- Laser printers
- Filing devices
- Facsimile machines
- Software and peripheral devices



Production Print

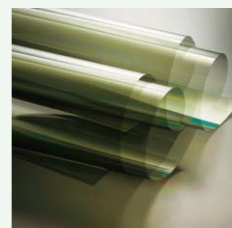
- Digital printing systems
- Digital color-proofing systems
- CTP (Computer to Plate)
- Remote color management systems
- RGB workflow products
- Prepress production systems



Industrial Business

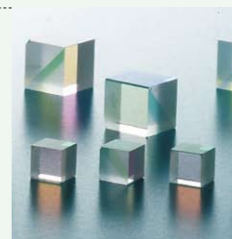
Performance Materials

- TAC film for LCD polarizers
- VA-TAC film for increasing viewing angle
- High-precision photo plates
- Barrier film
- Functional film for windows
- Organic Light Emitting Diode



Optical Devices

- Micro-camera modules
- Lens units
- Pickup lenses for optical disks
- Prisms for pickups
- Glass substrates for HDDs



Sensing

- Spectrophotometers, colorimeters
- Luminance meters, illuminance meters, and luminance colorimeters
- Spectroradiometers
- Pulse oximeters
- Solar cell measurement and calibration equipment
- Spectrometers



Industrial Inkjet

- Inkjet printheads
- Inkjet textile printers
- Inkjet print units
- Inkjet inks



Healthcare Business

- Digital X-ray diagnostic imaging systems (CR, DR)
- Digital mammography
- Diagnostic ultrasound systems
- Medical imaging filing systems
- All-in-one medical imaging information workstations
- Medical management support and service
- Diagnosis medicine



Planetarium Business

- Optical planetariums
- Digital full-dome systems
- Dome screen
- Digital full-dome show
- Management and operation for planetarium facilities



Providing business solutions that optimize the office environment

Cutting operating and management costs, streamlining workflows, responding to global business demands, lowering environmental impacts, enhancing information security . . . Under the constantly changing business conditions facing companies, office management requirements are now more varied and sophisticated than ever before. To help companies deal with the challenges before them, Konica Minolta provides total business solutions that help customers optimize the office environment with two principle goals in mind—reducing Total Cost of Ownership¹ and boosting productivity.

¹ Total Cost of Ownership: The total amount of expenditures – including initial cost, as well as maintenance, management, and other running costs – related to a particular device or piece of equipment.



Products

High-performance products that help to solve office management issues

With advances in digital network technology, MFPs (Multi-functional peripherals), printers, and other office equipment are being relied upon more and more as critical infrastructure for daily office work. Products in Konica Minolta's MFP bizhub series are equipped with various functions that help customers improve work efficiency, cut costs, reduce environmental impacts, strengthen security, and resolve other issues in office management.



Color MFP "bizhub C754"



Color laser printer "magicolor 1650EN"

Office Support

Support for ongoing improvements in the office environment

Konica Minolta means more than office equipment, like MFPs and printers; we also provide a wide array of services. We help customers optimize offices by providing multidimensional services that combine various office equipment functions with document management applications to span everything from document management support, to IT support for resolving office IT issues amid constantly advancing network technologies, and office environment engineering services for needs like optimizing deployments of office equipment. We respond flexibly to business environment changes facing customers, and support continuous improvement to help ensure that offices operate under the best conditions possible.

Global Support

Robust support for global operations under the concept of "Think Global, Act Local"

Konica Minolta provides multidimensional operational and management support for the offices of global operations under the concept of "Think Global, Act Local." Through our sales/service system spanning 145 countries and direct sales system covering 41 countries worldwide, we offer a broad range of products and detail-oriented services responding to office needs that differ by country and region. We also provide complete operation and management services for the office equipment of various markets across the globe. Through initiatives like our recent introduction of Global OPS (Optimized Print Services), which provide overall optimization of corporate printing environments via centralized network-based management, we are providing robust support for global business endeavors through the creation of streamlined, efficient office environments.



New office environments for a new era

As cloud computing takes off

Providing applications that link to iPhone/Android smartphones and tablets to offer more flexible, efficient work styles

Recent years have seen the rapid adoption of smartphones and other mobile devices and rise of cloud computing as a viable alternative to traditional computing environments. Those developments have encouraged movement toward free addresses offices, working at home, remote offices, and other ways of using company computing resources from other than a fixed location on company premises. Supporting the emergence of such new work styles, Konica Minolta offers "PageScope Mobile" for linking MFP bizhub series and iPhone®/iPad™/iPod touch® and Android™ devices, which are being used more and more in business settings.

With "PageScope Mobile," mobile device users can print documents, images, and web pages directly, and download scan data from a bizhub. And by taking advantage of cloud computing functions, they can also view documents and images, issue print instructions, and download scan data, while on a business trip or from home. "PageScope Mobile" enables flexible, efficient work styles, with tight security that works together with bizhub authentication functions.

Connecting bizhub MFPs with smartphones and tablet PCs



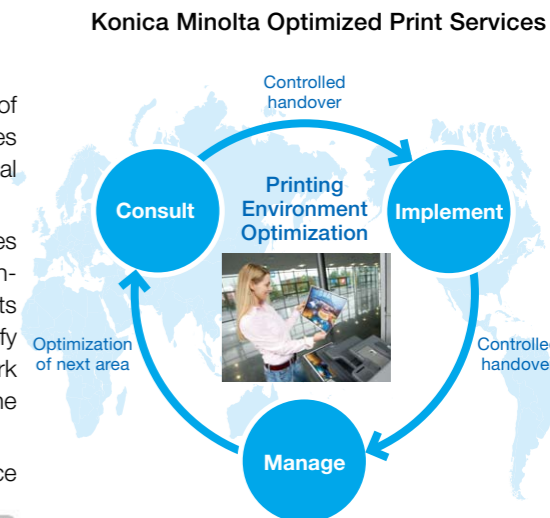
Amid the increasing globalization of business

Optimized Print Services for global corporate printing environments

For global corporations, reducing the business impacts and costs of operating MFPs, printers, and other office equipment at business sites across the globe, without sacrificing productivity or efficiency, is a critical management issue.

To address this need, Konica Minolta provides Optimized Print Services (OPS), a globally uniform service set in which we deliver printing environment optimization solutions that result in the best technology deployments for the conditions at hand and increase operating efficiency. We identify issues and streamline on an office-by-office basis, while employing network resources to centrally manage, and monitoring operating data for, the customer's worldwide office equipment.

Having already won major contracts to provide, operate, and manage office equipment for global corporations in a wide variety of industries, our OPS offerings have become a subject of great interest in locations throughout the world.



For environmentally friendly operations

Emphasizing the development of energy- and resource-efficient MFPs

Drawing on its wealth of expertise in environmentally conscious design, Konica Minolta offers MFPs that are both energy and resource efficient, and deliver greater convenience and productivity.

To save energy, for example, our MFPs are not only designed to consume less electricity they also promote energy efficiency with each usage via an ECO Info (ECO Indicator) display on the control panel. This display provides graphic feedback on the environmental efficiency of electricity, toner, paper, and other resource consumption. To use fewer resources in making our MFPs, we have drawn upon our advanced materials technology to develop a material made from a combination of recycled PC (polycarbonate) and recycled PET (polyethylene terephthalate). This recycled PC/PET offers outstanding durability and we are furthering its use as an exterior material for MFPs.

Moving into the future, we will continue to leverage our environmental technologies to respond to environmental needs as we strengthen our businesses.



Products

With an eye toward cloud computing and a sustainable society The bizhub C554 series for a new era

The bizhub C554 series of MFPs announced in June 2012 can be used together with the "PageScope Mobile" application, which promotes new work styles leveraging cloud computing and mobile technology. As an MFP for a new era, it is also made from our proprietary recycled PC/PET and features an "ECO Info" display to promote environmental consciousness. By pursuing the development of this product series, which delivers exceptional convenience and outstanding environmental performance, we help customers achieve higher levels of sustainable value of many types.



Greater speed, beauty, and consistency Creating new possibilities in digital printing

From analog, to digital. . .

The evolution of technology has brought major innovations to printing environments and there is now a clear and growing demand for digital printing throughout the world.

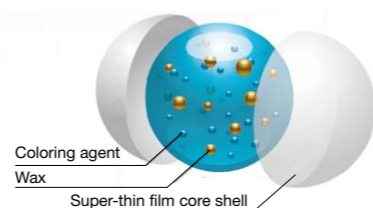
In pursuing digital printing that offers greater speed, beauty, and consistency, we at Konica Minolta are also striving to achieve greater levels of customer satisfaction by applying resources in the form of our own digital printing technology, broad product line, and global support system.

Key Technologies

Advanced technologies bringing high productivity and image stability to digital printing

Until now, digital printing has been known for its strengths in meeting small-lot, rapid-turnaround, and variable printing¹ needs but relative weakness in terms of image stability, and large-lot productivity and reliability, compared to offset and other forms of analog printing. Konica Minolta has overcome these issues by melding its own material and design technologies with image processing technology. Through the development of advanced technologies, we have widened the possibilities for digital printing.

¹ Variable printing: Printing in which content, such as address information for direct mail items, changes for each item to be printed.

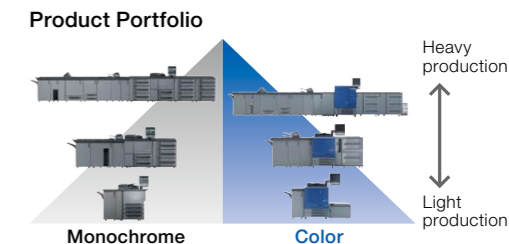


Using next-generation "Simitri HD+ toner," which produces a natural glossiness and extends gains in low-temperature embedding, results in output with even greater image quality.

Products

Wide-ranging product line to flexibly respond to increasingly sophisticated and diverse customer needs

Konica Minolta has a wide range of both color and monochrome products. We offer products that provide customers with optimal responses to quality, printing volume, paper type, post-processing, and other requirements for each customer's unique applications and purposes.

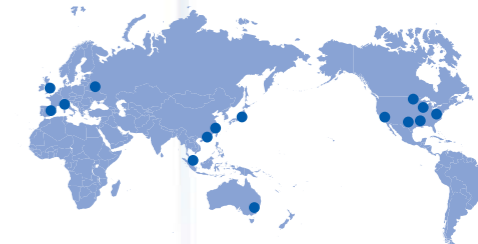


Service & Support

Service & Support Network that flexibly responds to digital printing needs in every region of the world

Amid the ongoing globalization of business, Konica Minolta has established "Digital Imaging Squares (DISs)" in 15 locations across the globe to respond to digital printing needs in Japan, North America, Europe, Asia, South America, and other parts of the world. At DISs, we flexibly respond to customers' singular needs, taking into account the unique qualities of each market, as customers observe for themselves the output capacities of advanced digital printing systems. Once a customer adopts one of these systems, we provide support through our highly skilled, expert service technicians.

DISs throughout the World



Digital color-proofing systems

The printing industry's de facto standard in color proofing

We contribute to greater efficiency and reliability in printing settings by providing completely digital workflows made possible by digital color-proofing systems. These systems feature true reproduction that offers even the texture that has so far been exclusive to analog printing. Furthermore, by minimizing the use of materials needed to turn out proofs, our digital color-proofing systems also help to lower environmental impacts.



Digital color-proofing system "Digital Konsensus Premium"

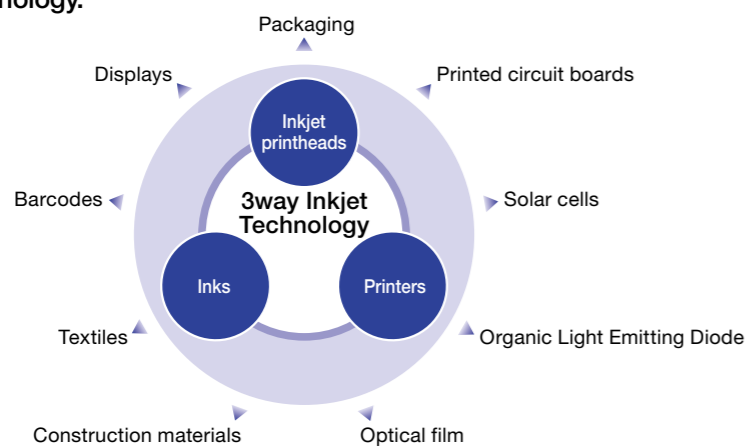
Digital printing system "bizhub PRESS C8000"

Widening possibilities for industrial inkjet technology and innovating across a broad range of industrial segments

Inkjet inks based on advanced materials technologies, inkjet printheads applying fine-processing technologies, and inkjet printers making use of conveyance control and other printing technologies. . .

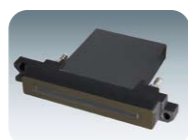
Konica Minolta's development system has given rise to a wide range of technologies, and introduced to the industrial inkjet market a broad variety of small-drop, high-speed, high-drive-efficiency, high-image-quality, low-power-consumption, and other innovations.

In addition, through abilities to work with an extensive array of solvent-based and environmentally considerate water-based inks, as well as various types of chemicals, we are expanding the range of applications for industrial inkjet technology.



Efficient printing of large-size signboards

Amid exceptionally strong economic development in China, there is a growing demand for large-format inkjet printers for creating signs and outdoor displays. In producing such large-format printing, it is critical that image quality be consistent and that printing be performed as efficiently as possible. Konica Minolta's industrial inkjet printers employ high-density nozzles and an expanded printing width to boost productivity and help reduce the amount of electricity consumed for printing. Having established a solid reputation for outstanding printing functions and quality, Konica Minolta has also secured the top market share for inkjet printheads used to produce large-format printing for outdoor applications.



Inkjet printhead "KM1024"



Speedy printing of barcodes and other types of variable-data printing

Eliminating the creation of film, and other intermediate processes, inkjet printers capable of processing digital data at high speeds are perfect for the printing of barcodes and other output based on variable data. Konica Minolta has developed a high-performance light-resistant UV ink, high-precision inkjet printheads, print units that resist scuffing and fouling and a wide range of elemental technologies in earning an outstanding reputation in the field of variable-data printing.

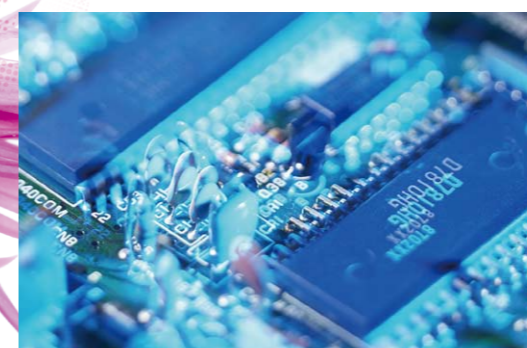


Faster, more beautiful, and more environmentally friendly textile printing

The range of applications for industrial inkjet technology has expanded to include textiles. Forgoing the need to create stencils and mix inks, as is required in conventional screen printing, inkjet printing greatly reduces impacts on the environment. Such qualities have drawn attention to industrial inkjet technology as an innovative printing alternative in particular for short-run production of various products. Konica Minolta's textile printers use small-dot, high-density, multi-nozzle inkjet printheads to produce images with smooth gradation and subtle tones, at speeds among the highest in the industry.

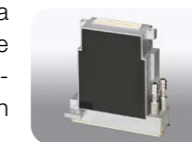


Inkjet textile printer "Nassenger PRO1000"



Printing precision circuitry on printed circuit boards

Because inkjet printheads are non-contact and they are capable of performing high-speed, precise work, there are growing expectations for use of inkjet printers in laying out electronic circuits, creating color filters for LCD panels, applying photo resist to solar cells, and other applications in the field of electronics. Konica Minolta, by developing inkjet printheads capable of working with various types of ink and chemicals, is helping to boost production efficiency in the electronics industry.



Inkjet printhead "KM512"

Combining materials and film-making technologies to create new functions that respond to industrial and social expectations

Organic synthesis, compositional design, and other materials technologies that give rise to unique high-performance materials, and coating, vapor deposition, and other film-making technologies that employ a broad range of methods for making fine films.

Konica Minolta uses these technologies, which it has developed over the years, to contribute to social prosperity for a new era through film and other materials offering protection, thermal insulation, waterproofing, polarizing, luminescence, and other functions required by industry and society.

For Displays



Liquid crystal displays used in televisions, personal computers, smartphones, and a wide variety of other applications. Konica Minolta provides TAC film for protecting LCD polarizers, VA-TAC film that increases the viewing angle for LCD screens, and other high-value-added products.

TAC film for LCD polarizers
VA-TAC film for increasing viewing angle



For Mobile Displays



Next-generation displays for products like smartphones, tablet PCs, and ultrabooks require flexible devices incorporating extremely thin and durable plastic panels. High-barrier film combining outstanding protection characteristics and flexibility contribute to higher quality in flexible devices.

Material design technology

Organic Light Emitting Diode Lighting

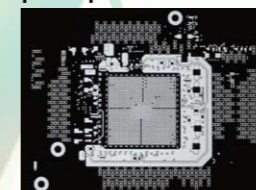


Material synthesis technology

Core Technologies

Film-making and coating technology

High-precision photo plates

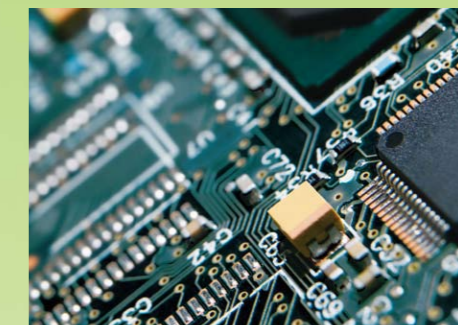


For Lighting



Organic Light Emitting Diode (OLED) Lighting offers benefits like high luminous efficacy, surface light source, and avoidance of heavy metals, and, therefore, is being viewed as a promising next-generation lighting technology. Konica Minolta has developed its own blue phosphorescent materials and commercialized the world's first OLED panel using only phosphorescent materials. These OLED panels entail little environmental burden, provide light that is easy on the eyes, and we will bring a wider variety of applications going forward.

For Electronics



The ongoing miniaturization of semiconductor devices requires the use of photo fabrication technology that optically reproduces circuit patterns. Drawing on photosensitive materials technologies developed over many years, Konica Minolta offers high-precision photo plates that enable high-quality, exceptionally faithful reproductions as optimal mask materials for photo-fabrication.

For Building



Konica Minolta has a line of functional window films that offer heat insulation, a combination of heat insulation and dirt-resistance, dirt-resistance, and shatter resistance. When applied to windows, these films contribute to energy efficiency by providing outstanding heat insulation and reducing air-conditioning and heating usage.

For Automobiles



Konica Minolta also offers window film for automobile glass, which must meet the highest safety standards. These films feature high infrared reflectance to prevent car interiors from heating up, and excellent electromagnetic wave transparency to avoid interference with ETC (automatic toll collection) and other vehicle-mounted communications devices.

Technology

Applying materials technology to develop film mirrors for solar thermal electric power systems

Concentrated solar power generation uses large numbers of mirrors to reflect and concentrate sunlight as a heat source for generating electric power. Because these power stations are located in deserts and other places with abundant sunlight, the film mirrors, which are key to the system, must be able to maintain their reflectance in harsh environments. Konica Minolta, leveraging the advanced materials technologies it has cultivated over the years, has developed film mirrors with high reflectance and outstanding durability. Moving ahead, we will accelerate our commercialization efforts to contribute to the proliferation and development of solar thermal electric power generation systems.



Mirror film

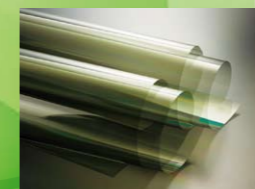


Concentrated solar power generators

Barrier film



Functional film for windows



The world's most advanced optical technology opening the door to the future

Core Technologies

The field of optics

The field of materials

The field of nano-fabrication

The field of imaging

Products

Business Fields

Konica Minolta's manufacturing roots reside in the store of optical technology it has created through the development and production of products like cameras and lenses. Sensing, focusing, and guiding light. . . The technologies we, as experts in the manipulation of light, have developed and refined in the course of creating countless revolutionary products are now giving rise to products that engender innovation in a wide range of industries.

Technologies

World-class technology for freely manipulating light

Konica Minolta has placed itself at the forefront of optical technologies through the high-dimensional fusion of not only optical and materials technologies but also technologies in areas like nano-fabrication, imaging, coating, and precise driving. Through the free manipulation of light, we have established a unique presence in the field of optical devices by enabling high-value-added manufacturing at a level unmatched by our competitors. As experts in the field, we will continue to offer customers the world's leading technologies in the manipulation of light.

Products & Business Fields

Continuously developing new fields by giving shape to cutting-edge technologies

Konica Minolta, making the most of a diverse array of cutting-edge light-related technologies, has produced unique optical products that have contributed to the evolution of digital electronic devices. These products span a wide range from optical disk pickup lenses that overwhelmingly dominate the world market to glass substrates for HDDs, and micro-camera modules. Looking ahead, we aim to create value in an even broader range of areas and become the world's leading optical devices supplier.

Supporting quality through technologies to measure light and color

With a strong foundation in technologies for measuring light and measuring with light, Konica Minolta is constantly developing new kinds of measuring instruments for a broad range of applications. Konica Minolta's "yardsticks" are used for measuring and evaluating performance and quality from R&D to production in industry, and for painless medical measurements.



Solar power

Solar power R&D is accelerating, and with it the demand for accurate measurements of solar cell performance. Konica Minolta has developed "Reference PV Cells" for adjusting the intensity of the solar simulators used for evaluating solar cell performance.



Reference PV Cell "AK-300"

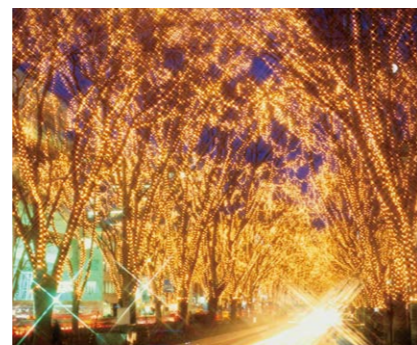


Agriculture

The amount of chlorophyll in plant leaves is a valuable indicator of plant health, and can guide farmers in the timing and level of fertilization required. Konica Minolta has developed a convenient handheld chlorophyll meter that has become widely used throughout the world in the cultivation of various agricultural products such as rice and other grains.



Chlorophyll Meter "SPAD-502Plus"

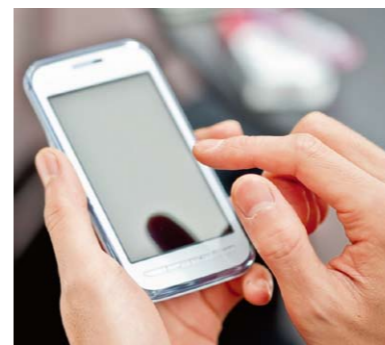


Next-generation lighting

LEDs and OLEDs are expected as a next-generation lighting technology. Konica Minolta develops incident-light colorimeters capable of measuring not only brightness but also color and color-rendering properties. These instruments play critical roles in the development and production of lighting devices and in lighting design.



Chroma Meter "CL-500A"

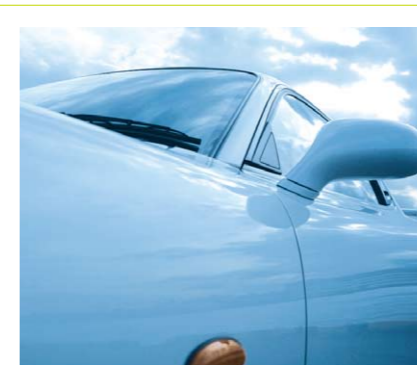


Displays

Color displays are found in a wide variety of products from smartphones to car dashboards to large-screen TVs. Konica Minolta's instruments for measuring the color and brightness of displays have become de-facto standards in many industries.



Spectroradiometer "CS-2000A"



Automobiles

Konica Minolta's color-measuring instruments are used to measure various automobile parts, including molded plastic interior parts as well as the metallic or pearl finishes used on the exterior.



Spectrophotometer "CM-700d"



Food products

Color control is also important for food products, and the simple operation, compact size, and light weight of Konica Minolta's colorimeters and spectrophotometers are highly appreciated by food companies for manufacturing, quality inspection, and product grading.



Spectrophotometer "CM-5"



Promoting better diagnostic services by supporting the wider adoption of digital and network technologies in healthcare

As a pioneer of radiographic film in Japan, Konica Minolta has a long track record of offering diagnostic imaging technology and other products and services that respond to healthcare field. In recent years, we have contributed to the realization of faster, more accurate diagnostic services by offering a comprehensive selection of devices, systems, and IT services that promote the wider adoption of digital and network technologies in healthcare.

Products

Digital imaging systems for more accurate diagnostic results

Mainly with its digital X-ray diagnostic imaging systems, as well as mammography, ultrasound, and other cutting-edge diagnostic systems, Konica Minolta has led the digitalization of diagnostic imaging. By efficiently providing high-resolution, high-precision diagnostic images, we have helped to improve the accuracy and speed of diagnoses, thereby easing burdens on patients.

Principal products

- Digital X-ray diagnostic imaging systems (CR, DR)
- Digital mammography
- Diagnostic ultrasound systems
- Diagnosis medicine

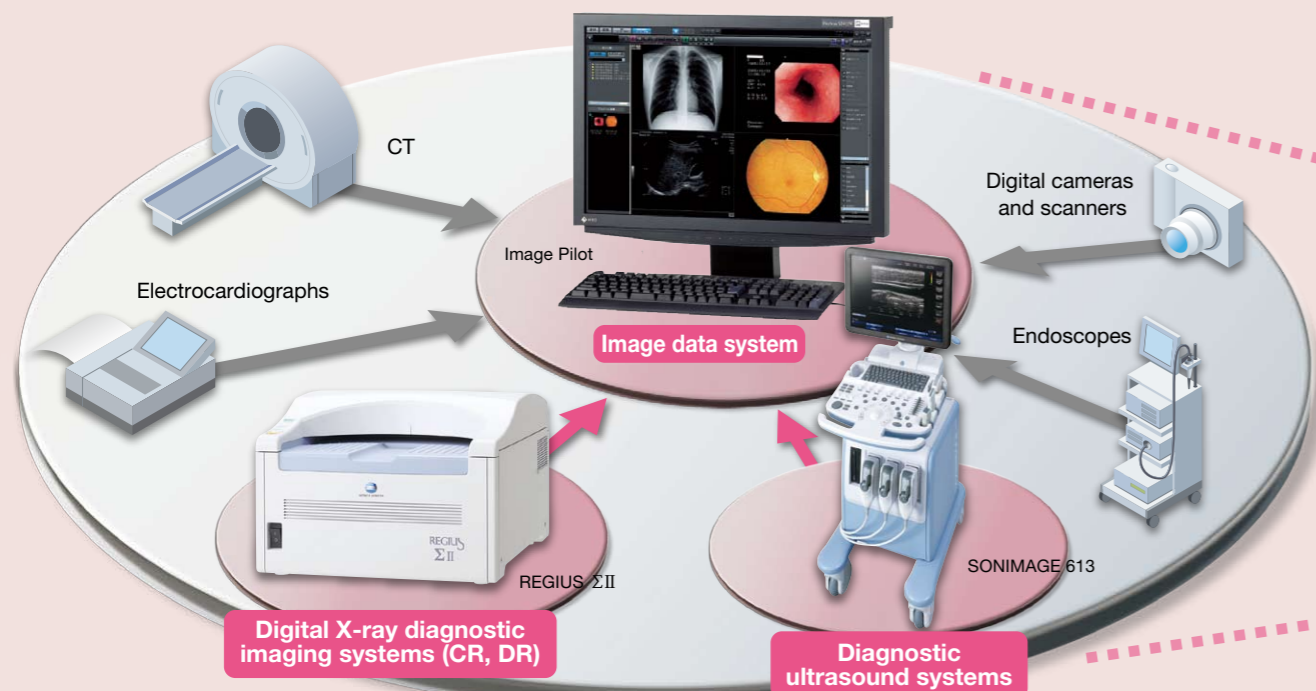


Desktop CR "REGIUS ΣII"



Wireless DR system "AeroDR"

Digital Imaging System

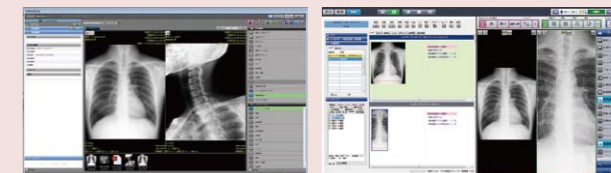


Products

Digital Imaging System

Medical imaging data systems that support diagnostic activities by streamlining the management and application of digital medical image data

The adoption of digital technology in medical imaging not only improves the efficiency with which the data is stored and managed, it also brings various forms of innovation to medical diagnostic settings. For example, greater diagnostic accuracy has been obtained through the ability to enlarge or reduce images, and through access to gradation processing. Medical imaging data systems enable the retention and processing of diagnostic images. Konica Minolta provides systems capable of comprehensively managing X-ray image, CT scan, endoscopic, and other types of image data, including that generated by other companies' products. Our systems make it possible to efficiently and effectively apply medical image data.



Principal systems

- Medical imaging filing systems "Acies"
- All-in-one medical imaging information workstations "Image Pilot"
- Diagnostic workstations
- Medical management support and service "infirmity"

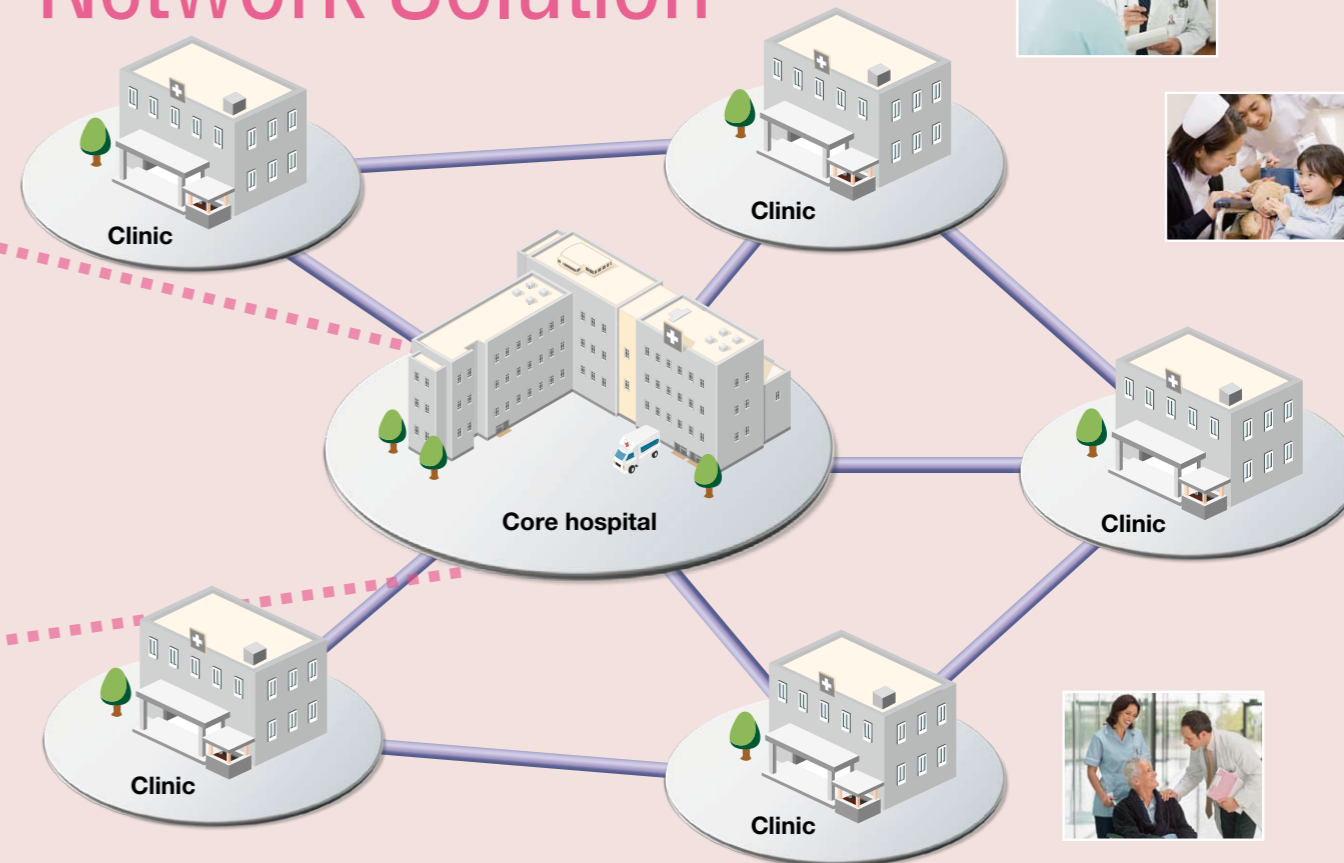
Network Solution

"infirmity" network service incorporating cloud computing for medical data

Expectations for medical IT services employing networks are building along with advances in the application of digital technology in medical settings. Among the earliest to respond to these developing needs, Konica Minolta offers "infirmity"—comprehensive services supporting the adoption of medical network technology. Examples of "infirmity" services include remote support for diagnostic equipment, support for the sharing of information among hospitals, and the distribution of news on developments in medical regulation. Through innovations like "infirmity" we are helping to make the operational aspects of medicine smarter and more efficient.



Network Solution



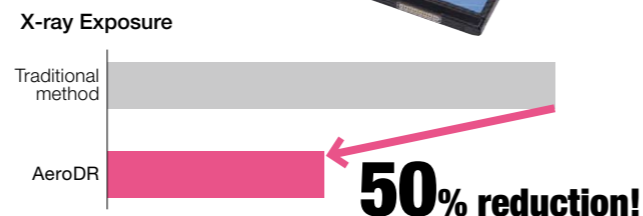
Konica Minolta diagnostic imaging technology advancing together with increasingly sophisticated medical needs

Products

High-precision, more flexible cutting-edge “AeroDR” digital X-ray system

Digital Radiography (DR) exposes patients to less radiation than does film imaging and makes it possible to display high-precision images immediately after they are taken. Until recently, however, DR posed significant usability issues in terms of the weight of the equipment and the need for power and data transmission cables.

Konica Minolta’s “AeroDR” responds to these issues through painstaking engineering that resulted in a significantly lighter system that incorporates wireless technology to eliminate data cables. “AeroDR” resolves usability issues that previously plagued DR and will help to promote the adoption of DR technology.

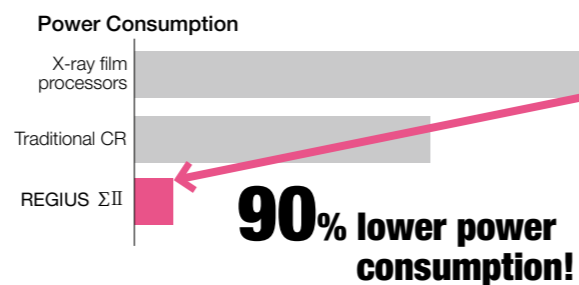


Products

“REGIUS ΣII”—the newest generation CR with 90% lower power consumption

Amid the accelerating application of IT in medical applications, there are growing desires among neighborhood clinics to adopt digital X-ray imaging. In response, Konica Minolta developed the compact, lightweight “REGIUS ΣII” desktop CR for use in clinics.

“REGIUS ΣII” emits no sound while in standby mode and poses no obstacle to medical examinations even when located in the same room. Furthermore, with power consumption of only 100VA, less than 10% that of X-ray film processors, “REGIUS ΣII” is an environmentally conscious product that saves electricity and fights global warming.



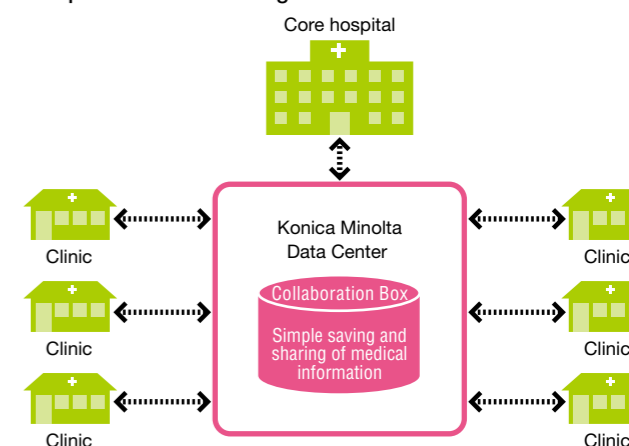
Network Service

“Collaboration Box Service” helping hospitals to share medical information

Konica Minolta, as part of its “informity” network service for medical institutions, offers the “Collaboration Box Service,” which allows multiple medical institutions to share imaging data, biopsy data, report content, and other types of diagnostic information.

This system makes it possible for physicians in community clinics to consult with specialists at major hospitals, and allows specialists in different fields to share opinions while viewing the same image. To cite one example of an actual implementation, a group of nine medical institutions, including a regional core hospital, in Aomori, Japan, has adopted this system and used it to engage specialists in timely, remote consultations on how to handle neurological problems and other emergency situations.

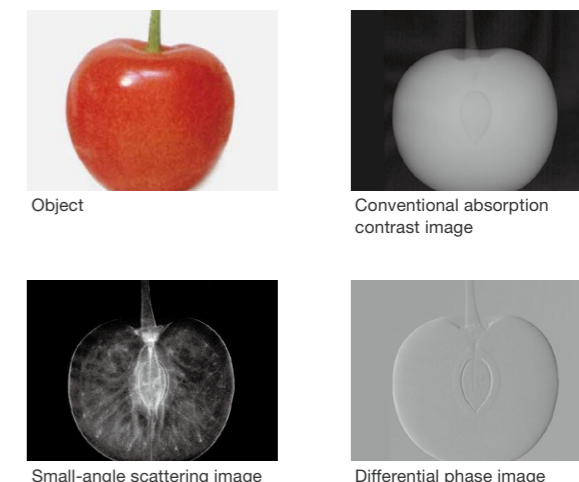
Cooperation Network Diagram



New Technology

Research based on industry-government-academia cooperation promoting the development of innovative, highly sensitive X-ray imaging devices

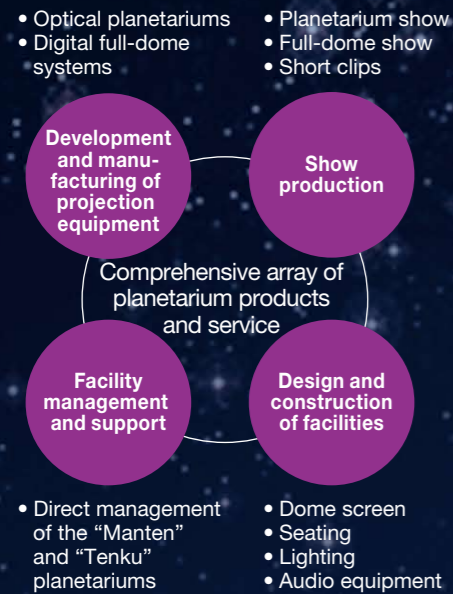
Konica Minolta is actively working with academic and government research institutes in the pursuit of R&D. For example, in recent years, we have been collaborating with partners, including the University of Tokyo and the University of Hyogo, to develop an innovative X-ray imaging device that employs X-ray refraction. This device uses the Talbot-Lau interferometer to produce X-ray images with nearly 1,000 times the sensitivity of conventional X-ray technology. Images with that degree of sensitivity make it possible to identify very early-stage breast cancer, cartilage abnormalities due to rheumatoid arthritis, and other conditions that so far have evaded simple detection.



A single exposure produces three types of data including that equivalent to a conventional X-ray image (upper right). These sample images are of a cherry.

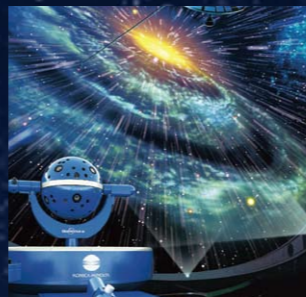
The enchantment of starry skies through cutting-edge technology and a deep catalogue of know-how

As a general manufacturer of planetarium-related products, we are committed to giving as many people as possible the chance to experience the fascination and wonder star-filled skies have always inspired in mankind. We engage in everything from the development and manufacturing of projection equipment, to show production and facility construction and management – everything having to do with planetariums – in an ongoing effort to create and bring to planetarium visitors new perspectives on the enchantments of the universe.



Projection equipment with outstanding operability based on advanced functions and high performance

Japan’s first planetarium was established in 1937. Its first planetarium to be made entirely with Japanese equipment opened 20 years later, in 1957, and was built by the company now known as Konica Minolta. Since then, we, as one of the world’s handful of planetarium equipment makers, have continued to pursue the development of equipment with more advanced functions and higher performance. In 1997, we developed the “GEMINISTAR,” the world’s first integrated planetarium—a facility capable of simultaneously controlling both optical and digital projection systems. And that is only one example of the innovations that make us a world-renowned leader in this field.



GEMINISTAR III

Broad range of original planetarium show content

To make time spent at a planetarium an enjoyable, enchanting experience, we develop a broad range of original planetarium show content—offerings based on the latest astronomical and scientific developments, as well as programs aimed at deepening understanding with a dose of fun and entertainment. In addition to the beautiful night skies of optical systems, our content comprises a rich line of selections that not only use dynamic computer-graphic images to express seasonal changes and analyze constellations but also do things like explain the myths behind constellations and appeal to children with the help of characters they know and love. We offer programs for every season and visitor segment.



Comprehensive support based on know-how accumulated in our own planetarium operations

In 2004, we opened the Konica Minolta Planetarium “Manten” in Tokyo and began to offer visitors new kinds of planetarium experiences. More recently, in May 2012, we opened the Konica Minolta Planetarium “Tenku” at the TOKYO SKYTREE TOWN®, as another directly managed facility. Using the knowledge we gain through our own planetarium operations, we offer publicly and privately operated planetariums comprehensive support covering everything from facility design and construction through operation. We help to create spaces that move visitors and give them a different perspective on our world.



Full-dome images as a new form of entertainment

Using the dome-screen projection technology it has developed for planetariums, Konica Minolta offers digital full-dome systems to customers throughout the world. These systems envelop viewers with 360 degrees of images and are perfect not only for planetariums but also as a new form of entertainment for retail and amusement facilities. Offering computer graphic images like those used in experiential attractions, and beautiful live-action scenes that completely surround viewers, dome projection systems deliver a 3D video experience overflowing with a “you-are-there” sense of presence not possible with other technologies.



Working with Toppan Printing Co., Ltd. to create full-dome projection content based on a digital archive of cultural assets.

Full-dome projection rendering: TOPPAN Virtual Reality show “The Assumption Cathedral” Produced and copyrighted by Moscow Kremlin Museums, TBS and Toppan Printing Co., Ltd. In cooperation with Dentsu Inc.



The all-encompassing view from the University of Tokyo Atacama Observatory Project was created with the comprehensive cooperation of the University of Tokyo.

Applying a broad range of core technologies to the creation of new value

Identifying future needs and applying core technologies to promote the development of new businesses

Working from a base of 12 core technologies it has created and built upon over long years of experience in 4 segments, Konica Minolta has given rise to unique products and developed a wide range of businesses. With our eyes on future growth, we are concentrating on evolving products for our existing businesses and creating and nurturing the development

of new businesses that will become next-generation core operations. Targeting environment and energy, health, security and safety, and other fields of keen interest to society, we are studying elemental technologies that we will combine and meld to create new value going forward.

Konica Minolta Core Technology Deployment

Core technologies	Business	Industrial Inkjet	Performance Materials	Optics & Sensing	Healthcare	Planetarium
	Business Technologies					
The field of materials	Functional organic material synthetic technology	√		√		
	Functional organic material design technology	√	√	√		
	Functional fine grain forming technology	√			√	
	Film-making and coating technology			√	√	√
The field of nano-fabrication	(Precision) Molding technology			√		√
	Surface processing technology			√		√
The field of optics	Optical design technology	√	√	√	√	√
	Optical measuring technology			√		
The field of imaging	Image processing technology	√	√	√	√	√
	(Imaging) Mechanical processing technology	√	√		√	
	Feeding technology	√	√	√	√	
	Precise driving technology	√		√		√

Boosting researcher creativity with an open development environment



At the Materials R&D Building located at the Tokyo site, we have gone to great lengths to create an open research environment that stimulates creativity. This environment includes features like the "Synergy Hall," established to allow researchers to freely share ideas and information, and glass-walled research labs that let researchers see what others are working on.

Internal analysis and evaluation facilities supporting speedy R&D



At Konica Minolta, internal facilities for analyzing and evaluating chemical substances and microstructures make progress toward technical advances more efficient by enabling speedy R&D in the fields of materials and nano-fabrication.

Giving young researchers opportunities to study and network



The "Engineers Challenge Forum" is held to develop Konica Minolta's future technical leaders by giving researchers early in their careers a chance to investigate next-generation technologies and interact and collaborate with peers across the lines that normally define businesses and fields of expertise.

Promoting the sharing of information among engineers over an intranet



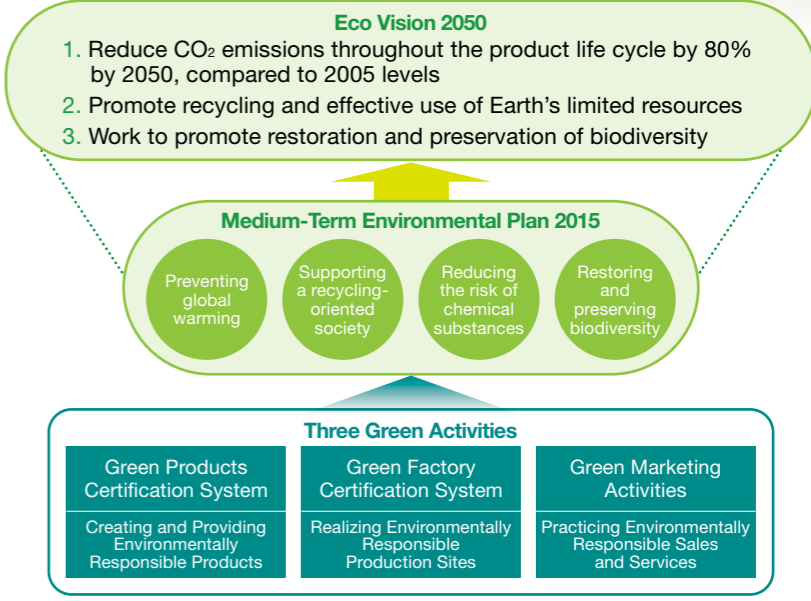
Konica Minolta has established an intranet-based internal bulletin board for engineers to share information with peers throughout the Group. This bulletin board, the "CoreTech.net," has become a place where engineers engage in lively discussions of technical topics.

Developing activities to address environmental and social issues



Global Environment

Konica Minolta has set forth its long-term environmental vision in the form of "Eco Vision 2050." Looking all the way out to the year 2050, Eco Vision 2050 focuses on the prevention of global warming as our top environmental priority while explicitly stating that we will also proactively undertake initiatives to realize more effective recycling and resource use, and restore and preserve biodiversity. As an action plan for achieving Eco Vision 2050, the Medium-Term Environmental Plan 2015 establishes major objectives and specific goals to be reached by 2015. Achievement of these goals will be aided by pursuit of the "Three Green Activities."



Socially Conscious

Working to earn the confidence and trust of society as a good corporate citizen, Konica Minolta is engaged in activities that address local social issues around the world. The Group works proactively on issues which its own business resources are uniquely positioned to solve.

In Japan Participation in efforts to support disaster-affected areas

Approximately 100 new Konica Minolta employees from Konica Minolta Group companies in Japan participated in recovery support efforts in the town of Minamisanriku in Miyagi Prefecture. Participants helped with tasks like removing debris and cleaning.



In U.S.A. Donating books to children

The Konica Minolta Colorful Tomorrow Foundation (CTF) is a charitable nonprofit organization founded in February 2007 to benefit children. In 2012, CTF held Books2BETTER, an activity that collected and donated books to underprivileged children.



In France Promoting the integration of people with disabilities

The Konica Minolta Enterprise Foundation was established in 2011 to create conditions that facilitate the participation of people with disabilities in sports, education, work, and other aspects of society. The Foundation funds a wide variety of projects, from local to national in scale.



In China Painting contest for children with disabilities

Since the 2007 Shanghai Special Olympics, Konica Minolta has been offering support to schools for children with mental disabilities. In 2011, we held a painting contest on the theme of "Painting 'Green' Dreams and a Colorful Future."



Konica Minolta Sites in 41 Countries across the Globe



- Sales
- ▲ Production
- Development, other

Konica Minolta, Inc.

Business Technologies Business

Japan

- Konica Minolta Business Solutions Japan Co., Ltd.
- Konica Minolta Bizcom Co., Ltd.
- Kinko's Japan Co., Ltd.
- Konica Minolta Supplies Manufacturing Co., Ltd.
- Toyohashi Precision Products Co., Ltd
- Konica Minolta Supplies Manufacturing Kansai Co., Ltd.
- Konica Minolta Electronics Co., Ltd.

Asia/Pacific

- Konica Minolta Business Solutions Asia Pte. Ltd.
- Konica Minolta Business Solutions India Private Ltd.
- Konica Minolta Business Solutions Australia Pty. Ltd.
- Konica Minolta Business Solutions (M) Sdn. Bhd.
- Konica Minolta Business Solutions Vietnam Co., Ltd.
- Konica Minolta Business Solutions (HK) Ltd.
- Konica Minolta Business Solutions (WUXI) Co., Ltd.
- Konica Minolta Business Solutions (Shenzhen) Co., Ltd.

- Konica Minolta Business Solutions (CHINA) Co., Ltd.
- Kinko's Korea Ltd.
- Konica Minolta Business Technologies Manufacturing (HK) Ltd.
- Konica Minolta Business Technologies (WUXI) Co., Ltd.
- Konica Minolta Business Technologies (DONGGUAN) Ltd.
- Konica Minolta Technology Development (Wuxi) Co.,Ltd.

The Americas

- Konica Minolta Business Solutions U.S.A., Inc.
- Konica Minolta Business Solutions (Canada) Ltd.
- Konica Minolta Business Solutions do Brasil Ltda.
- Konica Minolta Business Solutions de Mexico SA de CV.
- Konica Minolta Supplies Manufacturing U.S.A., Inc.

Europe/Middle East

- Konica Minolta Business Solutions East Ltd.
- Konica Minolta Business Solutions (Ideal) Ltd.
- Konica Minolta Business Solutions (UK) Ltd.
- Charterhouse PM Ltd.

- Konica Minolta Business Solutions Italia S.p.A.
- Konica Minolta Business Solutions Roma srl
- Konica Minolta Ukraine
- Konica Minolta Business Solutions Austria GmbH
- Konica Minolta Business Solutions Nederland B.V.
- Konica Minolta Business Solutions Greece S.A.
- Konica Minolta Croatia-Business Solutions d.o.o.
- Konica Minolta Business Solutions Sweden AB
- Konica Minolta Business Solutions Spain S.A.
- Konica Minolta Slovakia spol. s.r.o.
- Konica Minolta Business Solutions Slovenia d.o.o.
- Konica Minolta Business Solutions Czech spol. sr.o.
- Konica Minolta Business Solutions Denmark a/s
- Konica Minolta Business Solutions Deutschland GmbH
- Konica Minolta Business Solutions Europe GmbH
- Konica Minolta Business Solutions Middle East FZE
- Konica Minolta Turkey İş Teknolojileri A.S.
- Konica Minolta Business Solutions Norway AS
- Konica Minolta Hungary Business Solutions Ltd.
- Konica Minolta Business Solutions SE, Ltd.
- Konica Minolta Poslovna Rjesenja BH d.o.o.
- Konica Minolta Business Solutions Finland Oy

- Repro Conseil S.A.S.
- Konica Minolta Business Solutions France S.A.S.
- Konica Minolta Business Solutions Bulgaria o.o.d.
- Konica Minolta Business Solutions (BELGIUM) N.V.
- Konica Minolta Business Solutions Polska s.p. z.o.o.
- Konica Minolta Business Solutions Portugal, Unipessoal Lda.
- Konica Minolta Baltia UAB
- Konica Minolta Business Solutions Romania s.r.l
- Konica Minolta Business Solutions Russia LLC
- Konica Minolta Supplies Manufacturing France S.A.S.

Industrial Business

Japan

- Konica Minolta Chemical Co., Ltd.
- Konica Minolta Opto Products Co., Ltd.
- Konica Minolta Opto Device Co., Ltd.
- Konica Minolta Glass Tech. Co., Ltd.

Asia/Pacific

- Konica Minolta Opto (Dalian) Co., Ltd.
- Konica Minolta Opto (Shanghai) Co., Ltd.

- Konica Minolta Optical Products (Shanghai) Co., Ltd.
- Konica Minolta Glass Tech (M) Sdn. Bhd.
- Konica Minolta Sensing Singapore, Pte. Ltd.

The Americas

- Konica Minolta Sensing Americas, Inc.

Europe/Middle East

- Konica Minolta Sensing Europe B.V.
- Instrument Systems GmbH

Healthcare Business

Japan

- Konica Minolta Health Care Co., Ltd.
- Konica Minolta Technoproducts Co., Ltd.

Asia/Pacific

- Konica Minolta Medical & Graphic (Shanghai) Co., Ltd.
- Konica Minolta Healthcare India Private Ltd.

The Americas

- Konica Minolta Medical Imaging U.S.A., Inc.

Europe/Middle East

- Konica Minolta Medical & Graphic Imaging Europe B.V.
- Konica Minolta Medical & Graphic Imaging Europe GmbH
- Konica Minolta Medical Systems Russia

Others

Japan

- Konica Minolta Planetarium Co., Ltd.
- Konica Minolta Information System Co.,Ltd.
- Konica Minolta Technosearch Co., Ltd.
- Konica Minolta Business Associates Co., Ltd.
- Konica Minolta Engineering Co., Ltd.

Asia/Pacific

- Konica Minolta (China) Investment Ltd.

The Americas

- Konica Minolta Holdings U.S.A., Inc.
- Konica Minolta Laboratory U.S.A., Inc.



KONICA MINOLTA

KONICA MINOLTA, INC.

2-7-2 Marunouchi, Chiyoda-ku, Tokyo, Japan

<http://konicaminolta.com>

The symbol logo

This mark is a representation of the Earth. We call it a “globe mark” because it expresses the infinite expansion of Konica Minolta and the offering of innovative value to customers throughout the world.