

The Konica Minolta Group aims to create new value through collective strength

The Konica Minolta Group is comprised of multiple Business Companies and Common Function Companies operating under the Holding Company.

The Business Companies, with the requisite authority and responsibilities, pursue operations directly related to their particular business activities, while the Common Function Companies perform R&D and indirect business functions for all members of the Group. Business Companies exercise their unique strengths and seek Group synergies as they strive to create new value sought by society.

KONICA MINOLTA TECHNOLOGY CENTER, INC.

Head office 1 Sakura-machi, Hino, Tokyo, Japan
Paid-in capital 50 million yen
Number of employees (Consolidated) Approx. 900 (as of June, 2012)
Business activities Provides services to group companies including R&D, customized product design and management of intellectual property assets



Takashi Matsumaru
President

KONICA MINOLTA HOLDINGS, INC.

Head office 2-7-2 Marunouchi, Chiyoda-ku, Tokyo, Japan
Established December 22, 1936
Paid-in capital 37,519 million yen
Consolidated net sales 767.9 billion yen (FY 2011)
Business activities As a holding company, drafts and implements group management strategies, as well as supervising, managing and coordinating group management
Fiscal year-end March 31
Number of employees (Non-consolidated): Approx. 200 (as of June, 2012)
 (Consolidated): Approx. 40,200 (as of June, 2012)

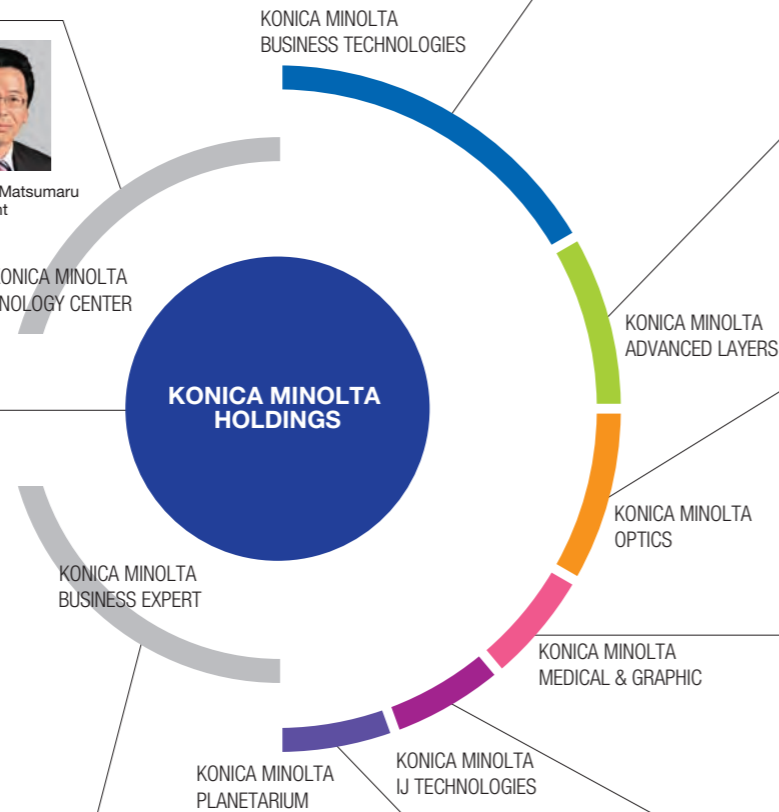
KONICA MINOLTA HOLDINGS

KONICA MINOLTA BUSINESS EXPERT, INC.

Head office 1 Sakura-machi, Hino, Tokyo, Japan
Paid-in capital 495 million yen
Number of employees (Consolidated) Approx. 900 (as of June, 2012)
Business activities Provides various shared services for the Group in the fields of engineering, logistics, environment, safety and others



Kiyofumi Tanida
President



Company Outline

KONICA MINOLTA BUSINESS TECHNOLOGIES, INC.

Head office 2-7-2 Marunouchi, Chiyoda-ku, Tokyo, Japan
Paid-in capital 500 million yen
Number of employees (Consolidated) Approx. 30,600 (as of June, 2012)
Business activities Manufacturing and sale of multi-functional peripherals (MFPs), printers, and equipment for production print systems and graphic arts, and providing related solution services



Shoei Yamana
President

Business Solutions Business

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Production Print Business

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KONICA MINOLTA ADVANCED LAYERS, INC.

Head office 1 Sakura-machi, Hino, Tokyo, Japan
Paid-in capital 500 million yen
Number of employees (Consolidated) Approx. 800 (as of June, 2012)
Business activities Manufacturing and sale of electronic materials (TAC films, etc.) and performance materials



Yoshitsugu Shiraki
President

Performance Materials Business

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KONICA MINOLTA OPTICS, INC.

Head office 2970 Ishikawa-machi, Hachioji, Tokyo, Japan
Paid-in capital 500 million yen
Number of employees (Consolidated) Approx. 4,600 (as of June, 2012)
Business activities Manufacturing and sale of optical products (pickup lenses, etc.) and measuring instruments for industrial and healthcare applications



Toshihiko Karasaki
President

Optics & Sensing Business

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KONICA MINOLTA MEDICAL & GRAPHIC, INC.

Head office 1 Sakura-machi, Hino, Tokyo, Japan
Paid-in capital 500 million yen
Number of employees (Consolidated) Approx. 1,900 (as of June, 2012)
Business activities Manufacturing and sale of consumables and equipment for healthcare systems



Atsushi Kodama
President

Healthcare Business

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KONICA MINOLTA IJ TECHNOLOGIES, INC.

Head office 1 Sakura-machi, Hino, Tokyo, Japan
Paid-in capital 10 million yen
Number of employees (Consolidated) Approx. 200 (as of June, 2012)
Business activities Manufacturing and sale of inkjet printheads, inks and textile printers for industrial use



Akiyoshi Ohno
President

Industrial Inkjet Business

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KONICA MINOLTA PLANETARIUM CO., LTD.

Head office 2-3-10 Nishihonmachi, Nishi-ku, Osaka, Japan
Paid-in capital 100 million yen
Number of employees (Consolidated) Approx. 50 (as of June, 2012)
Business activities Manufacturing and sale of planetarium systems, show contents production and sales, construction of planetariums and facility management service



Hiroaki Ueda
President

Planetarium Business

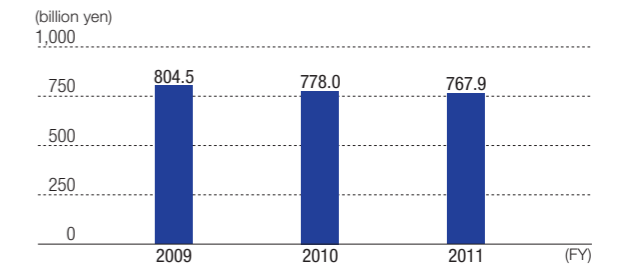
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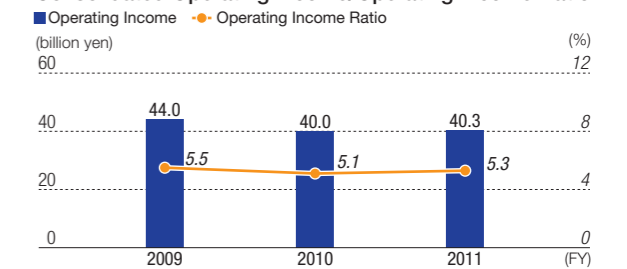
Business Activities	Principal Products	Business Fields
Business Solutions Business <ul style="list-style-type: none"> •MFPs (Multi-functional peripherals) •Laser printers •Filing devices •Facsimile machines •Software and peripheral devices 		<ul style="list-style-type: none"> •Corporate offices •SOHO
Production Print Business <ul style="list-style-type: none"> •Digital printing systems •Digital color-proofing systems •CTP (Computer to Plate) •Remote color management systems •RGB workflow products •Prepress production systems 		<ul style="list-style-type: none"> •Printing companies •Corporate printing departments
Performance Materials Business <ul style="list-style-type: none"> •TAC film for LCD polarizers •VA-TAC film for increasing viewing angle •High-precision photo plates •Barrier film •Functional film for windows •Organic Light Emitting Diode 		<ul style="list-style-type: none"> •Electronics industries •Research institutes
Optics & Sensing Business <ul style="list-style-type: none"> •Pickup lenses for optical disks •Prisms for pickups •Glass substrates for HDDs •Micro-camera modules •Lens units •Spectrophotometers, colorimeters •Luminance meters, illuminance meters, and luminance colorimeters •Spectroradiometers •Non-contact 3D digitizers •Pulse oximeters •Solar cell measurement and calibration equipment •Spectrometers 		<ul style="list-style-type: none"> •Electronics industries •Auto industries •Research institutes •Hospitals/ Nursing homes
Healthcare Business <ul style="list-style-type: none"> •Digital X-ray diagnostic imaging systems (CR, DR) •Digital mammography •Diagnostic ultrasound systems •Medical imaging filing systems •All-in-one medical imaging information workstations •Medical management support and service •Diagnosis medicine 		<ul style="list-style-type: none"> •General hospitals •Clinics
Industrial Inkjet Business <ul style="list-style-type: none"> •Inkjet printheads •Inkjet textile printers •Inkjet print units •Inkjet inks 		<ul style="list-style-type: none"> •Digital printing •Textile dyeing •Printed electronics
Planetarium Business <ul style="list-style-type: none"> •Optical planetariums •Digital full-dome systems •Dome screen •Digital full-dome show •Management and operation for planetarium facilities 		<ul style="list-style-type: none"> •Planetariums •Restaurants •Amusement facilities •Art museums

Main Data

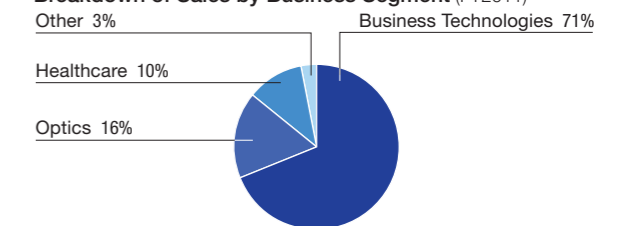
Consolidated Net Sales



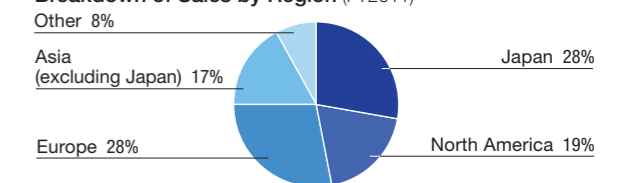
Consolidated Operating Income/Operating Income Ratio



Breakdown of Sales by Business Segment (FY2011)



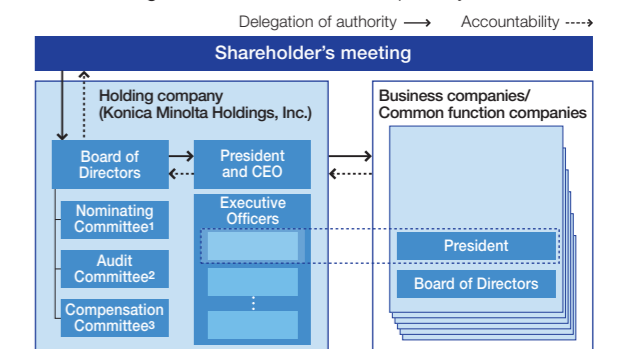
Breakdown of Sales by Region (FY2011)



Corporate Governance System

Konica Minolta employs a holding company system, comprising a holding company and separate business and common function companies. The holding company uses a company-with-committees system consisting of the Nominating Committee, the Audit Committee and the Compensation Committee, with directors handling management supervision and executive officers in charge of business execution.

This system is designed to accelerate Group management and ensure management soundness and transparency.



¹ Nominating Committee: nomination of director candidates ² Audit Committee: audit of the execution of the duties by directors and executive officers ³ Compensation Committee: determination of compensation for directors and executive officers