Overview

Head office 2-7-2 Marunouchi, Chiyoda-ku, Tokyo, Japan

President and CEO Masatoshi Matsuzaki Established December 22, 1936

Paid-in capital 37,519 million yen (as of March 31, 2013) Consolidated net sales 813 billion yen (2012 FY)

Consolidated Operating Income/Operating Income Ratio

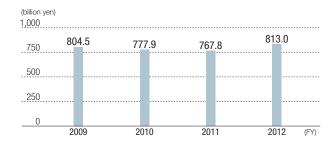
March 31 Fiscal year-end

Number of employees

Non-consolidated: Approx. 6,700 (As of June 2013) Consolidated: Approx. 41,800 (As of June 2013)

Main Data

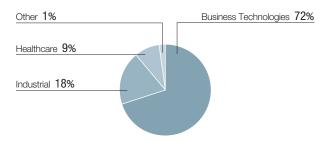
Consolidated Net Sales



Operating Income --- Operating Income Ratio

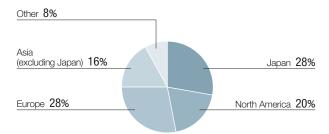


Breakdown of Sales by Business Segment (2012 FY)



^{* &}quot;Other" includes the industrial inkjet business.

Breakdown of Sales by Region (2012 FY)



Company-with-committees system

In order to increase transparency, corporate soundness, and efficiency, Number of members on the Board of Directors: 11 Konica Minolta uses a company-with-committees system. The Board of Directors includes the Nominating Committee, the Audit Committee, and the Compensation Committee, with functions separated between directors who handle management supervision and executive officers who are in charge of business execution.

Directors without a dual executive officer role account for the majority of the Board of Directors, including four outside directors who have a high degree of independence and who have no personal connection with important business relationships or with company officers.

Furthermore, supervisory functions are enhanced by having directors who are not executive officers serve as chairman of the board, and by having outside directors serve as chairman of each committee. At the same time, we attempt to increase decision-making speed by having much of the business decision authority transferred from the Board of Directors to executive officers.

		Nominating Committee	Audit Committee	Compensation Committee
Number of non-Executive Officers: 7	Director (Chairman of the Board)	•		
	Outside Directors	•		0
	Outside Directors	0	•	
	Outside Directors		0	•
	Outside Directors	•	•	•
	Director	•	•	•
	Director		•	•
Number of dual-role Executive Officers: 4	Director (President and CEO) Director (Senior Managing Executive Officer) Director (Senior Managing Executive Officer) Director (Senior Executive Officer)			

(As of June 2013)

○ committee chairmans, ● committee members