

Corporate Data

Overview

| | |
|-------------------|--|
| Head office | 2-7-2 Marunouchi, Chiyoda-ku, Tokyo, Japan |
| President and CEO | Shoei Yamana |
| Established | December 22, 1936 |
| Paid-in capital | 37,519 million yen (as of March 31, 2015) |
| Fiscal year-end | March 31 |

Consolidated net sales

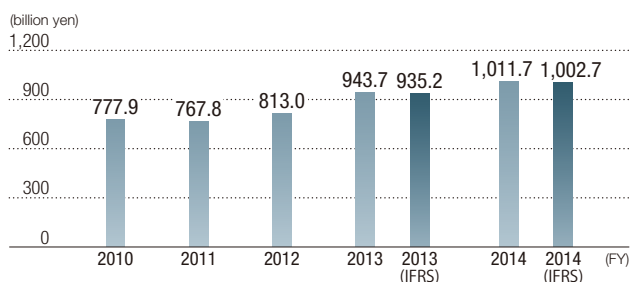
Japanese Generally Accepted Accounting Principles (J-GAAP):
1,012 billion yen (2014 FY)
International Financial Reporting Standards (IFRS):
1,003 billion yen (2014 FY)

Number of employees

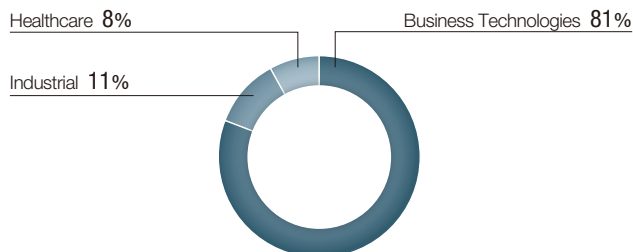
Non-consolidated: Approx. 6,300 (As of March 2015)
Consolidated: Approx. 41,600 (As of March 2015)

Main Data

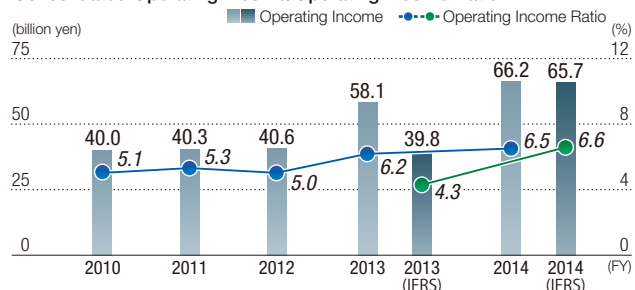
Consolidated Net Sales



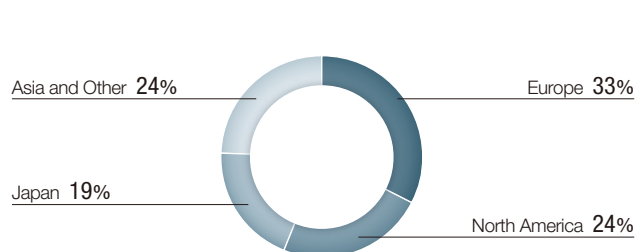
Breakdown of Sales by Business Segment (2014 FY)



Consolidated Operating Income/Operating Income Ratio



Breakdown of Sales by Region (2014 FY)



Corporate Governance

Konica Minolta has adopted a company-with-committees system with the aim of improving the transparency, health, and efficiency of the company's management. It has established three committees under the auspices of the Board of Directors which are responsible for nominating members of the Board of Directors, auditing, and compensation, as well as separating the roles of the directors, who are responsible for supervising management, from those of the executive officers responsible for engaging in business operations. The majority of the Board of Directors, including four independent outside directors without significant business relationships with the company or personal relationships with company officers, do not also play executive roles. Their supervisory functions are also enhanced by the fact that the Board of Directors is chaired by a non-executive director and the different committees by outside directors. In addition, business decisions are delegated from the Board of Directors to the executive officers to a large extent, with the aim of encouraging more rapid decision-making.

Number of members on the Board of Directors: 11

| | | Nominating Committee | Audit Committee | Compensation Committee |
|---|--|----------------------|-----------------|------------------------|
| Number of non-Executive Officers: 7 | Director (Chairman of the Board) | ● | | |
| | Outside Director | ○ | | ● |
| | Outside Director | ● | ○ | |
| | Outside Director | | ● | ○ |
| | Outside Director | ● | ● | ● |
| | Director | ● | ● | ● |
| | Director | | ● | ● |
| Number of dual-role Executive Officers: 4 | Director (President and CEO) | | | |
| | Director (Senior Managing Executive Officer) | | | |
| | Director (Senior Executive Officer) | | | |
| | Director (Senior Executive Officer) | | | |

(As of June 2015)

○ committee chairmans, ● committee members