

Konica Minolta Group

Group Outline

Holding Company

Responsible for the planning and promotion of management strategies for the Konica Minolta Group and for the auditing and administration of the Group's management

Konica Minolta Holdings, Inc.

Business Companies

We have spun off each and every business into a separate company and delegated the authority required for executing operations to each business company. This has enabled us to build a framework characterized by flexible and speedy operational execution and business promotion.

Konica Minolta Business Technologies, Inc.

Manufacturing, sale, and related services for office equipment (copiers, digital MFPs, printers, facsimile machines, micrographics systems, etc.) and related supplies.

Konica Minolta Opto, Inc.

Manufacturing and sale of optical products (optical pickup lenses, microcamera units, etc.), related products and electronic materials (such as TAC films).

Konica Minolta Photo Imaging, Inc.

Manufacturing, sale, and related services for consumer & commercial photographic materials, inkjet media and related equipment

Konica Minolta Medical & Graphic, Inc.

Manufacturing, sale, and related services for film and processing equipment for medical & graphic imaging purposes

Konica Minolta Sensing, Inc.

Manufacturing and sale of measuring instruments for industrial, photographic and medical purposes

Common Function Companies

We have consolidated Groupwide functions (such as technological development functions and common service functions) into two common function companies. This has enabled us to promote businesses more efficiently.

Konica Minolta Technology Center, Inc.

Konica Minolta Business Expert, Inc.

Group Profile

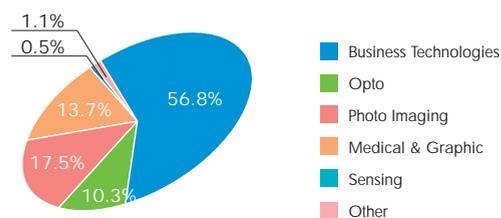
Company name:	Konica Minolta Holdings, Inc.
Head office:	Marunouchi Center Building, 1-6-1 Marunouchi, Chiyoda-ku, Tokyo, Japan
Kansai office:	Nishi-honmachi Intes, 2-3-10, Nishi-honmachi, Nishi-ku, Osaka-shi, Osaka, Japan
President and CEO:	Yoshikatsu Ota
Establishment:	December 22, 1936 (Management integrated on August 5, 2003)
Capital:	¥37,519 million
Fiscal year-end:	March 31
Number of employees:	90 (31,685 Group employees) (As of March 31, 2006)

Net Sales (million ¥)

2004/3	1,123,591
2005/3	1,067,447
2006/3	1,068,390

Sales by Business Segment

Fiscal 2005



Sales by Region

Fiscal 2005

