

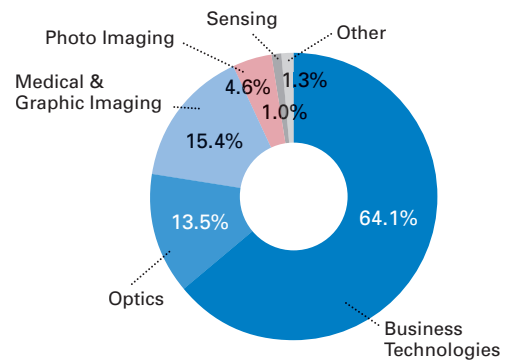
Management Profile

Below is an overview of the Konica Minolta Group and its financial situation. More detailed management and financial information is available on the Investor Relations section of Konica Minolta's Web site (<http://konicaminolta.com/investors/index.html>).

Company Profile

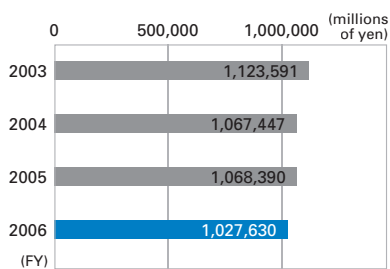
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|-----------------------------|--|
| Company name: | Konica Minolta Holdings, Inc. |
| Head office: | Marunouchi Center Building, 1-6-1 Marunouchi, Chiyoda-ku, Tokyo, Japan |
| Kansai office: | Nishi-honmachi Intes, 2-3-10 Nishi-honmachi, Nishi-ku, Osaka-shi, Osaka, Japan |
| President and CEO: | Yoshikatsu Ota |
| Established: | December 22, 1936 (management integrated: August 5, 2003) |
| Paid-in capital: | 37,519 million yen |
| Fiscal year end: | March 31 |
| Number of employees: | 90 (Group employees: 30,207) (as of March 31, 2007) |

Breakdown of Sales Business Segment (Fiscal 2006)

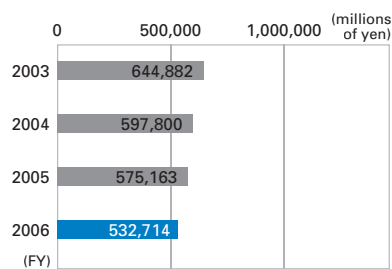


Financial Highlights

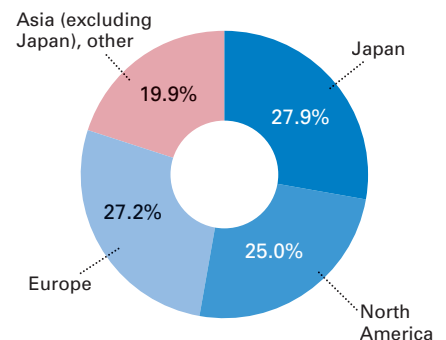
Net Sales



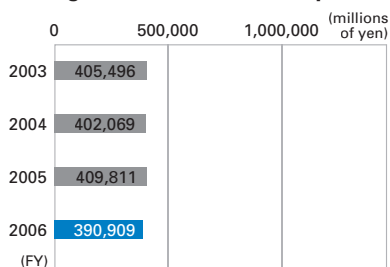
Cost of Sales



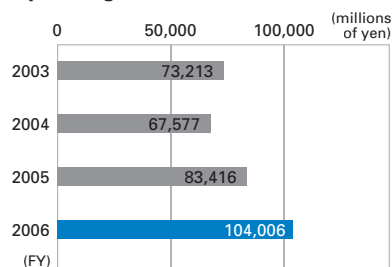
Breakdown of Sales by Region (Fiscal 2006)



Selling and Administrative Expenses



Operating Income



Konica Minolta's History

| | |
|-----------------------|---|
| August 2003 | Launches new integrated holding company, Konica Minolta Holdings, Inc. |
| January 2004 | Shilong Factory in China is certified as a "Creditable Enterprise" that is compliant with regulations by the Dongguan Customs Office. |
| March 2004 | Grand opening of planetarium Sunshine Starlight Dome "Manten" in Tokyo. |
| November 2004 | Releases print-on-demand machines bizhub PRO 1050 and bizhub PRO 1050P for production print. |
| January 2005 | Establishes Konica Minolta IJ Technologies, Inc., a new company in the ink-jet printhead and textile printer business. Receives Fiscal 2004 PRTR (Pollutant Release and Transfer Registers) Award. |
| February 2005 | Releases phase-contrast mammography X-ray system. |
| May 2005 | Obtains first Japan Eco Mark in the newly established toner cartridge field. |
| December 2005 | Completes construction of Wuxi Plant in China as the main production base for full-color multi-function peripherals (MFPs). Obtains integrated ISO 14001 certification for all group companies in Japan. |
| March 2006 | Releases magicolor 5450, a high-speed, high-quality A4 color laser printer. Konica Minolta Business Solutions, Inc., obtains information security management system certification at all locations. |
| May 2006 | Konica Minolta's Level 1 zero waste criteria is achieved at all production sites in Japan. Awarded CoolBrand Polska 2005 in Poland. |
| June 2006 | Develops a white organic light-emitting diode with world's highest luminous efficiency. Konica Minolta Information Systems Co., Ltd., obtains privacy mark certification. |
| September 2006 | Completes construction of a new plant in Kobe, Japan, for triacetyl cellulose (TAC) film (protective film for LCD polarizers) business. Releases the bizhub PRO C6500, a high-speed digital full-color MFP. |
| October 2006 | Konica Minolta Plaza wins 2006 Japan Mecenat Award in the Mecenat Grand Prize category. |
| November 2006 | Obtains approval for a measurement lab meeting standards eligible for application of the Blue Angel label, a German environmental protection label. Group newsletter wins prizes in the Keidanren Corporate Newsletter Competition two years running. |
| December 2006 | Completes construction of a new plant in Nagano, Japan; upgrades and expands the production system for polymerized toner. The bizhub 420 is first in the world to obtain certification under the new certification criteria for the Blue Angel label. Donates mammography systems to university hospitals in Beijing and Shanghai, China. |
| January 2007 | Releases Digital Konsensus Premium, an advanced digital color calibration system. Selected among the "Fabulous 50" by <i>Forbes Asia</i> . |
| February 2007 | Releases the bizhub C550, a digital full-color MFP designed on new concepts and compatible with next-generation networks. Receives Superbrand 2006 award for B2B business in Russia. |
| March 2007 | Cooperates with General Electric Company in the United States to accelerate the commercialization of organic light-emitting diode, which has excellent environmental performance. Two production bases in China (Wuxi and Shilong) achieve Level 1 zero waste criteria. |
| April 2007 | Establishes Konica Minolta Health Care Co., Ltd., a new company in the medical business in Japan. |
