

Overview of the Konica Minolta Group

Business Companies

Companies entrusted with the authority necessary to execute business activities in their field of expertise

Konica Minolta Business Technologies, Inc.

Manufacturing and sale of multi-functional peripherals (MFPs), printers, and equipment for production print systems and graphic arts, and providing related solution services



Konica Minolta Opto, Inc.

Manufacturing and sale of optical products (pickup lenses, etc.) and electronic materials (TAC films, etc.)



Konica Minolta Medical & Graphic, Inc.

Manufacturing and sale of consumables and equipment for healthcare systems



Konica Minolta Sensing, Inc.

Manufacturing and sale of measuring instruments for industrial and healthcare applications



Common Function Companies

Companies that perform centralized Group-wide functions

Konica Minolta Technology Center, Inc.

Provides services to group companies including R&D, customized product design and management of intellectual property assets

Konica Minolta Business Expert, Inc.

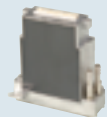
Provides various shared services for the Group in the fields of engineering, logistics, environment, safety and others

Affiliates Managed by the Holding Company

Companies that strive to cultivate business with the support of the holding company

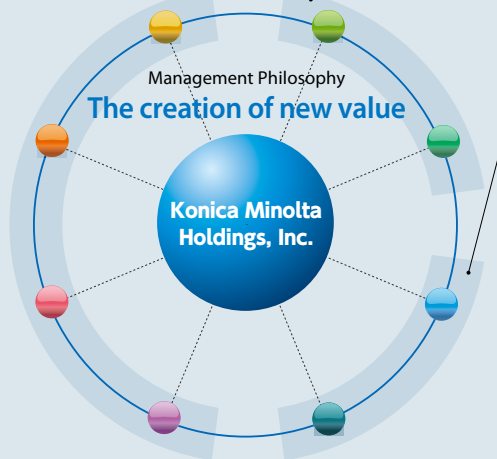
Konica Minolta IJ Technologies, Inc.

Manufacturing and sale of inkjet printheads, inks and textile printers for industrial use



Konica Minolta Planetarium Co., Ltd.

Manufacturing and sale of planetarium systems, show contents production and sales, construction of planetariums and facility management services



Holding Company: Konica Minolta Holdings, Inc.

As a holding company, drafts and implements group management strategies, as well as supervising, managing and coordinating group management.

Company name

Konica Minolta Holdings, Inc.

Head office

1-6-1 Marunouchi, Chiyoda-ku, Tokyo, Japan

President and CEO

Masatoshi Matsuzaki

Established

December 22, 1936

Paid-in capital

37,519 million yen

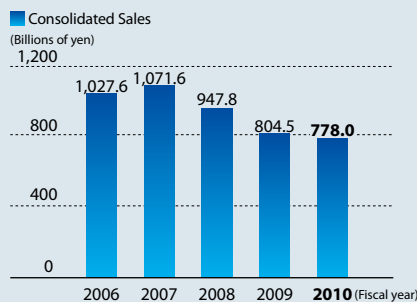
Fiscal year-end

March 31

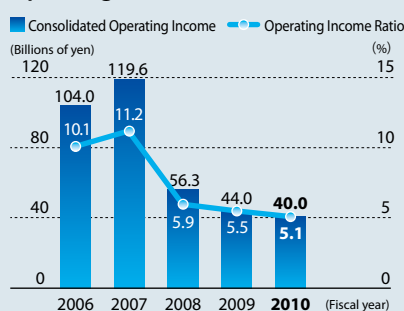
Overview of the Group

The Konica Minolta Group consists of Konica Minolta Holdings, 89 consolidated subsidiaries, 17 non-consolidated subsidiaries, and 5 affiliated companies. Group companies are located in 35 different countries. (As of March 31, 2011)

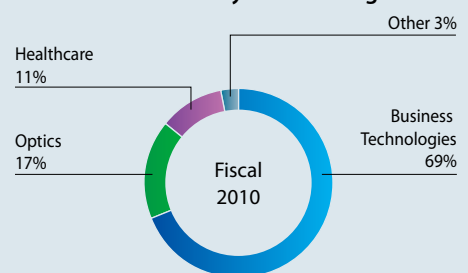
Consolidated Sales



Consolidated Operating Income/ Operating Income Ratio

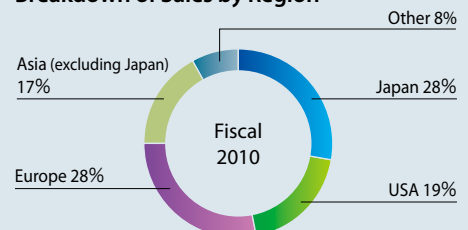


Breakdown of Sales by Business Segment



Note: Konica Minolta Medical & Graphic, Inc. transferred its graphic imaging business to Konica Minolta Business Technologies, Inc. on October 1, 2010. The results of the Healthcare Business for fiscal 2010 include those of the graphic imaging business for the first half.

Breakdown of Sales by Region



Editorial Policy

The Konica Minolta CSR Report is published to inform all its stakeholders of the Group's corporate social responsibility initiatives. This report focuses on topics of social significance and high priority to Konica Minolta and discusses the Group's basic concept, specific efforts and achievements with respect to those topics.

This year's Special Feature articles focus on the Green Products Certification System, which constitutes the heart of Konica Minolta's approach to environmental responsibility, and on healthcare, a field in which Konica Minolta leverages the collaboration of group companies. The reports on environmental initiatives and initiatives for different stakeholders describe issues that are addressed by regular topical meetings in areas such as environment and quality, primarily those that marked significant progress in fiscal 2010.

To promote communication with stakeholders around the world, this report is published in five languages: Japanese, English, Chinese, German, and French.

Report Boundary

This report covers the entire Konica Minolta Group, including Konica Minolta Holdings, Inc., the Group's business companies and common function companies, and its consolidated affiliates. When data is given on a specific subset of companies, the boundary is separately indicated. In this report, "Konica Minolta" refers to the Konica Minolta Group.

Reporting Period

In principle, the report covers activities from April 1, 2010 to March 31, 2011. Some sections may include information on earlier initiatives or more recent activities. In this report, "fiscal 2010" refers to the fiscal year starting April 1, 2010 and ending March 31, 2011.

Publication Date

September 2011

(Next report: scheduled for August 2012; previous report: August 2010)


Guidelines Observed in Preparation of the Report

The CSR Report, which consists of the booklet and website pages, was created with reference to the Global Reporting Initiative (GRI) *Sustainability Reporting Guidelines 2006*. The report meets application level B+.

About the Website

Konica Minolta maintains a website that provides detailed information on its CSR activities.

<http://konicaminolta.com/about/csr>

The  icon indicates that more information on a given topic is available on the website.

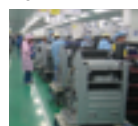
Disclaimer

In addition to facts about past or present circumstances, this report contains descriptions of the Group's current plans and projections for the future. These descriptions are based on information that is currently available and have been deemed reasonable based on the Group's current status. The Group's actual performance could differ from its predictions due to future changes in the business environment.

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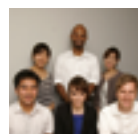
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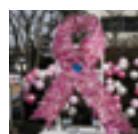
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