

Six-Year Financial Summary

Konica Corporation and Consolidated Subsidiaries
For the fiscal years ended March 31

	Millions of yen					
	2003	2002	2001	2000	1999	1998
For the Year:						
Net sales	¥559,041	¥539,571	¥543,719	¥560,900	¥584,342	¥584,401
Cost of sales	321,381	309,633	319,163	323,710	342,543	342,452
Operating income	42,855	29,609	30,543	33,131	14,575	23,062
Net income (loss)	16,375	11,059	6,457	7,627	(3,166)	5,501
Depreciation and amortization	28,497	26,219	25,940	30,687	32,488	28,488
Capital expenditures	21,625	45,593	30,424	30,237	42,702	47,850
R&D expenditures	30,308	29,171	26,672	25,730	27,944	26,666
At Year-End:						
Total assets	¥515,956	¥527,360	¥518,181	¥549,703	¥589,201	¥629,062
Total current assets	311,818	309,602	317,890	335,899	349,240	392,855
Property, plant and equipment—net	148,040	156,061	141,870	141,114	161,534	159,873
Total current liabilities	244,033	267,805	262,273	272,568	280,922	324,194
Long-term debt	51,318	46,472	57,099	77,657	94,344	76,010
Total shareholders' equity	181,019	171,226	160,259	162,793	158,742	167,144
Yen						
Per Share of Common Stock:						
Net income (loss)—primary	¥ 45.7	¥ 30.9	¥ 18.1	¥ 21.3	¥ (8.9)	¥ 15.4
Shareholders' equity	506.8	479.0	448.1	455.2	443.8	467.3
Cash dividends	10.0	10.0	10.0	10.0	10.0	10.0
Percent						
Financial Ratios:						
Cost of sales ratio	57.5%	57.4%	58.7%	57.7%	58.6%	58.6%
Equity ratio	35.1	32.5	30.9	29.6	26.9	26.6
Return on assets	3.17	2.10	1.21	1.34	(0.52)	0.90
Return on equity	9.05	6.46	4.00	4.74	(1.94)	3.31
Other:						
Number of employees	17,199	17,319	17,595	17,839	18,953	18,388