

Consolidated Balance Sheets

Konica Minolta Holdings, Inc. and Consolidated Subsidiaries
March 31, 2004 and 2003

Assets	Millions of yen		Thousands of U.S. dollars (Note 3)
	2004	2003	2004
Current Assets:			
Cash on hand in banks (Note 4)	¥ 83,574	¥ 51,876	\$ 790,747
Notes and accounts receivable—trade	223,032	129,212	2,110,247
Less: Allowance for doubtful accounts	(8,414)	(6,746)	(79,610)
Marketable securities	130	0	1,230
Inventories	173,949	98,848	1,645,842
Deferred tax assets (Note 7)	31,033	22,759	293,623
Other accounts receivable	13,574	9,942	128,432
Other current assets	18,889	5,925	178,721
Total current assets	535,769	311,818	5,069,250
Property, Plant and Equipment:			
Land	38,514	18,672	364,405
Buildings and structures	171,117	113,201	1,619,046
Machinery, equipment and other	253,537	213,433	2,398,874
Tools and furniture	129,614	34,021	1,226,360
Construction-in-progress	5,785	5,579	54,736
Rental business-use assets	62,115	44,461	587,709
Total property, plant and equipment	660,685	429,369	6,251,159
Less: Accumulated depreciation	(440,481)	(281,329)	(4,167,670)
Property, plant and equipment, net	220,204	148,040	2,083,489
Intangible Assets:			
Consolidation goodwill	98,716	—	934,015
Other intangible assets	21,488	10,646	203,312
Total intangible assets	120,204	10,646	1,137,326
Investments and Other Assets:			
Investment securities (Note 5)	37,424	14,201	354,092
Long-term loans	2,672	1,103	25,281
Deferred tax assets (Note 7)	31,926	14,343	302,072
Long-term prepaid expenses	4,429	5,268	41,906
Other	18,281	12,834	172,968
Less: Allowance for doubtful accounts	(1,323)	(2,300)	(12,518)
Total investments and other assets	93,411	45,451	883,821
Total assets	¥969,589	¥515,956	\$9,173,895

The accompanying Notes to Consolidated Financial Statements are an integral part of these statements.

Liabilities and Shareholders' Equity	Millions of yen		Thousands of U.S. dollars (Note 3)
	2004	2003	2004
Current Liabilities:			
Short-term debt (Note 6)	¥182,429	¥ 90,592	\$1,726,076
Current portion of long-term debt (Note 6)	32,605	10,175	308,497
Notes and accounts payable—trade	141,783	71,425	1,341,499
Accrued expenses	71,480	37,315	676,318
Accrued income taxes (Note 7)	16,736	9,913	158,350
Other current liabilities	39,807	24,608	376,639
Total current liabilities	484,842	244,033	4,587,397
Long-Term Liabilities:			
Long-term debt (Note 6)	52,916	51,318	500,672
Accrued retirement benefits	64,915	24,303	614,202
Accrued retirement benefits for directors and corporate auditors	922	—	8,724
Deferred tax liabilities on land revaluation	3,925	—	37,137
Other long-term liabilities	25,397	13,056	240,297
Total long-term liabilities	148,076	88,679	1,401,041
Minority Interests	1,242	2,224	11,751
Shareholders' Equity (Note 9):			
Common stock:			
Authorized—1,200,000,000 shares			
Issued and outstanding—531,664,337 shares	37,519	37,519	354,991
Additional paid-in capital	226,065	79,342	2,138,944
Retained earnings	77,254	69,052	730,949
Unrealized gains on securities	4,886	825	46,230
Foreign currency translation adjustments	(9,721)	(5,309)	(91,977)
Less: Treasury common stock	(576)	(410)	(5,450)
Total shareholders' equity	335,427	181,019	3,173,687
Commitments and Contingent Liabilities (Note 10)			
Total liabilities and shareholders' equity	¥969,589	¥515,956	\$9,173,895