

Business Technologies Business

Business Company

Konica Minolta Business Technologies, Inc.

Production Companies

Konica Minolta Supplies Manufacturing Co., Ltd.
Konica Minolta Technoproducts Co., Ltd.
Toyohashi Precision Products Co., Ltd.
Sankei Precision Products Co., Ltd.
MIKI Minolta Industries Co., Ltd.
Konica Minolta Supplies Manufacturing France S.A.S.
Konica Minolta Business Technologies Manufacturing (HK) Ltd.
Konica Minolta Business Solutions (WUHAN) Co., Ltd.
Konica Supplies Manufacturing U.S.A., Inc.
Minolta Advance Technology, Inc.
Taiwan Sanseiki*

Sales Companies

Konica Minolta Business Solutions Japan Co., Ltd.
F&M Imaging Technology Co., Ltd.
Konica Minolta Business Solutions (UK) Ltd.
Konica Minolta Business Solutions Australia Pty. Ltd.
Konica Minolta Business Solutions Italia S.p.A.
Konica Manufacturing (HK) Ltd.
Konica Minolta Business Solutions do Brasil Ltda.
Konica Minolta Business Solutions New Zealand Ltd.
Konica Minolta Printing Solutions Asia Pty. Ltd.
Konica Minolta Printing Solutions Europe B.V.
Konica Minolta Business Solutions (HK) Ltd.
Konica Minolta Business Solutions (S) Pte. Ltd.
Konica Minolta Business Solutions Europe GmbH
Konica Minolta Printing Solutions U.S.A., Inc.
Konica Minolta Business Solutions Deutschland GmbH
Konica Minolta Business Solutions U.S.A., Inc.
Minolta (UK) Ltd.
Minolta Business Equipment Australia Pty Ltd.
Konica Minolta Techno Tokyo Co., Ltd.
Konica Minolta Techno System Co., Ltd.
Konica Minolta Printing Solutions Japan Co., Ltd.
Konica Minolta Business Solutions France S.A.S.
Konica Minolta International Trading (SHANGHAI) Co., Ltd.
Konica Minolta Printing Solutions (UK) Ltd.
Konica Minolta Printing Solutions France S.a.r.l
Konica Minolta Printing Solutions Nordic AB
Konica Minolta Printing Solutions Deutschland GmbH
Develop GmbH
Plankopie Gesellschaft für Bürosysteme (Monchengladbach) GmbH
Konica Minolta Business Solutions Denmark a/s
Konica Minolta Business Solutions Spain S.A.
Konica Minolta Business Solutions Sweden AB
Konica Minolta Business Solutions Norway AS
Konica Minolta Business Solutions (MONTREAL) Inc.
Repro Conseil S.A.S.
Konica Minolta Business Solutions (M) Sdn. Bhd.
Konica Minolta Business Solutions (BELGIUM) N.V.
Konica Minolta Business Solutions Austria GmbH
Konica Minolta Business Solutions Czech spol. S.r.o.
Konica Minolta Business Solutions Portugal Lda.
Konica Minolta Business Solutions (Wales) Ltd.
Konica Minolta Business Solutions East Ltd.

Konica Minolta Business Solutions (Canada) Ltd.
Albin Industries, Inc.
Konica Minolta Office Products, Inc.
Konica Minolta Business Solutions de Mexico SA de CV.
Konica Computer Solutions, Inc.
A.B.E. Rentals Pty. Ltd.
K.B.A. Properties Pty. Ltd.
Apeco of Australia Pty. Ltd.
Alternative Business Systems, LCC
Konica Holding Australia Pty. Ltd.**
ECS Buero-und Datensysteme GmbH**
Konica Minolta Systems Laboratory, Inc.*
Konica Minolta Software Laboratory Co., Ltd.*
Office-boerse. de Internet GmbH*
Konica Minolta Hungary Business Solutions Ltd.*
Konica Minolta Business Solutions Slovenia d.o.o.*
Konica Minolta Croatia-Business Solutions d.o.o.*
Konica Minolta Business Solutions Romania s.r.l.*
Konica Minolta Leasing CZ, spol. s.r.o.*
Konica Minolta Consulting (SHENZHEN) Co., Ltd.*
Konica Minolta Slovakia spol. s.r.o.*
Konica Minolta Business Solutions Polska s.p. z.o.o.*
Konica Minolta Baltia UAB*
Konica Minolta Ukraine*
Minolta Beograd d.o.o.*
Minolta Bulgaria d.o.o.*
TK Kontorconsult AS*
S.C.I. Performance 35*
(Plus 4 others)

Optics Business

Business Company

Konica Minolta Opto, Inc.

Production Companies

Konica Minolta Opto Products Co., Ltd.
Konica Minolta Components Co., Ltd.
MYG Disk Co., Ltd.
Konica Minolta Opto (DALLIAN) Co., Ltd.
Nankai Optical Co., Ltd.

Photo Imaging Business

Business Company

Konica Minolta Photo Imaging, Inc.

Production Companies

Konica Minolta Packaging Co., Ltd.
Konica Minolta Chemical Co., Ltd.
Konica Minolta Manufacturing U.S.A., Inc.
Konica Minolta Photochem (Thailand) Co., Ltd.**
Konica Minolta Manufacturing Vietnam Co., Ltd.**
Okayama Minolta Seimitsu Co., Ltd.
Kansai Optim Co., Ltd.
Konica Minolta Precision Engineering Malaysia Sdn. Bhd.

Konica Minolta Optical Technologies (SHANGHAI) Co., Ltd.
 Konica Minolta Optical Products (SHANGHAI) Co., Ltd.
 Guang Dong Konica Minolta Camera Co., Ltd.*
 (Plus 3 others)

Sales Companies

Konica Minolta Marketing Corporation
 Konica Minolta ID System Co., Ltd.
 Konica Minolta ID Imaging Co., Ltd.
 Konica Minolta Photo Solutions Co., Ltd.
 Konica Minolta Photo Imaging U.S.A., Inc.
 Konica Minolta Photo Imaging Europe GmbH
 Konica Minolta Photo Imaging (UK) Ltd.
 Konica Minolta Photo Imaging France S.A.S.
 Konica Minolta Photo Imaging (HK) Ltd.
 Konica Minolta Photo Imaging Asia H.Q. Pte. Ltd.
 Konica Minolta Photo Imaging Malaysia Sdn. Bhd.
 Konica Minolta Photo Imaging Canada, Inc.
 Konica Singapore Pte. Ltd.
 Mohawk Marketing Corporation
 Astro-Tec Manufacturing Inc.
 Konica Minolta Photo Imaging (Schweiz) AG
 Konica Minolta Photo Imaging Svenska AB
 Konica Minolta Photo Imaging Portugal Lda.
 Konica Minolta Photo Imaging Austria GmbH
 Konica Minolta Photo Imaging Benelux B.V.
 Konica Minolta Photo Imaging Czech spol. S.r.o.
 Konica Minolta Photo Imaging de Amazonia Ltd.**
 LLC Konica Minolta Photo Imaging Russia**
 Konica Minolta Photo Imaging (Thailand) Co., Ltd.**
 Konica Minolta Photo Imaging (SHANGHAI) Co., Ltd.**
 Konica Minolta Photo Imaging Polska s.p. z.o.o.*
 Konica Service Co., Ltd.
 Konica Minolta Planetarium Co., Ltd.
 Minolta Malaysia SDN. BHD.
 Minolta Camera Service Co., Ltd.*
 (Plus 2 others)

Medical and Graphic Imaging Business

Business Company

Konica Minolta Medical & Graphic, Inc.

Production Companies

Konica Minolta Repro Co., Ltd.
 (Plus 1 other)

Sales Companies

Konica Minolta Medical Co., Ltd.
 Konica Minolta Graphic Imaging Japan Co., Ltd.
 Konica Minolta Medical & Graphic Technosupport Co., Ltd.
 Konica Minolta Graphic Imaging U.S.A., Inc.
 Konica Minolta Medical & Graphics (SHANGHAI) Co., Ltd.
 Konica Minolta Medical & Graphics Imaging Europe GmbH*
 Konica Minolta Medical Imaging U.S.A., Inc.
 (Plus 2 others)

Sensing Business

Business Company

Konica Minolta Sensing, Inc.

Other Businesses

Business Companies

Konica Minolta Technology Center, Inc.
 Konica Minolta Business Expert, Inc.

Production Company

Media Tech Co., Ltd.**

Sales Companies

Konica Minolta Technosearch Co., Ltd.
 Konica Minolta Technology U.S.A., Inc.**
 Konica Minolta Logistics Co., Ltd.
 Konica Minolta Sogo Service Co., Ltd.
 Konica Minolta Engineering Co., Ltd.
 Konica Minolta Information Systems Co., Ltd.
 Konica Minolta Holdings U.S.A. Inc.
 Konica Minolta Headquarters North America, Inc.**
 Konica Capital EC (Holland) B.V.**

*Unconsolidated Subsidiaries

**Affiliates accounted for by the equity method

Notes:

On April 1, 2004, Konica Minolta Photo Imaging, Inc. merged with Konica Minolta Camera, Inc. with the resultant company maintaining the name Konica Minolta Photo Imaging, Inc.

On April 1, 2004, Konica Medical Inc. merged with Kyoritsu Medical Co., Ltd. establishing Konica Minolta Medical Co., Ltd.

On April 1, 2004, Konica Information Systems Co., Ltd. merged with FAMOUS Co., Ltd. establishing Konica Minolta Information Systems Co., Ltd.