

## CONSOLIDATED BALANCE SHEETS

Konica Minolta Holdings, Inc. and Consolidated Subsidiaries  
March 31, 2005 and 2004

	Millions of yen		Thousands of U.S. dollars (note 3)
	2005	2004	2005
<b>Assets</b>			
<b>Current Assets:</b>			
Cash on hand and in banks (Note 4)	¥ 59,330	¥ 83,574	\$ 552,472
Notes and accounts receivable—trade	243,098	223,032	2,263,693
Less: Allowance for doubtful accounts	(8,102)	(8,414)	(75,445)
Marketable securities (Note 5)	155	130	1,443
Inventories	177,505	173,949	1,652,901
Deferred tax assets (Note 7)	37,850	31,033	352,454
Other accounts receivable	12,845	13,574	119,611
Other current assets	20,045	18,889	186,656
<b>Total current assets</b>	<b>542,728</b>	<b>535,769</b>	<b>5,053,804</b>
<b>Property, Plant and Equipment:</b>			
Land	36,374	38,514	338,709
Buildings and structures	175,734	171,117	1,636,409
Machinery, equipment and other	252,222	253,537	2,348,654
Tools and furniture	145,089	129,614	1,351,048
Construction-in-progress	7,672	5,785	71,441
Rental business-use assets	61,868	62,115	576,106
<b>Total property, plant and equipment</b>	<b>678,961</b>	<b>660,685</b>	<b>6,322,386</b>
Less: Accumulated depreciation	(456,344)	(440,481)	(4,249,409)
<b>Property, plant and equipment, net</b>	<b>222,617</b>	<b>220,204</b>	<b>2,072,977</b>
<b>Intangible Assets:</b>			
Consolidation goodwill	88,212	98,716	821,417
Other intangible assets	21,413	21,488	199,395
<b>Total intangible assets</b>	<b>109,625</b>	<b>120,204</b>	<b>1,020,812</b>
<b>Investments and Other Assets:</b>			
Investment securities (Note 5)	33,194	37,424	309,098
Long-term loans	1,442	2,672	13,428
Deferred tax assets (Note 7)	27,049	31,926	251,876
Long-term prepaid expenses	5,257	4,429	48,952
Other	15,163	18,281	141,196
Less: Allowance for doubtful accounts	(1,536)	(1,323)	(14,303)
<b>Total investments and other assets</b>	<b>80,570</b>	<b>93,411</b>	<b>750,256</b>
<b>Total assets</b>	<b>¥955,542</b>	<b>¥969,589</b>	<b>\$8,897,868</b>

The accompanying Notes to the Consolidated Financial Statements are an integral part of these statements.

	Millions of yen		Thousands of U.S. dollars (note 3)
	2005	2004	2005
<b>Liabilities and Shareholders' Equity</b>			
<b>Current Liabilities:</b>			
Short-term debt (Note 6)	¥157,174	¥182,429	\$1,463,581
Current portion of long-term debt (Note 6)	24,483	32,605	227,982
Notes and accounts payable—trade	138,074	141,783	1,285,725
Accrued expenses	75,958	71,480	707,310
Accrued income taxes (Note 7)	18,838	16,736	175,417
Other current liabilities	45,517	39,807	423,848
Total current liabilities	460,047	484,842	4,283,890
<b>Long-Term Liabilities:</b>			
Long-term debt (Note 6)	64,688	52,916	602,365
Accrued retirement benefits (Note 12)	63,044	64,915	587,057
Accrued retirement benefits for directors and corporate auditors	1,189	922	11,072
Deferred tax liabilities on land revaluation (Note 7)	3,926	3,925	36,558
Other long-term liabilities	21,196	25,397	197,374
Total long-term liabilities	154,044	148,076	1,434,435
Minority Interests	1,720	1,242	16,016
<b>Shareholders' Equity (Note 9):</b>			
Common stock:			
Authorized—1,200,000,000 shares in 2005 and 2004			
Issued and outstanding—531,664,337 shares in 2005 and 2004	37,519	37,519	349,371
Additional paid-in capital	226,069	226,065	2,105,122
Less: Treasury common stock at cost, 719,416 shares in 2005 and 568,877 shares in 2004	(791)	(576)	(7,366)
Retained earnings	79,491	77,254	740,209
Unrealized gains on securities	4,780	4,886	44,511
Foreign currency translation adjustments	(7,339)	(9,721)	(68,340)
Total shareholders' equity	339,729	335,427	3,163,507
<b>Commitments and Contingent Liabilities (Note 10)</b>			
Total liabilities and shareholders' equity	¥955,542	¥969,589	\$8,897,868