BOARD OF DIRECTORS

As of June 24, 2005

Chairman of the Board

Tomiji Uematsu

Directors

Fumio Iwai Yoshikatsu Ota Kikuo Fujiwara

Senior Corporate Advisor, Shimadzu

Corporation
Tetsuva Katada

Senior Advisor, Komatsu Ltd.

Noriyuki Inoue

Chairman of the Board and Chief Executive Officer, Daikin Industries, Ltd.

Hisashi Nakayama

Chairman of the Board of Directors, Meiji Dairies Corporation

Yoshihiko Higashiyama

Takeo Koitabashi

Masanori Hondo

Teruo Kawaura

Hiroshi Ishiko

EXECUTIVE OFFICERS

As of June 24, 2005

Fumio Iwai

President and CEO,

Representative Executive Officer

Yoshikatsu Ota

Vice President.

Representative Executive Officer President, Konica Minolta Business

Technologies, Inc.

Senior Executive Officers

Masanori Hondo

In charge of Corporate Accounting, Corporate Finance, and IT Planning

Teruo Kawaura

In charge of Corporate Strategy, and

Technology Strategy

Chairman of Crisis Control Committee

Hiroshi Ishiko

In charge of legal affairs and Compliance

Tateomi Kono

Executive Director, Konica Minolta

Business Technologies, Inc.

Yoshihiko Someya

In charge of Coroprate Auditing

Hiroshi Fujii

In charge of General Affairs, Corporate Communications and Kansai Headquarters

Toshifumi Hori

In charge of Human Resources

Takashi Matsumaru

President, Konica Minolta Opto, Inc.

Tsuyoshi Miyachi

President, Konica Minolta Photo Imaging, Inc.

Shoei Yamana

Executive Director, Konica Minolta Business Technologies, Inc.

Executive Officers
Mitsuharu Oura

President, Konica Minolta Business Expert,

Inc.

Hideki Okamura

Director, Konica Minolta Business

Technologies, Inc.

President, Konica Minolta Business Solutions

Europe GmbH

Kaoru Onodera

General Manger, Environment and Quality

Control Division

General Manger, Technolgy Strategy Division

Akio Kitani

Executive Director, Konica Minolta

Business Technologies, Inc.

Atsushi Kodama

Director, Konica Minolta Business

Technologies, Inc.

Tomohisa Saito

Director, Konica Minolta Photo Imaging, Inc.

President, Konica Minolta Photo Imaging

U.S.A., Inc.

Takashi Sugiyama

Executive Director, Konica Minolta

Business Technologies, Inc.

Kiyofumi Tanida

President, Konica Minolta Medical &

Graphic, Inc.

Hiroshi Furukawa

President, Konica Minolta Sensing, Inc.

Masatoshi Matsuzaki

President, Konica Minolta Technology

Center, Inc.

Yasuo Matsumoto

General Manager, Corporate Strategy

Division

CORPORATE DATA

As of March 31, 2005

Company Name

Konica Minolta Holdings, Inc.

Address

1-6-1 Marunouchi, Chiyoda-ku,

Tokyo 100-0005, Japan Tel: (81) 3-6250-2100 Fax: (81) 3-3218-1368

URL: http://konicaminolta.com

Established:

August 2003

Paid-in Capital:

¥37,519 million (US\$354 million)

Number of Employees:

Parent company: 90 Group: 33,388

Investor Relations Contact:

Tel: (81) 3-6250-2011 Fax: (81) 3-3218-1362

E-mail:

ir-support@pub.konicaminolta.jp