BOARD OF DIRECTORS

As of June 23, 2006

Chairman of the Board

Fumio Iwai

Directors

Yoshikatsu Ota Norivuki Inoue

Chairman of the Board and Chief Executive Officer, Daikin Industries, Ltd.

Hisashi Nakayama

Chairman of the Board of Directors, Meiji Dairies Corporation Tadao Namiki

President of Namiki Office

Tadaaki Jagawa

Chairman of the Board, Hino Motors, Ltd.

Masanori Hondo Yoshihiko Someya Hiroshi Ishiko Shoei Yamana Akio Kitani

Yasuo Matsumoto Masatoshi Matsuzaki

EXECUTIVE OFFICERS

As of June 23, 2006

Yoshikatsu Ota President and CEO

Senior Executive Officers

Shoei Yamana

In charge of Corporate Strategy Chairman of Risk Management Committee

Hiroshi Ishiko

In charge of Legal Affairs, General Affairs, and Compliance

Takashi Matsumaru

President, Konica Minolta Opto, Inc.

Tsuyoshi Miyachi

President, Konica Minolta Photo Imaging, Inc.

Toshifumi Hori

In charge of Human Resources and Corporate Communications

Mitsuharu Ohura

President, Konica Minolta Business Expert, Inc. General Manager, Kansai Headquarters

Akio Kitani

President, Konica Minolta Business Technologies, Inc.

Kiyofumi Tanida

President, Konica Minolta Medical & Graphic, Inc.

Masatoshi Matsuzaki

In charge of Technology Strategy President, Konica Minolta Technology Center, Inc.

Yasuo Matsumoto

In charge of Corporate Accounting, Corporate Finance, and IT Planning **Executive Officers**

Kaoru Onodera

In charge of Environment and Quality Control

Tomohisa Saito

Director, Konica Minolta Business Technologies, Inc.

Hiroshi Furukawa

President, Konica Minolta Sensing, Inc.

Hideki Okamura

Director, Konica Minolta Business Technologies, Inc. President, Konica Minolta Business Solutions Europe, Inc.

Atsushi Kodama

Executive Director, Konica Minolta Business Technologies, Inc.

Takashi Sugiyama

Executive Director, Konica Minolta Business Technologies, Inc.

Takumi Kawakami

Director, Konica Minolta Business Technologies, Inc. President, Konica Minolta Business Solutions Japan Co., Ltd.

Hisashi Tokumaru

Executive Director, Konica Minolta Opto, Inc.

Hisao Yasutomi

General Manager, Secretariat, and Board of Directors Office CORPORATE DATA

As of March 31, 2006

Company Name:

Konica Minolta Holdings, Inc.

Address:

1-6-1 Marunouchi, Chiyoda-ku, Tokyo 100-0005, Japan

Tel: (81) 3-6250-2100 Fax: (81) 3-3218-1368

URL: http://konicaminolta.com

Established:

August 2003

Paid-in Capital:

¥37,519 million (US\$319 million)

Number of Employees:

Parent company: 90 Group: 31,685

Investor Relations Contact:

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