Board of Directors

As of June 21, 2007

Chairman of the Board

Fumio Iwai

Directors

Yoshikatsu Ota Hisashi Nakayama Chairman of the Board of Directors, Meiji Dairies Corporation

Tadao Namiki President of Namiki Office

Tadaaki Jagawa Chairman of the Board, Hino Motors, Ltd.

Executive Officers

As of June 21, 2007

Yoshikatsu Ota President and CEO

Senior Executive Officers

Shoei Yamana In charge of Corporate Strategy Chairman of Risk Management Committee

Hiroshi Ishiko In charge of CSR, Legal Affairs, General Affairs, and Compliance General Manager, Kansai Headquarters

Takashi Matsumaru In charge of Production Innovation President, Konica Minolta Opto, Inc.

Tsuyoshi Miyachi In charge of Imaging Strategy and Corporate Communications & Branding President, Konica Minolta Photo Imaging, Inc.

Toshifumi Hori In charge of Human Resources President, Konica Minolta Business Expert, Inc.

Akio Kitani In charge of Supply Chain Management (SCM) President, Konica Minolta Business Technologies, Inc.

Kiyofumi Tanida President, Konica Minolta Medical & Graphic, Inc.

Masatoshi Matsuzaki In charge of Technology Strategy President, Konica Minolta Technology Center, Inc.

Yasuo Matsumoto In charge of Corporate Accounting, Corporate Finance, and IT Planning Takeo Higuchi Chairman and CEO Daiwa House Industry Co., Ltd. Masanori Hondo Yoshihiko Someya Hiroshi Ishiko Shoei Yamana Akio Kitani Yasuo Matsumoto Masatoshi Matsuzaki

Executive Officers

Tomohisa Saito Director, Konica Minolta Business Technologies, Inc.

Hiroshi Furukawa President, Konica Minolta Sensing, Inc.

Hideki Okamura Director, Konica Minolta Business Technologies, Inc. President, Konica Minolta Business Solutions Europe GmbH

Atsushi Kodama Executive Director, Konica Minolta Business Technologies, Inc.

Takashi Sugiyama Executive Director, Konica Minolta Business Technologies, Inc.

Takumi Kawakami Director, Konica Minolta Business Technologies, Inc. President, Konica Minolta Business Solutions Japan Co., Ltd.

Hisashi Tokumaru Executive Director, Konica Minolta Opto, Inc.

Hisao Yasutomi General Manager, Secretariat, and Board of Directors Office

Yoshiaki Ando General Manager, Corporate Finance Division

Masaru Kamei Director, Konica Minolta Technology Center, Inc. General Manager, Intellectual Property Center

Yoshifumi Johno General Manager, Corporate Audit Division Corporate Data As of March 31, 2007

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Company Name Konica Minolta Holdings, Inc.

Address

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Established

August 2003

Paid-in Capital ¥37,519 million (US\$318 million)

Number of Employees Parent company: 90 Group: 30,207

Investor Relations Contact

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