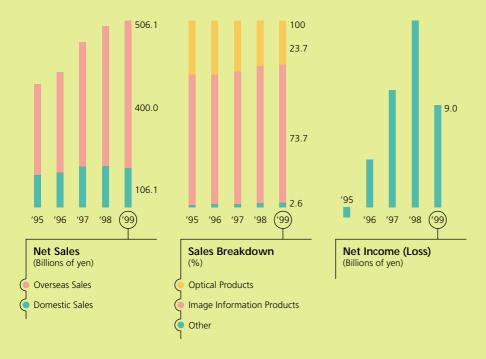
Financial Highlights

Minolta Co., Ltd. and Consolidated Subsidiaries Years ended March 31

	Millions of yen			Thousands of U.S. dollars (Note 3)
	1999	1998	1997	1999
For the Year:				
Net sales	¥506,075	¥490,259	¥448,074	\$4,182,438
Net income	9,002	16,429	10,290	74,397
Per Share (Yen and U.S. dollars):				
Net income	¥ 32.13	¥ 58.83	¥ 36.85	\$ 0.27
Cash dividends	7.00	6.00	5.50	0.06
At Year-End:				
Total assets	¥419,731	¥455,090	¥404,425	\$3,468,851
Total shareholders' equity	84,093	80,550	66,076	694,983

Notes: 1. Net income per share is computed based upon the weighted average number of shares of common stock outstanding during each fiscal year and adjusted for free distributions of common stock.

- 2. Cash dividends per share are those declared as applicable to the respective fiscal year and cash dividends charged to retained earnings are those actually paid.
- 3. U.S. dollar amounts are translated from yen amounts at the rate of ¥121=US\$1.00 solely for the convenience of the reader.



CONTENTS

- 1 A Message from the Management
- 4 Research and Development
- 6 Image Information
- 10 Visual Lifestyle

- 12 Opto-Devices & Components
- 14 Advanced Sensing
- **16** Environmental Protection
- 17 Five-Year Summary

- 18 Financial Review
- 20 Consolidated Balance Sheets
- 22 Consolidated Statements of Income and Retained Earnings (Deficit)
- 23 Consolidated Statements of Cash Flows
- 24 Notes to Consolidated Financial Statements
- 37 Report of Independent Auditors

- 38 Board of Directors
- 38 Corporate Data
- 39 Corporate Directory