Fiscal year ending March 31, 2004

Unconsolidated Financial Results for the Interim Fiscal Period Ended September 30, 2003

Konica Minolta Holdings, Inc.

Listed Company Name: Konica Minolta Holdings, Inc. URL: http://www.konicaminolta.jp Representative: Fumio Iwai, President and Representative Executive Officer Inquiries: Yuki Kobayashi, General Manager, Corporate Communications & Advertising Division Tel: (81) 3-6250-2100 Stock Exchange Listings: Tokyo, Osaka, Nagoya (First Sections) Local Securities Code Number: 4902 Board of Directors Meeting for Interim Period: November 13, 2003 Interim Dividends to Be Paid Starting: December 10, 2003 Provision for Interim Dividends: Yes Stock Unit System: Yes (Number of shares per unit = 500 shares)

1. UNCONSOLIDATED FINANCIAL RESULTS FOR INTERIM PERIOD (APRIL 1, 2003, TO SEPTEMBER 30, 2003)

(1) Operating Results

					(N	lillions of yen)
	Net sa	ales	Operating	income	Recurring	g profit
Interim period ended						
September 30, 2003	5,970	—%	(4,262)	—%	(4,626)	—%
Interim period ended						
September 30, 2002	180,165	7.1	12,241	26.6	9,051	4.2
Fiscal year ended March 31, 2003	357,853		24,028		20,746	

	Net income (Millions of yen)		Net income per share (Yen)
Interim period ended September 30, 2003 Interim period ended	(3,911)	%	(9.42)
September 30, 2002	4,379	(0.1)	12.25
Fiscal year ended March 31, 2003	6,481		18.00

Notes: 1. Average number of shares outstanding during the period:

Interim period ended September 30, 2003: 415,223,206 shares Interim period ended September 30, 2002: 357,467,299 shares Fiscal year ended March 31, 2003: 357,390,370 shares

2. Changes in accounting methods: None

3. Percentages in the net sales, operating income, recurring profit, and net income columns indicate change from the interim period of the previous fiscal year. However, percentage changes for the interim period ended September 30, 2003, are not shown because of the adoption of a holding company system at the beginning of the fiscal year.

(2) Dividends

	Interim dividend	Annual dividend
	per share	per share
	(Millions of yen)	(Yen)
Interim period ended September 30, 2003 Interim period ended	5.00	_
September 30, 2002	5.00	_
Fiscal year ended March 31, 2003		10.00

(3) Financial Position

(Millions of yen)

	Total assets	Shareholders' equity	Shareholders' equity ratio (%)	Shareholders' equity per share (Yen)
At September 30, 2003	333,656	238,436	71.5	448.89
At September 30, 2002	371,167	165,983	44.7	464.36
At March 31, 2003	363,817	165,730	45.6	463.77

Notes: Number of shares outstanding at the end of the period (nonconsolidated): Interim period ended September 30, 2002: 531,172,171 shares Interim period ended September 30, 2001: 357,445,074 shares Fiscal year ended March 31, 2002: 357,256,227 shares

Number of treasury stock at the end of the period (nonconsolidated): Interim period ended September 30, 2002: 492,166 shares Interim period ended September 30, 2001: 210,294 shares Fiscal year ended March 31, 2002: 399,141 shares

2. NONCONSOLIDATED RESULTS FORECAST FOR FISCAL 2004 (APRIL 1, 2003, TO MARCH 31, 2004)

Neteslas	De comie e confit	Net in a sure	Annual dividend	per share (Yen)
Net sales	Recurring profit	Net income	End of	
(Millions of yen)	(Millions of yen)	(Millions of yen)	fiscal year	
_	—	—	5.00	10.00

Note: Because of the adoption of a holding company system as of April 1, 2003, earnings projections for the fiscal year ending March 31, 2004, are omitted.

1. NONCONSOLIDATED FINANCIAL STATEMENTS

(1) Statements of Income and Retained Earnings

	•				(Millio	ons of yer
	April 1, 2003– September 30, 2003		April 1, 2002– September 30, 2002		Fiscal 2003 April 1, 2002– March 31, 2003	
	Amount	% of total	Amount	% of total	Amount	% of tota
Net sales	5,970	100.0		_		
Operating expenses	10,233	171.4			_	
Sales	_	_	180,165	100.0	357,853	100.0
Cost of sales		_	109,421	60.7	219,949	61.5
Gross profit	_	_	70,743	39.3	137,904	38.5
Selling, general and						
administrative expenses		_	58,502	32.5	113,875	31.8
Operating income	(4,262)	(71.4)	12,241	6.8	24,028	6.7
Non-operating income	[1,017]	17.0	[3,215]	1.8	[6,062]	1.7
Interest and dividend income	950		538		1,161	
Other	67		2,677		4,901	
Non-operating expenses	[1,381]	23.1	[6,405]	3.6	[9,344]	2.6
Interest expense	628		704		1,381	
Other	753		5,701		7,962	
Recurring profit	(4,626)	(77.5)	9,051	5.0	20,746	5.8
Extraordinary profit	[284]	4.7	[29]	0.0	[7,044]	2.0
Gain on sales of fixed assets	284		29		71	
Return of substitute portion of						
employees' pension insurance plan	_				6,972	
Extraordinary losses	[1,016]	17.0	[2,264]	1.2	[15,427]	4.3
Loss on disposal and sale of fixed assets	502		954		2,616	
Write-down on investment securities	_		478		1,135	
Valuation loss on stocks						
on associated companies			831		946	
Valuation losses on equity in affiliates	—		—		1,854	
Transfers to reserve for losses on						
liquidation of affiliates	—		—		637	
Transfers to reserve for losses on						
business restructuring and liquidation	_				5,244	
Transfers to reserve for deferred						
pension and past service recognition						
payments to directors	513				_	
Expenses associated with adoption						
of defined contribution pension plan	—		—		2,933	
Income before income taxes and						
minority interests	(5,359)	(89.8)	6,815	3.8	12,363	3.5
Income taxes	515		4,803		7,786	
Deferred income taxes	(1,962)		(2,367)		(1,904)	
Net income	(3,911)	(65.5)	4,379	2.4	6,481	1.8
Retained earnings at beginning of period	5,435	, ,	3,954		3,954	
Interim dividend payment	3,100		0,001		1,787	
Unappropriated earnings at end of period	1,523		8,334		8,649	

Notes:

Depreciation

	April 1, 2003– September 30, 2003	April 1, 2002– September 30, 2002	Fiscal 2003 April 1, 2002– March 31, 2003
1. Tangible fixed asset (millions of yen)	1,173	5,997	12,979
2. Intangible fixed asset (millions of yen)	404	809	1,662

(2) Balance Sheets

(Millions of yen)

					(IVIIIIC	ons or yen
		April 1, 2003– September 30, 2003		April 1, 2002– September 30, 2002		003 002– 2003
	Amount	% of total	Amount	% of total	Amount	% of total
Current assets Cash and deposits Trade notes receivable Accounts receivable Uncollected revenue	[102,799] 12,458 82 1,174	[30.8]	[193,462] 17,912 10,243 89,845 —	[52.1]	[192,584] 13,032 10,113 87,071	[52.9]
Manufactured and finished goods Raw materials Unfinished goods Supplies Prepaid expenses Deferred tax assets Other receivables			21,180 10,697 15,686 2,686 2,886 7,252 10,505		21,648 10,777 12,932 2,866 1,995 9,623 10,773	
Short-term loans Other current assets Allowance for doubtful accounts	87,648 577 (97)		4,668 (103)		10,136 1,720 (108)	
Fixed assets Tangible fixed assets Buildings Structures Machinery and equipment Vehicles Equipment Land Construction in progress	[230,857] [41,088] 26,515 2,553 191 0 373 10,423 1,031	[69.2] 12.3	[177,704] [86,706] 28,049 2,688 39,386 161 3,445 10,435 2,539	[47.9] 23.4	[171,233] [81,766] 27,222 2,681 36,404 153 3,167 10,430 1,707	[47.1] 22.5
Intangible fixed assets Software Other intangible assets	[3,131] 2,817 313	1.0	[5,616] 4,326 1,290	1.5	[5,632] 4,386 1,246	1.6
Investments and others Investment securities Shares in affiliates Loans to affiliates Long-term loans Long-term prepaid expenses Deferred tax assets Other investments Allowance for doubtful accounts	[186,637] 4,767 178,968 — 11 60 1,211 1,657 (39)	55.9	[85,381] 10,907 52,837 6,114 2,657 1,265 8,825 5,089 (2,316)	23.0	[83,833] 9,334 54,530 4,615 2,647 1,384 6,323 5,256 (259)	23.0
Total assets	333,656	100.0	371,167	100.0	363,817	100.0

(Millions of yen)

						ons of yen
	April 1, 2 September		April 1, 2 September 3		Fiscal 2 April 1, 2 March 31,	002–
	Amount	% of total	Amount	% of total	Amount	% of total
Current liabilities	[51,736]	[15.5]	[126,907]	34.2	[129,291]	[35.5]
Trade notes payable	281		13,848		10,172	
Accounts payable	139		36,640		36,190	
Short-term loans	32,701		19,000		29,000	
Long-term loans due within one year	1,511		3,014		3,513	
Bonds due within one year	12,000		10,000		5,000	
Other payables	2,161		6,147		3,662	
Accrued expenses	2,642		26,888		24,462	
Accrued income taxes	1		4,968		5,793	
Advances received	157		552		476	
Allowance for product warranties			1,099		1,058	
Reserve for loss on liquidation			,		,	
of subsidiaries			3,500		4,137	
Reserve for costs of restructuring					5,244	
Other current liabilities	138		1,248		580	
Long-term liabilities	[43,484]	[13.0]	[78,276]	[21.1]	[68,795]	[18.9]
Bonds	20,000		32,000		27,000	
Long-term loans	21,772		22,098		21,585	
Long-term accrued amounts payable	296				8,204	
Long-term guarantee deposits received	297		270		356	
Reserve for retirement benefits and						
pension plans	432		23,887		11,626	
Reserve for deferred pension and						
past service recognition payments						
to directors	677				—	
Other long-term liabilities	7		19		22	
Total liabilities	95,220	[28.5]	205,183	[55.3]	198,086	[54.4]
Capital stock	37,519	11.2	37,519	10.1	37,519	10.3
Capital surplus	[157,507]	[47.2]	[79,342]	[21.4]	[79,342]	[21.9]
Capital reserve	157,501		79,342		79,342	
Differential on disposition of						
treasury stock	6			140.01		1 1 0 0
Retained earnings	[42,659]	[12.8]	[48,087]	[12.9]	[48,402]	[13.3]
Legal reserves	7,760		7,760		7,760	
Unappropriated reserve	33,375		31,992		31,992	
Unappropriated earnings for interim	1,523		8,334		8,649	
period (of which, net income/loss)	[(3,911)]	0.4	[4,379]	0.0	[6,481]	0.0
Other appraisal losses on securities	1,207	0.4	1,192	0.3	784	0.2
Treasury stock, at cost	(457)	(0.1)	(159)	(0.0)	(318)	(0.1)
Total shareholders' equity	238,436	[71.5]	165,983	[44.7]	165,730	[45.6]
Total liabilities and shareholders' equity	333,656	100.0	371,167	100.0	363,817	100.0

Notes:

	April 1, 2003– September 30, 2003	April 1, 2002– September 30, 2002	Fiscal 2003 April 1, 2002– March 31, 2003
1. Accumulated depreciation on tangible			
fixed assets (Millions of yen)	41,136	183,361	174,682
2. Balance of guaranteed obligations	21,481	34,344	26,504
(including guarantee) (Millions of yen)	(10,648)	(22,902)	(10,451)
3. Increase in number of shares	No. of shares outstanding	Exchange ratio	Capitalized amount
outstanding (Exchange of shares)	174,008,969	1:0.621	0