2. GROUP OVERVIEW

The Group comprises the parent company, 92 consolidated subsidiaries, 16 unconsolidated subsidiaries, and 4 affiliates. A chart detailing the business structure follows.

Konica Minolta Holdings, Inc.

Business Technologies Business: 74
(Consolidated Subsidiaries: 58 Unconsolidated Subsidiaries: 14 Affiliates: 2)

Production: 10
- Konica Minolta Supplies Manufacturing Co., Ltd. (Japan)
- Toyohashi Precision Products Co., Ltd. (Japan)
- Konica Minolta Business Technologies Manufacturing (HK) Ltd. (Hong Kong)
- Konica Minolta Business Technologies (DONGGUAN) Co., Ltd. (China)
- Konica Minolta Business Technologies (WUXI) Co., Ltd. (China)

Other Companies: 5

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Konica Minolta Business Technologies, Inc.

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Sales & Service: 63
- Konica Minolta Business Solutions Japan Co., Ltd. (Japan)
- Konica Minolta Business Solutions U.S.A., Inc. (U.S.A.)
- Konica Minolta Business Solutions Europe GmbH (Germany)
- Konica Minolta Business Solutions Deutschland GmbH (Germany)
- Konica Minolta Business Solutions (UK) Ltd. (U.K.)
- Konica Minolta Business Solutions France S.A.S. (France)
- Konica Minolta Business Solutions Australia Pty. Ltd. (Australia)
- Konica Minolta Business Solutions (CHINA) Co., Ltd. (China)

Other Companies: 55

Optics Business: 8
(Consolidated Subsidiaries: 8)

Production: 6
- Konica Minolta Opto Products Co., Ltd. (Japan)
- Konica Minolta Opto (DALIAN) Co., Ltd. (China)
- Konica Minolta Optical Products (SHANGHAI) Co., Ltd. (China)
- Konica Minolta Glass Tech Malaysia Sdn. Bhd. (Malaysia)

Other Companies: 2

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Konica Minolta Opto, Inc.

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Sales & Service: 1
- Konica Minolta Opto (SHANGHAI) Co., Ltd. (China)

Healthcare Business: 12
(Consolidated Subsidiaries: 9 Unconsolidated Subsidiaries: 2 Affiliates: 1)

Production: 2
- Konica Minolta Technoproducts Co., Ltd. (Japan)

Other Companies: 1

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Konica Minolta Medical & Graphic, Inc.

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Sales & Service: 9
- Konica Minolta Health Care Co., Ltd. (Japan)
- Konica Minolta Medical Imaging U.S.A., Inc. (U.S.A.)
- Konica Minolta Medical & Graphic (SHANGHAI) Co., Ltd. (China)

Other Companies: 6

Other Businesses: 18
(Consolidated Subsidiaries: 17 Affiliates: 1)

- Konica Minolta Sensing, Inc. (Japan)
- Konica Minolta Sensing Europe B.V. (Netherlands)
- Konica Minolta Sensing Americas, Inc. (U.S.A)
- Konica Minolta Sensing Singapore Pte. Ltd. (Singapore)
- Konica Minolta IJ Technologies, Inc. (Japan)
- Konica Minolta Planetarium Co., Ltd. (Japan)
- Konica Minolta Technology Center, Inc. (Japan)
- Konica Minolta Technosearch Corporation (Japan)
- Konica Minolta Business Expert, Inc. (Japan)
- Konica Minolta Logistics Co., Ltd. (Japan)
- Konica Minolta Sogo Service Co., Ltd. (Japan)
- Konica Minolta Engineering Co., Ltd. (Japan)
- Konica Minolta Information System Co., Ltd. (Japan)

Other Companies: 5

Notes:
Organization chart is as March 31, 2012. Only major consolidated subsidiaries are shown.