

Konica Minolta Group Consolidated 3rd Quarter Financial Results

Three months ended December 31, 2003

Supplementary Information

February 12, 2004 Konica Minolta Holdings, Inc.

The essentials of imaging



| (Billions of yen) | | 3Q Results | | 9M Results | | FY03 For (as of Nov | |
|---------------------|------|------------|------|------------|------|------------------------|------|
| Net sales | | 282.1 | | 823.7 | | 1,133.2 | |
| Operating income | | 18.3 | 6.5% | 58.3 | 7.1% | 66.7 | 5.9% |
| Ordinary income | | 15.3 | 5.4% | 43.7 | 5.3% | 44.4 | 3.9% |
| Net income | | 10.6 | 3.7% | 25.7 | 3.1% | 23.8 | 2.1% |
| Exchange rate (Yen) | USD | 109 | | 115 | | 110 | |
| | Euro | 129 | | 132 | | 125 | |

FY03 Forecast has not been changed since the previous announcement in November 2003.

Quarterly results and costs for integration



Quarterly results FY2003

| | Results | | | | Current forecast (as of Nov. 2003) | | |
|-------------------|---------|-------|-------|-------|---------------------------------------|-------|-----------|
| (Billions of yen) | 1Q | 2Q | 1H | 3Q | 4Q | 2H | Full year |
| Net sales | 255.7 | 285.9 | 541.6 | 282.1 | 309.5 | 591.6 | 1,133.2 |
| Operating income | 19.6 | 20.4 | 40.0 | 18.3 | 8.4 | 26.7 | 66.7 |
| Ordinary income | 20.4 | 8.1 | 28.5 | 15.3 | 0.6 | 15.9 | 44.4 |
| Net income | 11.4 | 3.8 | 15.2 | 10.6 | -2.0 | 8.6 | 23.8 |

Costs for integration

| | Results | Current forecast (as of Nov. 2003) | | | |
|------------------------|---------|---------------------------------------|------|------|-----------|
| (Billions of yen) | 1H | 3Q | 4Q | 2H | Full year |
| SG&A | 1.5 | 3.7 | 9.5 | 13.2 | 14.7 |
| Non-operating expenses | 2.0 | 0.4 | 1.0 | 1.4 | 3.4 |
| Extraordinary losses | 0.1 | 0.3 | 1.6 | 1.9 | 2.0 |
| Total | 3.6 | 4.4 | 12.1 | 16.5 | 20.1 |

4Q incomes will be lower than other quarters due to the integration costs and SG&A anticipated in 4Q.

A decrease of 10 billion yen in 4Q operating income is partly brought by the Integration costs of approx. 6 billion yen.

Valuation losses of inventories and others will be posted in 4Q.

Net sales and operating income by business segment



| (Bil | lions of yen) | 3Q Results | | 9M Results | | FY2003 Fore (as of Nov. 2 | |
|-----------------------|----------------|------------|-------|------------|-------|------------------------------|-------|
| Business Technologies | ; | | | | | | |
| Ne | t sales | 166.5 | | 464.7 | | 624.6 | |
| Ор | erating income | 15.5 | 9.3% | 45.0 | 9.7% | 52.4 | 8.4% |
| Optical | - | | | | | | |
| Ne | t sales | 25.4 | | 64.6 | | 79.1 | |
| Ор | erating income | 4.9 | 19.2% | 11.5 | 17.8% | 12.7 | 16.1% |
| Photo Imaging | | | | | | | |
| Ne | t sales | 33.7 | | 106.3 | | 147.0 | |
| Ор | erating income | 0.7 | 2.1% | 3.0 | 2.8% | 4.0 | 2.7% |
| Camera | | | | | | | |
| Ne | t sales | 24.9 | | 90.1 | | 146.2 | |
| Ор | erating income | -2.5 | | -2.9 | | 0.0 | |
| Medical and Graphics | | | | | | | |
| Ne | t sales | 28.4 | | 87.2 | | 120.0 | |
| Ор | erating income | 0.5 | 1.7% | 5.2 | 6.0% | 9.0 | 7.5% |
| Sensing | | | | | | | |
| Ne | t sales | 1.6 | | 6.5 | | 10.4 | |
| Ор | erating income | 0.3 | 29.1% | 1.2 | 18.5% | 1.9 | 18.3% |
| Others | | | | | | | |
| Ne | t sales | 1.6 | | 4.2 | | 5.8 | |
| Ор | erating income | -1.1 | | -4.7 | | -13.3 | |
| Group Total | | | | | | | |
| • | t sales | 282.1 | | 823.7 | | 1,133.2 | |
| Ор | erating income | 18.3 | 6.5% | 58.3 | 7.1% | 66.7 | 5.9% |



Sales performance in 3Q FY2003 (unit basis)

[MFP business]

- The total number of units sold was slightly increased over the plan, but slightly decreased Y-O-Y.
- Monochrome models: +5% over the plan, decreased 10% Y-O-Y.

Smooth transition in sales from low segment to mid-to-high segments.

Segment 1: Decreased 30% Y-O-Y. Segment 2 to 5: Double-digit growth Y-O-Y.

Color models: Increased 60% Y-O-Y. Remarkable growth in Europe and US.

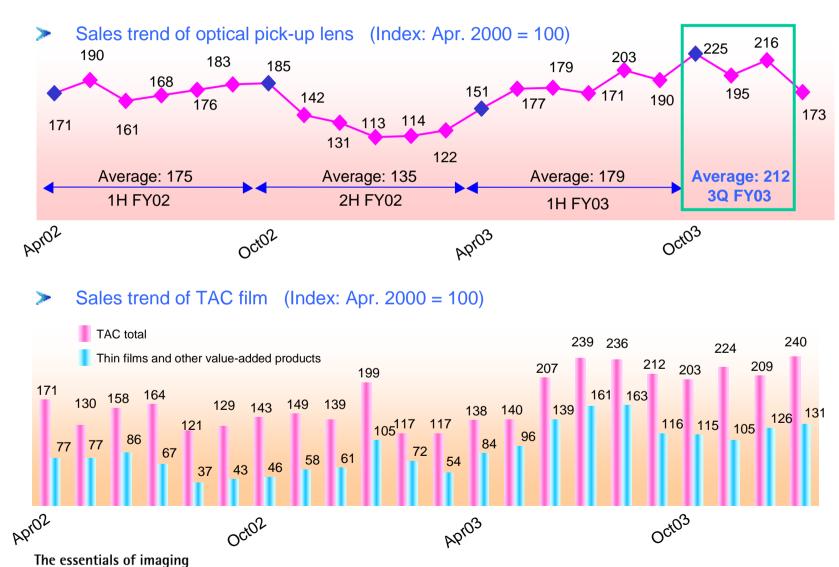
A new 51ppm model released last September showed a good start, making a double in sales over the plan.

[LBP business]

- The total number of units sold increased as planned, +20% Y-O-Y.
- Monochrome models: Increased as planned, +10% Y-O-Y.
- Color models: Slightly below the planned target due to the intensified competition in the markets. Maintained the momentum of growth, +50% Y-O-Y.

Optical





Sales performance (unit basis)

Photo Imaging and Camera



Sales performance in 3Q FY2003 (unit basis)

[Photo imaging business]

- Color film: Worldwide sales declined 10% Y-O-Y. Sales in Asian markets offset the decline in other areas.
- Photographic paper: Worldwide sales slightly increased Y-O-Y. Sales in Asian markets offset the decline in other areas.
- Mini labs: +20% Y-O-Y, due to the expansion of digital models.
- Ink-jet media: +50% Y-O-Y, due to the expansion of at-home printing.

[Camera business]

- Digital cameras: +230% Y-O-Y unit basis. Achieved the target. Profits deteriorated due to the intensified price competition in the major markets such as Japan, US and Europe.
- Film cameras: SLRs declined 20%, and compact cameras declined 40% Y-O-Y due to the expansion of digital camera markets to replace the film camera markets.



Interest-bearing debts

| | FY2001 | FY2002 | FY2003 | | |
|-------------------|--------|--------|--------|-------|-------|
| (Billions of yen) | | | 1Q | 2Q | 3Q |
| Konica | 176.1 | 152.1 | 166.8 | 155.9 | |
| Minolta | 240.7 | 171.0 | 160.3 | 148.7 | |
| Konica Minolta | 416.8 | 323.1 | 327.1 | 304.6 | 294.9 |

Inventories

| | FY2001 | FY2002 | FY2003 | | |
|-------------------|--------|--------|--------|-------|-------|
| (Billions of yen) | | | 1Q | 2Q | 3Q |
| Konica | 102.3 | 98.8 | 111.7 | 105.5 | |
| Minolta | 98.1 | 77.2 | 84.7 | 78.6 | |
| Konica Minolta | 200.4 | 176.0 | 196.4 | 184.1 | 186.6 |
| Turnover (months) | 2.3 | 1.9 | 2.3 | 2.0 | 2.1 |



Capital expenditure, depreciation & amortization, and R&D expenses

| | | FY2003 | | | | |
|-------------------------------|---------|---------|-----------|--|-----------|--|
| | 3Q | 9M | Full year | | Full year | |
| (Billions of yen) | Results | Results | Forecast | | Results | |
| Capital expenditure | 8.8 | 31.0 | 43.1 | | 37.5 | |
| Depreciation and amortization | 15.8 | 40.7 | 51.1 | | 53.8 | |
| R&D | 15.1 | 45.4 | 63.4 | | 54.3 | |



Caution:

The forecasts mentioned in this material are the results of estimations based on currently available information, and accordingly, contain risks and uncertainties. The actual results of business performance may sometimes differ from those forecasts due to various factors.