



KONICA MINOLTA



June 5, 2026

To whom it may concern,

Company Name: Konica Minolta, Inc.
Representative: Toshimitsu Taiko, President and CEO
Stock Exchange Listing: Tokyo Prime Market
Local Securities Code Number: 4902
Contact: Yoshiki Fukai, General Manager, Corporate Communications Division
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Notice Regarding Change in Major Shareholder

Konica Minolta, Inc. (the "Company") announces that it has confirmed a change in its major shareholder based on a Large Shareholding Report (Amendment Report) submitted to the Kanto Local Finance Bureau on June 2, 2026.

1. Background of the Change

On June 2, 2026, a Large Shareholding Report (Amendment Report) was submitted to the Kanto Local Finance Bureau by the shareholder listed below, indicating an increase in the shareholding ratio. As a result, the Company has confirmed a change in its major shareholder.

The Company has not independently verified the actual number of shares beneficially owned under the name of the said shareholder.

2. Overview of the Shareholder

| | |
|--------------------------|--|
| (1) Name | Effissimo Capital Management Pte. Ltd. |
| (2) Address | 260 Orchard Road #12-06, The Heeren, Singapore 238855 |
| (3) Representative | Takashi Kosaka, Director |
| (4) Business Description | Investment advisory business |

3. Number of Voting Rights (Number of Shares Held) and Percentage of Total Voting Rights Before the Change

| | Number of Voting Rights | Percentage | Ranking among major shareholders |
|--|--------------------------------|------------|----------------------------------|
| Before the Change (February 27, 2026) | 480,026 (48,002,600 shares) | 9.67% | Not confirmed |
| After the Change (May 26, 2026) | 532,997 (53,299,700 shares) | 10.73% | Not confirmed |

Notes

1. The number of voting rights is based on the number of shares stated in the Large Shareholding Reports (Amendment Reports) submitted by the shareholder as of March 3, 2026 (before the change) and June 2, 2026 (after the change).
2. The percentage before the change is calculated based on the total number of voting rights of all shareholders (4,966,063), derived from the total number of issued shares (502,664,337 shares) as of September 30, 2025, minus the number of shares without voting rights (6,057,994 shares) as of the same date.
3. The percentage after the change is calculated based on the total number of voting rights of all shareholders (4,966,104), derived from the total number of issued shares (502,664,337 shares) as of March 31, 2026, minus the number of shares without voting rights (6,053,881 shares) as of the same date.
4. The above information is based on the Large Shareholding Report (Amendment Report) submitted by the shareholder, and the ranking among major shareholders is not disclosed as it cannot be confirmed.

4. Outlook

There are no matters to be disclosed at this time.

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