

Introduction

The outlook of the global economy continues to be uncertain due to the global events such as the Ukraine situation and the COVID-19 pandemic, and its recovery pace has been slow. Even under these severe conditions, corporations are required to create a socially significant value to improve their own corporate value and to meet the expectations of stakeholders including shareholders and investors.

In recent years, intangible assets, including intellectual property, have been attracting attention as important management resources which serve as a source of corporate competitiveness. By investing in and utilizing such intellectual property and intangible assets, Konica Minolta has been strengthening its competitiveness and improving corporate value.

This Intellectual Property Report mainly explains our intellectual property activities in fiscal 2021 such as intellectual property investment and utilization, human capital strategy, and intellectual property DX. I would be grateful if this Report could help you understand our intellectual property activities and could lead to constructive and deep dialogue with our stakeholders.

The fiscal year 2022 is the last year of our Medium-Term Business Plan "DX2022" and "Intellectual Property Strategy 2017-2022." With the aim of completing business portfolio transformation under the new management, Konica Minolta is continuously moving ahead with intellectual property activities that contributes to advancing corporate value.

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