

## 2. GROUP OVERVIEW

The Group comprises the Company, 129 consolidated subsidiaries, 11 unconsolidated subsidiaries, and 3 affiliates. A chart detailing the business structure follows.

<b>Konica Minolta, Inc.</b>	
<b>Business Technologies Business: 111</b>	
<b>(Consolidated Subsidiaries: 99, Unconsolidated Subsidiaries: 10, Affiliates: 2)</b>	
Production: 11	
Konica Minolta Supplies Manufacturing Co., Ltd. (Japan) Konica Minolta Business Technologies Manufacturing (HK) Ltd. (Hong Kong) Konica Minolta Business Technologies (WUXI) Co., Ltd. (China) Konica Minolta Business Technologies (DONGGUAN) Co., Ltd. (China) Konica Minolta Business Technologies (Malaysia) Sdn. Bhd. (Malaysia)	
Other Companies: 6	
Sales & Service: 100	
Konica Minolta Business Solutions Japan Co., Ltd. (Japan) Kinko's Japan Co., Ltd. (Japan) Konica Minolta Business Solutions U.S.A., Inc. (U.S.A.) Konica Minolta Business Solutions Europe GmbH (Germany) Konica Minolta Business Solutions Deutschland GmbH (Germany) Konica Minolta Business Solutions France S.A.S. (France) Konica Minolta Business Solutions (UK) Ltd. (U.K.) Charterhouse PM Limited (U.K.) Konica Minolta Business Solutions Australia Pty. Ltd. (Australia) Ergo Asia Pty Limited (Australia) Konica Minolta Business Solutions (CHINA) Co., Ltd. (China)	
Other Companies: 89	
<b>Healthcare Business: 10 (Consolidated Subsidiaries: 9, Unconsolidated Subsidiary: 1)</b>	
Production: 3	
Konica Minolta Technoproducts Co., Ltd. (Japan)	
Other Companies: 2	
Sales & Service: 7	
Konica Minolta Health Care Co., Ltd. (Japan) Konica Minolta Medical Imaging U.S.A., Inc. (U.S.A.) Konica Minolta Medical & Graphic Imaging Europe B.V. (Netherlands) Konica Minolta Medical & Graphic (SHANGHAI) Co., Ltd. (China)	
Other Companies: 3	
<b>Industrial Business: 13 (Consolidated Subsidiaries: 12, Unconsolidated Subsidiary: 1)</b>	
Production: 7	
Konica Minolta Opto Products Co., Ltd. (Japan) Konica Minolta Opto (DALIAN) Co., Ltd. (China)	
Other Companies: 5	
Sales & Service: 6	
Konica Minolta Sensing Americas, Inc. (U.S.A.) Instrument Systems GmbH (Germany) Konica Minolta Sensing Europe B.V. (Netherlands) Konica Minolta Sensing Singapore Pte. Ltd. (Singapore) Konica Minolta Opto (SHANGHAI) Co., Ltd. (China)	
Other Company: 1	
<b>Others: 9 (Consolidated Subsidiaries: 9)</b>	
Konica Minolta Planetarium Co., Ltd. (Japan) Konica Minolta Business Associates Co., Ltd. (Japan) Konica Minolta Engineering Co., Ltd. (Japan) Konica Minolta Information System Co., Ltd. Konica Minolta Holdings U.S.A., Inc. (U.S.A.) Konica Minolta (China) INVESTMENT Ltd. (China)	
Other Companies: 3	

Note: Organization chart is as of March 31, 2015. Only major consolidated subsidiaries are shown.