

July 31, 2025

Summary of Consolidated Financial Results for the Three Months Ended June 30, 2025 [IFRS]

Company name: Konica Minolta, Inc.
 Stock exchange listings: Tokyo (Prime Market)
 Securities code number: 4902
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 Scheduled date for dividends payment: –
 Availability of supplementary information
 for the quarterly financial results: Yes
 Organization of briefing on the quarterly
 financial results: Yes (for institutional investors)

(Amounts less than one million yen are rounded down to the nearest million yen.)

1. Consolidated financial results for the three months ended June 30, 2025 (from April 1, 2025 to June 30, 2025)

(1) Consolidated results of operations

(Percentage figures represent changes from the same period of the previous fiscal year.)

Three months ended	Revenue		Business contribution profit		Operating profit	
	Millions of yen	%	Millions of yen	%	Millions of yen	%
June 30, 2025	251,204	–8.2	9,195	411.0	10,062	–
June 30, 2024	273,660	7.3	1,799	–	(1,820)	–

Three months ended	Profit before tax		Profit for the period		Profit attributable to owners of the Company	
	Millions of yen	%	Millions of yen	%	Millions of yen	%
June 30, 2025	8,891	–	7,606	–	7,283	–
June 30, 2024	(3,209)	–	(3,609)	–	(3,452)	–

Three months ended	Basic earnings per share	Diluted earnings per share
	Yen	Yen
June 30, 2025	14.74	14.70
June 30, 2024	(6.98)	(6.98)

(Notes)

1. "Business contribution profit" is calculated by deducting the cost of sales and selling, general and administrative expenses from revenue.
2. Total comprehensive income for the three months ended June 30, 2025 and 2024, was 4,328 million yen (a decrease of 79.7% year-on-year) and 21,364 million yen (an increase of 6.7% year-on-year), respectively.
3. Basic earnings per share and diluted earnings per share are calculated based on the profit attributable to owners of Konica Minolta, Inc. (the "Company").
4. The Precision Medicine Business is classified as a discontinued operation from the nine months ended December 31, 2024. As a result, revenue, business contribution profit, operating profit, and profit before tax represent the amount of continuing operations excluding the discontinued operation. Profit for the period and profit attributable to owners of the Company represent the sum of continuing operations and the discontinued operation. In addition, the figures for the three months ended June 30, 2024, are also presented with the figures after reflecting the above changes.

(2) Consolidated financial position

As of	Total assets	Total equity	Equity attributable to owners of the Company	Equity ratio attributable to owners of the Company
	Millions of yen	Millions of yen	Millions of yen	%
June 30, 2025	1,165,318	477,459	466,927	40.1
March 31, 2025	1,217,641	474,079	463,154	38.0

2. Dividends per share

	End of the three-month period	End of the six- month period	End of the nine-month period	End of the year	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2025	–	0.00	–	0.00	0.00
Fiscal year ending March 31, 2026	–				
Fiscal year ending March 31, 2026 (forecast)		5.00	–	5.00	10.00

(Note) Changes from the latest dividend forecasts: None

3. Consolidated forecasts for the fiscal year ending March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Percentage figures represent changes from the previous fiscal year.)

Fiscal year ending	Revenue		Business contribution profit		Operating profit	
	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2026	1,050,000	-6.9	52,500	64.4	48,000	-

Fiscal year ending	Profit attributable to owners of the Company		Basic earnings per share
	Millions of yen	%	Yen
March 31, 2026	24,000	-	48.56

(Note) Changes from the latest consolidated forecasts: None

■ Notes

- (1) Significant changes in the scope of consolidation for the three months ended June 30, 2025: Yes

Included: - (-)

Excluded: Two companies MOBOTIX AG, Konica Minolta Marketing Services EMEA Limited

- (2) Changes in accounting policies or changes in accounting estimates

a. Changes in accounting policies required by International Financial Reporting Standards (IFRS):

None

b. Changes in accounting policies other than the above a.:

None

c. Changes in accounting estimates:

None

- (3) Number of issued and outstanding shares (common stock)

a. Number of issued and outstanding shares (including treasury shares)

As of June 30, 2025: 502,664,337 shares

As of March 31, 2025: 502,664,337 shares

b. Number of treasury shares

As of June 30, 2025: 8,576,989 shares

As of March 31, 2025: 7,837,719 shares

c. Average number of issued and outstanding shares during the period

The three months ended June 30, 2025: 494,239,924 shares

The three months ended June 30, 2024: 494,517,246 shares

(Note) The Company has established the Board Incentive Plan. The shares owned by the trust account relating to this trust are accounted for as treasury shares (2,715,186 shares as of June 30, 2025, and 1,956,064 shares as of March 31, 2025).

- Review procedures performed by certified public accountants or an audit firm for the attached quarterly consolidated financial statements: None

- Explanation concerning the appropriate use of the forecasts for results of operations and other special matters

Note on the forecasts for the consolidated financial results

The forecasts for results of operations in this report are based on information currently available to the Company and its subsidiaries (the “Group”) and certain assumptions determined to be reasonable, and are not intended to assure any achievement of the Group’s operations. Actual results may differ significantly from the forecasts due to various factors. For further details of the assumptions that form the basis of the forecasts and other related matters when referring to the forecasts, refer to “1. OVERVIEW OF FINANCIAL RESULTS, (3) Explanation Regarding the Forecasts for the Consolidated Financial Results” in the attached Supplementary Information on page 12

Supplementary information for the quarterly financial results and briefing on the quarterly financial results

The Company will hold a briefing on the quarterly financial results for institutional investors on Thursday, July 31, 2025. The proceedings and details of the briefing, along with the supplementary information on the quarterly financial results to be presented at the briefing, will be posted on the website of the Group soon after the briefing.

Supplementary Information

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1. OVERVIEW OF FINANCIAL RESULTS

(1) Overview of Consolidated Operating Results for the Three Months Ended June 30, 2025

a. Overview

	Three months ended June 30, 2024	Three months ended June 30, 2025	Increase (Decrease)	
	Billions of yen	Billions of yen	Billions of yen	%
Revenue (Note2)	273.6	251.2	(22.4)	-8.2
Gross profit (Note2)	118.3	110.2	(8.1)	-6.9
Business contribution profit (loss) (Note1) (Note2)	1.7	9.1	7.3	411.0
Operating profit (loss) (Note2)	(1.8)	10.0	11.8	—
Profit (loss) before tax (Note2)	(3.2)	8.8	12.1	—
Profit (loss) attributable to owners of the Company (Note2)	(3.4)	7.2	10.7	—
	Yen	Yen	Yen	%
Basic earnings (loss) per share (Note2)	(6.98)	14.74	21.72	—
	Billions of yen	Billions of yen	Billions of yen	%
Capital expenditures	7.7	25.0	17.2	221.1
Depreciation and amortization expenses	18.8	13.9	(4.9)	-26.3
Research and development expenses (Note2)	14.8	13.1	(1.7)	-11.5
	Billions of yen	Billions of yen	Billions of yen	%
Free cash flows	(8.2)	(18.8)	(10.5)	—
	Number	Number	Number	%
Number of employees in the Group	39,378	34,779	(4,599)	-11.7
	Yen	Yen	Yen	%
Foreign exchange rates				
U.S. dollar	155.88	144.59	(11.29)	-7.2
Euro	167.88	163.80	(4.08)	-2.4

(Notes)

1. "Business contribution profit" is calculated by deducting the cost of sales and selling, general and administrative expenses from revenue.
2. The Precision Medicine Business is classified as a discontinued operation from the nine months ended December 31, 2024. As a result, revenue, gross profit, business contribution profit, operating profit or loss, profit or loss before tax, and research and development expense represent the amount of continuing operations excluding the discontinued operation. Profit or loss attributable to owners of the Company and basic earnings or loss per share represent the sum of continuing operations and the discontinued operation. In addition, the figures for the three months ended June 30, 2024, is also compared with the figures after reflecting the above changes.

b. Overview by Segment

		Three months ended June 30, 2024	Three months ended June 30, 2025	Increase (Decrease)	
		Billions of yen	Billions of yen	Billions of yen	%
Digital Workplace Business	Revenue	152.0	138.9	(13.0)	-8.6
	Business contribution profit	6.7	7.4	0.6	9.3
	Operating profit	4.4	7.0	2.5	57.1
Professional Print Business	Revenue	67.6	64.2	(3.3)	-5.0
	Business contribution profit	1.7	1.4	(0.3)	-20.4
	Operating profit	1.6	0.4	(1.2)	-73.2
Industry Business	Revenue	30.9	28.7	(2.2)	-7.3
	Business contribution profit	3.7	4.2	0.4	12.9
	Operating profit	3.0	4.3	1.2	40.6
Imaging Solutions Business	Revenue	22.8	19.1	(3.7)	-16.2
	Business contribution profit	(4.0)	(1.4)	2.6	—
	Operating profit	(4.2)	0.6	4.8	—
Subtotal	Revenue	273.4	251.0	(22.4)	-8.2
	Business contribution profit	8.2	11.6	3.3	40.7
	Operating profit	5.0	12.4	7.4	149.4
Others and Adjustments (Note 2)	Revenue	0.1	0.1	(0.0)	-19.8
	Business contribution profit	(6.4)	(2.4)	4.0	—
	Operating profit	(6.8)	(2.4)	4.4	—
Amount Reported in the Quarterly Condensed Consolidated Statements of Profit or Loss	Revenue	273.6	251.2	(22.4)	-8.2
	Business contribution profit	1.7	9.1	7.3	411.0
	Operating profit	(1.8)	10.0	11.8	—

(Notes)

1. “Revenue” refers to revenue from external customers.
2. “Revenue” refers to revenue from external customers in “Others” in “2. QUARTERLY CONDENSED CONSOLIDATED FINANCIAL STATEMENTS AND RELATED NOTES, (6) Notes to the Quarterly Condensed Consolidated Financial Statements, [Segment Information].” “Operating profit” is the total of “Others” and “Adjustments” of segment profit (loss) within the same table.
3. The Precision Medicine Business has been classified as a discontinued operation, and the Company represents figures for continuing operations excluding the discontinued operation from the nine months ended December 31, 2024. In the year-on-year comparisons, the Company compared and analyzed the figures with those for the three months ended June 30, 2024, excluding the discontinued operation and reclassified based on the new reportable segments.

Under the Company’s Medium-term Business Plan (2023–2025), efforts have been focused on restoring profitability and returning to a path of sustainable growth, by increasing business contribution profit, which represents the earning power of the Company’s business operations. Up to the second year of this Medium-term Business Plan, the Company focused on promoting the business selection and concentration, as well as global structural reforms, and successfully

executed these initiatives as planned. The current fiscal year ending March 31, 2026 (the "current fiscal year"), which is the final year, is named "Turn Around 2025" and is positioned as a year to establish a growth foundation for sustainable growth.

During the three months ended June 30, 2025 (the "current period"), the Group's consolidated revenue amounted to 251.2 billion yen (a decrease of 8.2% year-on-year). It was affected by the appreciation of the yen year-on-year and the narrowing down of business areas in some businesses due to the business selection and concentration.

Gross profit amounted to 110.2 billion yen (a decrease of 6.9% year-on-year). Gross profit margin improved by 0.6 pts mainly due to improvements in the Industry Business and Imaging Solutions Business.

Business contribution profit was 9.1 billion yen (an increase of 411.0% year-on-year). Although gross profit decreased, selling, general and administrative expenses decreased, mainly due to the effects of global structural reforms implemented in the previous fiscal year.

Operating profit was 10.0 billion yen (the loss was 1.8 billion yen in the same period of the previous fiscal year).

The impact of reciprocal tariffs between the United States and other countries on the Company's business was minor during the current period, due to global optimizations such as price adjustments, product mix, and sales regions, and additional cost reductions.

The summary of revenue, business contribution profit, and operating profit of each business are as follows:

i. Digital Workplace Business

Revenue of the Digital Workplace Business was 138.9 billion yen (a decrease of 8.6% year-on-year).

Revenue of the office unit decreased year-on-year. In addition to the impact of foreign exchange rates, the hardware revenue was affected by a decline in revenue for other companies' brand and the non-hardware revenue including consumables and services was affected by a fall in print volumes. Regionally without consideration of the impact of foreign exchange rates, the hardware revenue progressed steadily in the United States and Europe but decreased in China and India. Also, the non-hardware revenue decreased in Europe, China, and Japan.

In the DW-DX unit, which mainly offers, such as IT services, revenue decreased year-on-year due to the impact of foreign exchange rates and some business transfers through the business selection and concentration.

The business contribution profit of the Digital Workplace Business was 7.4 billion yen (an increase of 9.3% year-on-year). This was supported by the effect of global structural reforms implemented in last year and business selection and concentration.

Operating profit was 7.0 billion yen (an increase of 57.1% year-on-year).

ii. Professional Print Business

Revenue of the Professional Print Business was 64.2 billion yen (a decrease of 5.0% year-on-year).

In the production print unit, revenue decreased year-on-year. Although sales volumes of Mid Production Print (MPP) grew to 122%, hardware revenue declined due to a decrease in sales volumes of Heavy Production Print (HPP) to 92%, largely reflecting the lack of large contracts secured during the same period of the previous fiscal year. As for the non-hardware revenue, such as consumables and services, revenue decreased year-on-year due to the impact of foreign exchange rates. Regionally, both hardware and non-hardware revenue declined mainly in the United States, due to rising economic uncertainty caused by reciprocal tariffs between the United States and other countries. In India, non-hardware revenue increased. Meanwhile, marketing services recorded a year-on-year decline in revenue due to stagnation in demand from major clients.

In the industrial print unit, revenue increased year-on-year. Revenue of hardware and non-hardware increased year-on-year due to the increased sales volume of label press and embellishment press.

The business contribution profit of the business was 1.4 billion yen (a decrease of 20.4% year-on-year). Although structural reforms had a positive effect, the main factor behind the decline was a decrease in gross profit due to lower sales of marketing services in the production print unit.

Operating profit was 0.4 billion yen (a decrease of 73.2% year-on-year). As a part of other expenses, a loss of 1.0 billion yen was recorded under the loss on sales of subsidiaries, due to realization of foreign currency translation adjustment associated with the transfer of equity capital of Konica Minolta Marketing Services Holding Company Limited within the production print unit.

iii. Industry Business

Revenue of the Industry Business was 28.7 billion yen (a decrease of 7.3% year-on-year).

Revenue in the sensing unit increased year-on-year. Revenue from light source color measurement instruments increased due to a gradual recovery in capital investments in displays by major customers. The revenue from object color measurement instruments and testing equipment for automotive visual inspections also increased.

In the performance materials unit, revenue decreased year-on-year. In the large-sized area, such as TVs, while new resin products, including SANUQI, a COP (cyclic olefin polymer) film, progressed steadily, overall revenue in this area decreased compared to the same period of the previous year, which saw high demand levels. Meanwhile, the small-to-medium-sized area, including smartphones and IT devices, progressed steadily.

In the inkjet (IJ) components unit, revenue decreased year-on-year. Revenue decreased primarily in the sign graphics market due to the effect in domestic demand in China.

In the optical components unit, revenue increased year-on-year. In addition to strong sales of lenses for projector, sales of products for semiconductor manufacturing equipment, on which the Company focuses, performed well.

The business contribution profit of the Industry Business amounted to 4.2 billion yen (a 12.9% increase year-on-year). This was primarily supported by the growth in gross profit due to higher sales in the sensing unit and optical components unit, and a reduction in selling, general and administrative expenses.

Operating profit was 4.3 billion yen (an increase of 40.6% year-on-year).

iv. Imaging Solutions Business

The Imaging Solutions Business recorded a revenue of 19.1 billion yen (a decrease of 16.2% year-on-year).

The healthcare unit saw a decrease in revenue year-on-year due to the impact of foreign exchange rates in the United States, in addition to a decline in demand of X-ray film in China. The sales volume of DR (Digital Radiography) decreased in Europe, but increased particularly in the Americas and Asia, remaining at the same level as the previous year. The unit saw a sales growth in healthcare IT, especially in Japan and the United States.

The imaging-IoT solutions unit recorded a decrease in revenue year-on-year due to the impact of advancing business selection and concentration, such as transferring all shares the Company held in MOBOTIX AG. However, overseas video solutions sales performed well.

The visual solutions unit saw an increase in revenue year-on-year. Overseas sales of LED solutions performed well. Customer traffic at the directly managed planetariums in Japan slightly decreased.

The business contribution loss was 1.4 billion yen (the loss was 4.0 billion yen in the same period of the previous fiscal year). The profitability has improved due to the effects of the global structural reforms and the reduction in depreciation costs in the healthcare unit, and the impact of business selection and concentration in the imaging-IoT solutions unit.

Operating profit was 0.6 billion yen (the loss was 4.2 billion yen in the same period of the previous fiscal year). As other income, in the imaging-IoT solutions unit, the Group recorded 2.2 billion yen as gain on sales of subsidiaries, including gain on realization of foreign currency translation adjustment associated with the transfer of equity capital of MOBOTIX AG.

The Group's profit before tax for the current period was 8.8 billion yen (the loss was 3.2 billion yen in the same period of the previous fiscal year). Financial balance has improved by 0.2 billion yen due to gains on the acquisition of real estate trust beneficiary interests, a decrease in interest payments, and foreign exchange losses.

The profit attributable to owners of the Company was 7.2 billion yen (the loss was 3.4 billion yen in the same period of the previous fiscal year). As profit or loss from discontinued operations, a profit of 2.9 billion yen was recorded for the current period. This was due to a valuation gain based on the fair value of shares acquired as part of the transfer price, accompanying the transfer of all shares of Ambry Genetics Corporation to Tempus AI, Inc., as well as a loss on a partial sale of shares.

(2) Overview of Consolidated Financial Position for the Three Months Ended June 30, 2025

a. Analysis of Consolidated Financial Position

	As of March 31, 2025	As of June 30, 2025	Increase (Decrease)
	Billions of yen	Billions of yen	Billions of yen
Total assets	1,217.6	1,165.3	(52.3)
Total liabilities	743.5	687.8	(55.7)
Total equity	474.0	477.4	3.3
Equity attributable to owners of the Company	463.1	466.9	3.7
	%	%	%
Equity ratio attributable to owners of the Company	38.0	40.1	2.1

Total assets as of June 30, 2025, were 1,165.3 billion yen, a decrease of 52.3 billion yen (4.3%) from March 31, 2025. This is primarily attributed to a decrease of 24.3 billion yen in assets held for sale; a decrease of 14.8 billion yen in other financial assets; a decrease of 12.4 billion yen in property, plant and equipment; a decrease of 12.1 billion yen in trade and other receivables; an increase of 7.4 billion yen in inventories; and an increase of 6.6 billion yen in other current assets.

Total liabilities as of June 30, 2025, were 687.8 billion yen, a decrease of 55.7 billion yen (7.5%) from March 31, 2025. This is primarily attributed to a decrease of 24.7 billion yen in lease liabilities, a decrease of 17.3 billion yen in provisions, a decrease of 17.1 billion yen in trade and other payables, and a decrease of 14.8 billion yen in liabilities directly associated with assets held for sale, and an increase of 18.9 billion yen in bonds and borrowings.

Total equity as of June 30, 2025, was 477.4 billion yen, an increase of 3.3 billion yen (0.7%) from March 31, 2025.

Equity attributable to owners of the Company was 466.9 billion yen as of June 30, 2025, an increase of 3.7 billion yen (0.8%) from March 31, 2025. This is primarily attributed to an increase of 7.2 billion yen in profit attributable to owners of the Company and a decrease of 2.5 billion yen in other components of equity (primarily exchange differences on translation of foreign operations). As a result of the above, the equity ratio attributable to owners of the Company increased by 2.1 percentage points to 40.1%.

b. Analysis of Consolidated Cash Flows

	Three months ended June 30, 2024	Three months ended June 30, 2025	Increase (Decrease)
	Billions of yen	Billions of yen	Billions of yen
Cash flows from operating activities	(7.9)	(11.5)	(3.5)
Cash flows from investing activities	(0.2)	(7.3)	(7.0)
Total (free cash flows)	(8.2)	(18.8)	(10.5)
Cash flows from financing activities	(14.2)	(13.0)	27.2

For the three months ended June 30, 2025, net cash used in operating activities was 11.5 billion yen and net cash used in investing activities totaled 7.3 billion yen. As a result, free cash flows (the sum of cash flows from operating activities and investing activities) were an outflow of 18.8 billion yen for the current period.

The net cash flow from financing activities was 13.0 billion yen.

In addition, cash and cash equivalents as of June 30, 2025, decreased by 6.2 billion yen from March 31, 2025, to 86.6 billion yen, reflecting the effect of exchange rate fluctuations on cash and cash equivalents.

Cash flows from operating activities

Net cash used in operating activities was 11.5 billion yen. On top of the profit before tax of 8.8 billion yen and profit before tax from discontinued operation of 2.9 billion yen, this is attributable to the net effects of cash inflows mainly due to depreciation and amortization expenses of 13.9 billion yen, and cash outflows mainly due to a decrease in trade and other payables of 14.2 billion yen and an increase in inventory of 7.0 billion yen.

Cash flow from operating activities also includes the impact of increased tariff payments due to the increase in the reciprocal tariff rate in the United States.

Cash flows from investing activities

Net cash used in investing activities was 7.3 billion yen, mainly due to the purchase of the property, plant and equipment of 24.8 billion yen and the proceeds from the sales of investment securities of 16.9 billion yen.

Purchase of the property, plant and equipment includes the impact of the acquisition of trust beneficiary interests in the land of Tokyo Site Hino (Hino City, Tokyo), which was transferred through the sale and leaseback transaction in the past.

As a result, free cash flows (the sum of cash flows from operating activities and investing activities) were an outflow of 18.8 billion yen (an outflow of 8.2 billion yen for the same period in the previous fiscal year).

Cash flows from financing activities

Net cash provided by financing activities was 13.0 billion (net cash outflows of 14.2 billion yen for the same period in the previous fiscal year), reflecting a net increase in short-term loans payable of 18.8 billion yen and cash outflows of 5.1 billion yen in repayments of lease liabilities.

(3) Explanation Regarding the Forecasts for the Consolidated Financial Results

The Company has decided to leave its full-year forecasts unchanged from those announced on May 15, 2025, considering the progress made during the three months period of the current three months ended June 30.

The impact of reciprocal tariffs between the United States and other countries on the Company's business is reflected, including those already implemented such as price adjustments and additional cost reductions.

The exchange rates after the second quarter, which are the assumptions for the forecast, have changed from the yen against the euro to 160 yen.

* The above forecasts for the results of operations are based on suppositions, outlooks, and plans as of the release date of this report and as such, they involve risks and uncertainties. Actual results may differ significantly from these forecasts due to various important factors, such as changes in economic conditions, market trends, and currency exchange rates.

Amounts less than 100 million yen are rounded down to the nearest million yen in the "1. OVERVIEW OF FINANCIAL RESULTS" section.

2. QUARTERLY CONDENSED CONSOLIDATED FINANCIAL STATEMENTS AND RELATED NOTES

(1) Quarterly Condensed Consolidated Statements of Financial Position

(Millions of yen)

	As of March 31, 2025	As of June 30, 2025
Assets		
Current assets		
Cash and cash equivalents	89,904	86,357
Trade and other receivables	289,640	277,441
Inventories	207,644	215,117
Income tax receivables	2,736	2,972
Other financial assets	35,766	20,939
Other current assets	35,769	42,381
Subtotal	661,461	645,210
Assets held for sale	26,344	1,949
Total current assets	687,805	647,160
Non-current assets		
Property, plant and equipment	265,618	253,217
Goodwill and intangible assets	171,327	171,650
Investments accounted for using the equity method	1,019	1,003
Other financial assets	20,900	20,845
Deferred tax assets	27,697	28,075
Other non-current assets	43,272	43,366
Total non-current assets	529,835	518,158
Total assets	1,217,641	1,165,318

(Millions of yen)

	As of March 31, 2025	As of June 30, 2025
Liabilities		
Current liabilities		
Trade and other payables	170,722	153,619
Bonds and borrowings	129,668	148,448
Lease liabilities	18,551	18,231
Income tax payables	3,202	4,509
Provisions	26,256	13,481
Other financial liabilities	415	2,189
Other current liabilities	57,476	52,854
Subtotal	406,292	393,335
Liabilities directly associated with assets held for sale	15,760	950
Total current liabilities	422,053	394,286
Non-current liabilities		
Bonds and borrowings	213,616	213,782
Lease liabilities	76,334	51,903
Retirement benefit liabilities	16,656	17,316
Provisions	8,149	3,614
Other financial liabilities	1,140	1,125
Deferred tax liabilities	2,530	2,801
Other non-current liabilities	3,080	3,028
Total non-current liabilities	321,509	293,572
Total liabilities	743,562	687,859
Equity		
Share capital	37,519	37,519
Share premium	203,899	203,801
Retained earnings	116,401	123,128
Treasury shares	(8,652)	(8,952)
Share acquisition rights	188	169
Other components of equity	113,798	111,261
Equity attributable to owners of the Company	463,154	466,927
Non-controlling interests	10,924	10,531
Total equity	474,079	477,459
Total liabilities and equity	1,217,641	1,165,318

(2) Quarterly Condensed Consolidated Statements of Profit or Loss

Three months ended June 30, 2024 and 2025

(Millions of yen)

	Three months ended June 30, 2024	Three months ended June 30, 2025
Continuing Operations		
Revenue	273,660	251,204
Cost of sales	155,278	140,950
Gross profit	118,382	110,253
Other income	1,549	3,866
Selling, general and administrative expenses	116,582	101,058
Other expenses	5,169	2,998
Operating profit (loss)	(1,820)	10,062
Finance income	1,650	1,897
Finance costs	3,039	3,071
Share of profit (loss) of investments accounted for using the equity method	—	2
Profit (loss) before tax	(3,209)	8,891
Income tax expense (income)	2,303	4,268
Profit (loss) from continuing operations	(5,513)	4,622
Discontinued Operation		
Profit (loss) from discontinued operation	1,903	2,984
Profit (loss) for the period	(3,609)	7,606
Profit (loss) attributable to:		
Owners of the Company	(3,452)	7,283
Non-controlling interests	(156)	322
Earnings (loss) per share	Yen	Yen
Basic	(6.98)	14.74
Continuing operations	(10.84)	8.73
Discontinued operation	3.86	6.01
Diluted	(6.98)	14.70
Continuing operations	(10.84)	8.71
Discontinued operation	3.86	5.99

(3) Quarterly Condensed Consolidated Statements of Comprehensive Income

Three months ended June 30, 2024 and 2025

(Millions of yen)

	Three months ended June 30, 2024	Three months ended June 30, 2025
Profit (loss) for the period	(3,609)	7,606
Other comprehensive income		
Items that will not be reclassified to profit or loss		
Remeasurements of defined benefit pension plans (net of tax)	—	(549)
Net gain (loss) on revaluation of financial assets measured at fair value (net of tax)	868	61
Total items that will not be reclassified to profit or loss	868	(488)
Items that may be subsequently reclassified to profit or loss		
Net gain (loss) on derivatives designated as cash flow hedges (net of tax)	190	(24)
Exchange differences on translation of foreign operations (net of tax)	23,914	(2,753)
Share of other comprehensive income of investments accounted for using the equity method (net of tax)	—	(11)
Total items that may be subsequently reclassified to profit or loss	24,105	(2,789)
Total other comprehensive income (loss)	24,974	(3,277)
Total comprehensive income (loss)	21,364	4,328
Total comprehensive income (loss) attributable to:		
Owners of the Company	20,877	4,196
Non-controlling interests	486	131

(4) Quarterly Condensed Consolidated Statements of Changes in Equity

(Millions of yen)

	Share capital	Share premium	Retained earnings	Treasury shares	Share acquisition rights	Other components of equity	Equity attributable to owners of the Company	Non-controlling interests	Total equity
Balance as of April 1, 2024	37,519	203,831	167,927	(8,886)	250	139,175	539,816	13,566	553,382
Profit (loss) for the period	—	—	(3,452)	—	—	—	(3,452)	(156)	(3,609)
Other comprehensive income (loss)	—	—	—	—	—	24,330	24,330	643	24,974
Total comprehensive income (loss)	—	—	(3,452)	—	—	24,330	20,877	486	21,364
Dividends	—	—	(2,483)	—	—	—	(2,483)	—	(2,483)
Acquisition and disposal of treasury shares	—	—	—	66	—	—	66	—	66
Share-based payments	—	104	—	—	—	—	104	—	104
Changes in the scope of consolidation	—	—	—	—	—	—	—	41	41
Equity and other transactions with non-controlling shareholders	—	(2)	—	—	—	—	(2)	—	(2)
Transfer from other components of equity to retained earnings	—	—	2	—	—	(2)	—	—	—
Total transactions with owners	—	102	(2,481)	66	—	(2)	(2,314)	41	(2,273)
Balance as of June 30, 2024	37,519	203,933	161,992	(8,820)	250	163,503	558,379	14,093	572,473

(Millions of yen)

	Share capital	Share premium	Retained earnings	Treasury shares	Share acquisition rights	Other components of equity	Equity attributable to owners of the Company	Non-controlling interests	Total equity
Balance as of April 1, 2025	37,519	203,899	116,401	(8,652)	188	113,798	463,154	10,924	474,079
Profit (loss) for the period	—	—	7,283	—	—	—	7,283	322	7,606
Other comprehensive income (loss)	—	—	—	—	—	(3,087)	(3,087)	(190)	(3,277)
Total comprehensive income (loss)	—	—	7,283	—	—	(3,087)	4,196	131	4,328
Acquisition and disposal of treasury shares	—	—	(7)	(299)	—	—	(306)	—	(306)
Share-based payments	—	(6)	—	—	(19)	—	(26)	—	(26)
Changes in the scope of consolidation	—	—	—	—	—	—	—	(348)	(348)
Changes in ownership interests in subsidiaries	—	(89)	—	—	—	—	(89)	(176)	(266)
Equity and other transactions with non-controlling shareholders	—	(1)	—	—	—	—	(1)	—	(1)
Transfer from other components of equity to retained earnings	—	—	(549)	—	—	549	—	—	—
Total transactions with owners	—	(97)	(557)	(299)	(19)	549	(423)	(525)	(948)
Balance as of June 30, 2025	37,519	203,801	123,128	(8,952)	169	111,261	466,927	10,531	477,459

(5) Quarterly Condensed Consolidated Statements of Cash Flows

(Millions of yen)

	Three months ended June 30, 2024	Three months ended June 30, 2025
Cash flows from operating activities		
Profit (loss) before tax	(3,209)	8,891
Profit (loss) before tax from discontinued operation	1,367	2,971
Depreciation and amortization expense	18,856	13,902
Impairment losses and reversal of impairment losses	—	208
Share of (profit) loss of investments accounted for using the equity method	—	(2)
Interest and dividends income	(889)	(795)
Interest expenses	3,108	2,648
(Gain) loss on sales and disposals of property, plant and equipment, and intangible assets	150	(348)
(Increase) decrease in trade and other receivables	18,257	12,200
(Increase) decrease in inventories	(591)	(7,099)
Increase (decrease) in trade and other payables	(22,767)	(14,294)
Decrease due to transfer of rental assets	(1,804)	(1,172)
Increase (decrease) in retirement benefit liabilities	33	(22)
Others	(15,544)	(22,605)
Subtotal	(3,034)	(5,519)
Dividends received	125	115
Interest received	841	806
Interest paid	(3,809)	(3,034)
Income taxes (paid) refunded	(2,095)	(3,888)
Net cash provided by (used in) operating activities	(7,971)	(11,519)

(Millions of yen)

	Three months ended June 30, 2024	Three months ended December 31, 2025
Cash flows from investing activities		
Purchase of property, plant and equipment	(6,137)	(24,899)
Purchase of intangible assets	(3,244)	(2,787)
Proceeds from sales of property, plant and equipment, and intangible assets	597	1,449
Purchase of subsidiaries	(235)	—
Payments for sales of subsidiaries	—	(1,046)
Proceeds from sales of subsidiaries	9,344	3,096
Proceeds from sales of investment securities	4	16,966
Others	(601)	(85)
Net cash provided by (used in) investing activities	(273)	(7,305)
Cash flows from financing activities		
Increase (decrease) in short-term loans payable	(6,038)	18,877
Proceeds from bonds issuance and long-term loans payable	—	52
Redemption of bonds and repayments of long-term loans payable	(130)	(144)
Repayments of lease liabilities	(5,796)	(5,191)
Cash dividends paid	(2,282)	(1)
Proceeds from stock issuance to non-controlling interests	41	—
Payment for purchases of investments in subsidiaries with no changes in scope of consolidation	—	(266)
Others	(0)	(325)
Net cash provided by (used in) financing activities	(14,208)	13,001
Effect of exchange rate changes on cash and cash equivalents	4,560	(411)
Net increase (decrease) in cash and cash equivalents	(17,893)	(6,234)
Cash and cash equivalents at the beginning of the period	129,631	92,887
Cash and cash equivalents at the end of the period	111,738	86,652

(6) Notes to the Quarterly Condensed Consolidated Financial Statements

[Notes Regarding Going Concern Assumptions]

Not applicable.

[Other Income]

Components of other income are as follows:

(Millions of yen)

	Three months ended June 30, 2024	Three months ended June 30, 2025
Gain on sales of shares in subsidiaries	—	2,271
Others	1,549	1,595
Total	1,549	3,866

[Other Expenses]

Components of other expenses are as follows:

(Millions of yen)

	Three months ended June 30, 2024	Three months ended June 30, 2025
Loss on sales of shares in subsidiaries	—	1,034
Loss on sales and disposals of property, plant and equipment, and intangible assets	610	185
Business structure improvement expenses	2,987	181
Others	1,571	1,596
Total	5,169	2,998

[Segment Information]

(a) Reportable segments

Operating segments of the Group are its components for which separate financial data is available and that are examined on a regular basis for the purpose of enabling the Group's management to decide on the allocation of resources and evaluate the results of operations. The Group has established business units by product and service category and formulates comprehensive strategies and conducts business activities in Japan and overseas for the products and services of each business unit.

The Group comprises operating segments organized by product and service category based on each business unit, and based on the operating segments, the Group established four reportable segments as the "Digital Workplace Business," "Professional Print Business," "Industry Business," and "Imaging Solutions Business" in order to accelerate the business selection and concentration, and ensure the execution of the Medium-term Business Plan, while taking into account the primary usage of products of the respective businesses in the markets and their similarities.

The "Precision Medicine Business" is classified as a discontinued operation from the nine months ended December 31, 2024. The figures for the three months ended June 30, 2024, reflect those from continuing operations.

In addition, effective from the three months ended June 30, 2025, in the "Professional Print Business," the marketing services unit has been integrated into the production print unit. Similarly, in the "Imaging Solutions Business," the FORXAI unit has been integrated into the Imaging IoT Solutions unit. These changes were made as part of organizational restructuring to execute the Medium-term Business Plan.

Businesses of each reportable segment are described as follows:

		Business content
Business Technologies Business (Note)	Digital Workplace Business	<u>Office</u> Development, manufacture, and sales of MFPs and related consumables; provision of related services and solutions
		<u>DW-DX</u> Provision of IT services and solutions
	Professional Print Business	<u>Production Print</u> Development, manufacture, and sales of digital printing systems and related consumables for the commercial printing market; provision of various printing services and solutions
		<u>Industrial Print</u> Development, manufacture, and sales of digital printing systems and related consumables for the industrial printing market
Industry Business		<u>Sensing</u> Development, manufacture, and sales of measuring instruments and others; provision of related solutions and services
		<u>Performance Materials</u> Development, manufacture, and sales of functional films for displays and others
		<u>Inkjet (IJ) Components</u> Development, manufacture, and sales of industrial inkjet printheads and others
		<u>Optical Components</u> Development, manufacture, and sales of lenses for industrial and professional use and others
Imaging Solutions Business		<u>Healthcare</u> Development, manufacture, and sales of diagnostic imaging systems for medical use; provision of related services; provision of digitalization, networking, diagnostic services, and solutions in medical field
		<u>Imaging-IoT Solutions</u> Development, manufacture, and sales of network cameras; provision of related solutions and services; and development, manufacture, sales, and provision of services of solutions utilizing the common fundamental technology “FORXAI”
		<u>Visual Solutions</u> Development, manufacture, and sales of visual-related equipment; provision of related solutions and services
		<u>QOL Solutions</u> Development; sales; and consulting of products, information systems, and services related to nursing care services

(Note) It is the name of an internal organization that manages the Digital Workplace Business and the Professional Print Business.

(b) Information by reportable segment

Information by reportable segment of the Group is as follows. Segment profit refers to the operating profit of the segment.

Three months ended June 30, 2024

(Millions of yen)

	Reportable segments					Others	Adjustments (Note 2) (Note 3)	Total
	Business Technologies Business		Industry Business	Imaging Solutions Business	Total			
	Digital Workplace Business	Professional Print Business						
Revenue								
External	152,023	67,645	30,968	22,840	273,477	182	—	273,660
Intersegme nt (Note 1)	836	11	1,250	225	2,323	3,701	(6,024)	—
Total	152,860	67,657	32,218	23,065	275,801	3,883	(6,024)	273,660
Segment profit (loss)	4,495	1,678	3,083	(4,251)	5,006	77	(6,904)	(1,820)

Three months ended June 30, 2025

(Millions of yen)

	Reportable segments					Others	Adjustments (Note 2) (Note 3)	Total
	Business Technologies Business		Industry Business	Imaging Solutions Business	Total			
	Digital Workplace Business	Professional Print Business						
Revenue								
External	138,930	64,277	28,713	19,136	251,057	146	—	251,204
Intersegme nt (Note 1)	866	14	1,104	156	2,141	3,116	(5,258)	—
Total	139,796	64,291	29,818	19,293	253,199	3,263	(5,258)	251,204
Segment profit (loss)	7,064	449	4,336	632	12,483	168	(2,589)	10,062

(Notes)

1. Intersegment revenue is based on market prices and others.
2. Adjustments of revenue are elimination of intersegment transactions.
3. Adjustments of segment profit are elimination of intersegment transactions and corporate expenses, which consist of general and administrative expenses and basic research expenses not attributable to any of the reportable segments or "Others." They include other revenue and other expenses not attributable to any of the reportable segments.

[Cash and Cash equivalents]

Cash and cash equivalents at the end of the period in the quarterly condensed consolidated statements of cash flows are as follows:

(Millions of yen)

	Three months ended June 30, 2024	Three months ended June 30, 2025
Cash and cash equivalents in the quarterly condensed consolidated statements of financial position	110,115	86,357
Cash and cash equivalents included in assets held for sale	1,622	294
Cash and cash equivalents in the quarterly condensed consolidated statements of cash flows	111,738	86,652

[Discontinued Operation]**(a) Outline of the discontinued operation**

For the fiscal year ended March 31, 2025, the Group completed the transfer of all equity capital of Invicro, LLC ("Invicro") to Calyx Services Inc. on April 30, 2024. In addition, on February 3, 2025, the Group completed to transfer all shares of Ambry Genetics Corporation ("Ambry Genetics") to Tempus AI, Inc. ("Tempus"). As a result, the Precision Medicine Business is classified as a discontinued operation, and profit or loss from discontinued operation is presented separately from continuing operations in the quarterly consolidated statements of profit or loss.

(b) Profit or loss from discontinued operation

(Millions of yen)

	Three months ended June 30, 2024	Three months ended June 30, 2025
Discontinued Operation		
Income (Note 1)	14,252	4,059
Expenses (Note 2)	12,885	1,088
Profit (loss) before tax from discontinued operation	1,367	2,971
Income tax expense	(536)	(12)
Profit (loss) from discontinued operation	1,903	2,984

(Notes)

- During the three months ended June 30, 2024, a profit of 1,617 million yen, which was recognized as a result of the realization of the exchange differences on translation of foreign operations and the adjustment of the transfer price in connection with the transfer of equity capital of Invicro, is included.
During the three months ended June 30, 2025, a profit of 3,124 million yen, which was recognized as a result of the realization of the partial sale and the changes in the fair value of Tempus shares received as consideration in connection with the share transfer of Ambry Genetics, is included.
- During the three months ended June 30, 2025, a loss of 329 million yen is included, which was recognized as a result of measuring Konica Minolta REALM Inc. at fair value less costs to sell.

(c) Profit attribution

(Millions of yen)

	Three months ended June 30, 2024	Three months ended June 30, 2025
Owners of the Company		
Profit (loss) from continuing operations	(5,362)	4,314
Profit (loss) from discontinued operation	1,909	2,969
Total	(3,452)	7,283
Non-controlling interests		
Profit (loss) from continuing operations	(150)	307
Profit (loss) from discontinued operation	(6)	14
Total	(156)	322

(d) Cash flows from discontinued operation

(Millions of yen)

	Three months ended June 30, 2024	Three months ended June 30, 2025
Cash flows from operating activities	(4,342)	(1,800)
Cash flows from investing activities (Note)	8,156	16,945
Cash flows from financing activities	(108)	(266)
Total	3,705	14,878

(Note) During the three months ended June 30, 2025, a proceed from sale of investment securities of 16,966 million yen, which was a result of the realization of the partial sale of Tempus shares received as consideration in connection with the share transfer of Ambry Genetics, is included.