



Introduction

The novel coronavirus epidemic has brought about dramatic changes in social conditions and the business environment. The sources of corporate earning power are also undergoing change, with the proportion of intangible assets growing larger and increasing in importance as management resources. Under these changing circumstances, corporations have been reaffirming that a significant influence on management is exerted by investments and strategies relating to intangible assets, including intellectual property. Proper disclosure of information about the investments and strategies is being called for.

Konica Minolta recognizes that intellectual property is an important management resources. We have been continuously disclosing investments and strategies relating to intellectual property since fiscal 2004 by means of our Intellectual Property Reports. In this Intellectual Property Report, we have made every effort to disclose specifics about intellectual property investments and strategies in our Medium-Term Business Plan "DX2022" together with our intellectual property activities in fiscal 2020. I hope that this Report will serve as a tool for dialogue with all of our stakeholders, including our shareholders and investors.

Going forward, we will continue to support the sustained growth of our business by investing in and actively utilizing intellectual property on the basis of our philosophy, "The Creation of New Value." In this way, we will further improve our corporate value and contribute to our customers and society.

Tetsuya Matsueda

Corporate Senior Vice President

General Manager, Corporate Legal Division and Responsible for General Affairs,
Intellectual Property, Compliance and Crisis Management