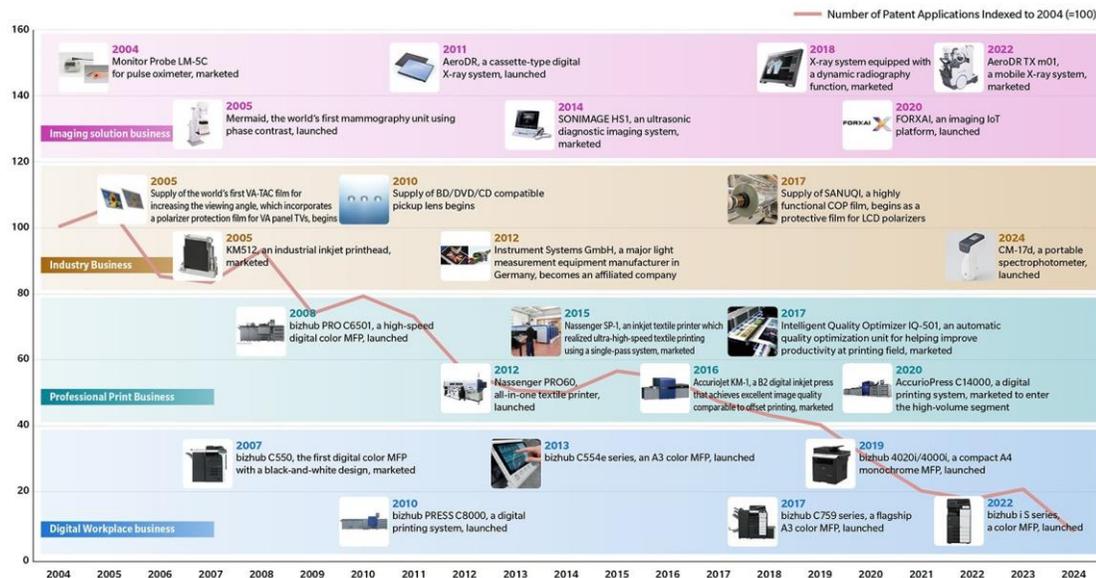


Data Section

Major Data for 5 years

(Million of yen)	FY2020	FY2021	FY2022	FY2023	FY2024
Revenue	863,381	911,426	1,130,397	1,159,999	1,127,882
Business Contribution	-15,018	-12,154	29,739	26,019	31,927
Profit *1					
R&D Expenses	65,034	62,678	63,894	65,101	59,597
Number of Patents Owned	19,814	19,737	19,841	19,787	18,672
In Japan	11,083	11,174	11,378	11,573	10,754
Overseas	8,731	8,563	8,463	8,214	7,918
Number of Patents Acquired	1,850	1,602	1,531	1,351	985
In Japan	1,234	1,163	1,158	1,037	739
Ranking Among Japanese Corporations *2	11	15	19	20	22
Overseas	616	439	373	314	246
Ranking Among Japanese Corporations in Number of Patents Acquired in the US *3	22	33	32	44	41
Rate of Requests for Examination	82.0%	83.7%	81.9%	66.9%	105.0%
Rate of Patent Grants Decided	76.4%	78.6%	64.8%	73.7%	71.2%

*1 Original index of our Company, the profit subtracted sales cost, SG&A from revenue
 *2 Ranking by number of patents acquired based on information in the Japan Patent Office Annual Report 2025 published by the Japan Patent Office.
 *3 Ranking estimated from information in Intellectual Property Owners Association Top 300 Patent Owners.
 • IFRS Standards
 • Number of Patents Owned: In Japan = Japanese patents; Overseas = US and Chinese patents
 • Number of Patents Acquired: In Japan = Japanese patents; Overseas = US and Chinese patents
 • Rate of Requests for Examination = Number of requests for examination / Number of cases with examination request deadline date within the fiscal year
 • Rate of Patent Grants Decided = Number of patent grants decided / (Number of patent grants decided + Number of grants denied + Number of cases withdrawn after first action or abandoned)
 For FY2023, the discontinued operation (Precision Medicine business) is included.



Since the integration of the two companies Konica and Minolta and the start of a new journey as Konica Minolta, we have continuously faced technological innovation and dramatic changes in the business environment. In response to such external environmental waves, we have continually reviewed the manner of its intellectual property activities under the stance of flexibly adapting to change.

As shown in the upper right figure, the number of our patent applications has been on a declining trend compared to before. This is the result of closely linking our intellectual property strategy with business strategy and technology strategy and advancing the development of optimal patent portfolios that contribute to future growth. It is also based on the idea of improving investment

efficiency by broadening the scope of rights of a single patent, which in turn contributes to improvement in ROE.

Through these initiatives, our intellectual property activities have evolved beyond the mere acquisition and management of intellectual property rights to offensive IP that leverages change as a tailwind. Furthermore, while discerning trends in technology and the market, we have built intellectual property assets that maximize our strengths. These achievements form a solid foundation that will support future business growth.

TOPIC

Our Company has ranked annually among the top positions in the Precision Equipment Industry Patent Deterrence Ranking, compiled by Patent Result Co., Ltd., which tallies the number of patents cited as reasons for rejection against other companies' patents in the patent examination process, by company, for the precision equipment industry.

This ranking serves as an indicator of advanced companies that possess a large number of prior art references that become obstacles when competing companies proceed to obtain rights in the latest technological developments.